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ABSTRACT

This report provides detailed information on ancillary enterprises at provincially assisted universities and at affiliated and federated colleges in Ontario (Canada) for the fiscal year that ended April 30, 1997. Such enterprises include school stores (including bookstores), food services, residences, conferences, parking, publishing, and other operations. The report contains separate statements of income (loss) for each type of service, for each provincial university, and for affiliated and federated colleges; these include detailed breakdowns of revenues, costs of sales/services, direct expenses, equipment and capital costs, overhead costs, subsidies, allocation to reserves, net income (loss), and accumulated surplus (deficit). There is a separate table of descriptive data arranged by service and by school. (MDM)

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FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1996-97

Ancillary Enterprises

**Council of Finance Officers
Universities of Ontario**



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FINANCIAL REPORT OF ONTARIO UNIVERSITIES 1996-97

Ancillary Enterprises

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April 1998

COU - 556

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ANCILLARY ENTERPRISES FINANCIAL REPORT OF ONTARIO UNIVERSITIES FOR THE FISCAL YEAR ENDED 30 APRIL 1997

This Ancillary Enterprises volume has been compiled from submissions prepared by each of the provincially-assisted universities and federated and affiliated colleges and submitted to the Council of Finance Officers - Universities of Ontario. This volume provides detailed information on ancillary enterprises to COFO-UO members, government officials, and other users of the *Financial Report of Ontario Universities 1996-97*. That information is consistent with the Guidelines published in Volume I and with the broader measures of financial activity reported in Volumes I and II and in the Supplementary Volume.

It should be noted that, for the purposes of reporting to COFO-UO, ancillary enterprises do not exist at McMaster Divinity College, Queen's Theological College, Regis College, or Waterloo Lutheran Seminary and there is no reference to any of these institutions in the Ancillary Enterprises volume.

The information in this Ancillary Enterprises volume provides further details concerning sources of revenue and objects of expense as reported for various ancillary enterprise operations. Those operations include an institution's retail stores (including the bookstore), food services, residences, conferences, parking, publishing, and other ancillary enterprises. This volume also includes data which describe, in some detail, the nature and extent of each ancillary operation at each institution.

GENERAL CAVEAT

CERTAIN OF THE SUMMARY DATA IN THIS REPORT ARE SUBJECT TO INTERPRETATION OR CLARIFICATION BECAUSE OF INHERENT DIFFERENCES AMONG INSTITUTIONS IN ACADEMIC PROGRAMMES, ORGANIZATION, PHYSICAL ENVIRONMENT, MANAGEMENT PHILOSOPHY AND BUDGETARY AND ACCOUNTING PROCEDURES.

GUIDELINES

ANCILLARY ENTERPRISES TABLES

The institutional Ancillary Enterprises Statement of Income (Loss) is utilized to collect information which is not published in Volumes I and II of the *Financial Report of Ontario Universities*.

Ancillary Enterprise operations reflect services provided as supplementary to the primary function of instruction and research. Although an integral part of the institution's total operations, they are reported separately.

Ancillary operations are typically provided on a "fee for service" basis and include revenues and expenses of "sales producing", non-teaching areas, such as the bookstore, food services, residences, parking, university press/publishing, property rentals, university facility rentals, theatres and conference centres.

I ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) DESCRIPTION OF REVENUE AND EXPENSES ACCOUNTS

The following is a description of the various revenue and expense accounts shown on the Ancillary Enterprises Statement of Income (Loss). The institutional Summary of Ancillary Enterprises Statement of Income (Loss) is a summary version of the institutional Ancillary Enterprises Statement of Income (Loss).

When allocating income or expenses to a particular functional area, income and expenses should be reported within the same function.

A. Revenue

1. **Sales of Services and Products** - Primary cash revenue of the operation received to provide a service. This account excludes fees (e.g. residence fees). It includes cash, credit card charges, cheques, departmental and individual charges. Examples are catering sales, alcohol sales, book sales, conference group revenue.
2. **Fees** - These fees are university approved and are uniformly charged for the provision of a service. Examples are parking permits, residence fees, meal plan fees.
3. **Miscellaneous** - Income or revenue earned beyond the provision of the service. It is considered secondary to the primary service. Examples are laundry money in a residence or flower shop revenue in a bookstore.

4. **Investment Income** - Income derived from the investment of accumulated surpluses or other funds of the ancillary. Interest earned from the university on an accumulated surplus is an example.
5. **Government Funding** - Derived from a government agency or source for either operations or capital. Grants to build residences. MET funds are an example.
6. **Donations, Non-Government Grants and Contracts** - includes donations, gifts-in-kind, non-government grants and contracts received from individuals, companies, foundations, charitable institutions, associations, and societies.

B. Cost of Sales/Services

1. **Wages** - Labour charges directly associated with the operation of the ancillary. Includes caretaking staff, food service workers, sales staff.
2. **Contractor Fees** - Fees charged by a contractor to provide services directly related to the operation. Can include royalties or franchise fees. An example would be caterers' costs to operate a food service.
3. **Salaries** - Salaries directly related to the operation. Includes managers, supervisors, administrative staff as well as Residence Assistants, Deans of Residence, Dons, etc.
4. **Benefits** - Benefits associated with wages and salaries.
5. **Products/Provisions** - Direct cost of products or provisions. Costs correlate to the primary revenue, fees or miscellaneous revenue. Can also include packaging. Examples are purchase of food, alcohol, plastic and paper.
6. **Other (supplies, smallwares, laundry, uniforms, etc.)** - Includes all other items which directly relate to the production of the sale or service. Examples are cleaning supplies, laundry cost for uniforms or linens.
7. **Cost of sales for internal sales** - This amount should normally be equal to Sales of Services and Products - Internal.

C. Direct Expenses

1. **Utilities** - Light, heat, power, telephone equipment and water costs.
2. **Rental or Space Costs** - Costs paid to the university or a landlord for space occupied by the ancillary operation. This is particularly used for retail space, food outlets, bookstores.
3. **Insurance** - As directly charged to the ancillary.

5. **Grounds Costs** - These charges are for outside grounds work if charged separately to the ancillary. It can include grass cutting, snow removal, etc. This may apply more to residences and parking than to the other ancillary operations. These services may also be contracted out.
6. **Marketing and Promotion** - This account includes advertising budgets as well.
7. **Professional Fees** - Includes training courses, professional development, legal fees, audit fees.
8. **Taxes (if applicable)** - For ancillary operations which may attract any municipal or realty taxes.
9. **Telephone** - includes long distance.
10. **Other (travel, etc.)** - All other direct costs except maintenance and overheads.

D. Equipment and Capital Costs

1. **Maintenance**
 - (a) **Furniture and Equipment** - includes maintenance of equipment and furniture and computer hardware. These repairs could be performed by university personnel or outside contractors.
 - (b) **Maintenance - Other** - This category includes daily annual maintenance such as plumbing and electrical repairs. These repairs could be performed by the university trades or outside contractors.
2. **Renovations and Alterations** - This object includes all expenses for renovations and alterations to existing university space. If externally contracted, these expenses are to be reported under this object and not as "Externally Contracted Services". If internally performed, the total costs including labour and materials should both be reported in this object.
3. **Equipment and Furniture Purchases, Rental and Leasing** - This is the cost of equipment and furniture directly expensed where a university is not reporting on a depreciation accounting basis for ancillaries. All universities are encouraged to report on a depreciation basis where possible. Examples are beds, shelving, computers.
4. **Reserve (if applicable)** - Some ancillary operations expense a percentage yearly for maintenance, capital projects and equipment and furniture replacement. This is usually calculated as a percentage or a formula. If the difference between the actual spent in the other equipment and capital accounts and the calculation for the reserve is expensed, this account is used.
5. **Depreciation** - Used to record the depreciation relating to those equipment, furniture and other items capitalized.

6. **Principal & Interest, Building Lease Costs** - This applies to principal and interest on mortgages on buildings. It can also include the leasing costs for a building if the lease is similar in nature to a mortgage.
7. **Land and Site Services** - this object is to include acquisition costs, land improvements and site preparation, including landscaping, sewers and road. Also include fees and planning costs relative to the direct expenses.
8. **Buildings** - all expenses which are normally considered part of the construction costs are to be included. Where applicable, furniture and equipment and site services are to be segregated from the total contract for inclusion in their specific objects of expenses. Include all fees and planning costs associated or directly attributable to this object as well as any costs such as utilities incurred during construction.

E. Overhead Costs

1. **Finance Costs:**
 - (a) **External** - finance charges levied by outside organizations for other than mortgage costs (see D.6. above).
 - (b) **Internal** - Finance charges are charged by the university for deficits, overdue accounts, inventory carrying costs or any other like functions.
2. **Central University Overheads - Internal Cost Allocation** - These expenses are charged by the university to the ancillary operations for the central offices. This might include charges for the Comptroller's Office, Human Resources, etc.
3. **Contribution to University's Operating Budget - Internal Cost Allocation** - This account is an amount other than those previously mentioned and is considered as a contribution to the operating budget. The figure may be decided by profits, a set amount or a formula.
4. **Ancillary Overheads** - If the ancillary is overseen by a central ancillary department, then the charges applicable to the particular operation are allocated here. For example, the Director of Ancillary Operations and staff from that office would apply. The costs related to the Managers or Director of a particular ancillary (e. g. Director of the Bookstore) would not be part of this expense. These costs would be recorded in the cost of Sales and Services section of the appropriate ancillary.

F. Subsidies

All the revenues and expenses should be shown in gross dollars. Subsidies received, whether direct or indirect from the operating budget or a special fee, should be shown separately and not combined with the other revenue or expense accounts.

G. Allocation to Reserves

Some universities allocate reserves as described under the Equipment and Capital Costs section. Others commit to reserves for maintenance, equipment, furniture and major capital projects at the net position, after revenue and expenses. This section is for those who allocate in this fashion. Some universities may even allocate a percentage yearly as in the Equipment and Capital Costs section and also commit a balance after the net position of the ancillary. If so, then both sections may have an amount recorded.

H. Accumulated Surplus

Accumulated total of all surplus and/or deficits generated by the unit to date.

I. Accumulated Reserve Balance

Accumulated total to date of all board established reserves for a given operating unit(s).

II DESCRIPTION OF EACH ANCILLARY

Not all universities will have an ancillary operation for each of the following:

Bookstores	all trade, textbooks, stationery, computer sales.
Retail Store	insignia wear, gifts, convenience stores, drug store, Canada Post, and all other commercial enterprises.
Food	meal plans whether mandatory or not, cash sales, catering sales, vending, franchises. Includes all food sales in both the winter and summer operations.
Beverages	monitoring, education and sale of alcoholic beverages, including bar operations.
Residences	accommodation such as dormitories, townhouses, apartments, houses, etc. operated by the university as student residences. Exclude conference operations.
Conferences	groups or transients which stay for a short term duration usually in the summer.
Parking	includes all functions related to the operation of parking facilities.
Printing	press, copiers printing and graphic services operations.
Other	include any ancillary not mentioned. Please name the types of operation. Examples could be theatre operations, stadiums.

STATEMENT OF INCOME (LOSS) BY UNIVERSITIES

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	1,026	4,145	2,655	0	1,497	0	0	5,034	0	0	1,031
(II) EXTERNAL	10,576	16,294	19,175	6,806	3,893	708	39	23,433	0	149	4,818
2. FEES	72	9,278	20,973	3,835	2,293	133	31	9,864	0	0	6,462
3. MISCELLANEOUS	0	403	1,377	53	0	0	0	817	103	0	1,522
SUBTOTAL - OPERATIONAL REVENUE	11,674	30,120	44,180	10,694	7,683	841	70	39,148	103	149	13,833
4. INVESTMENT INCOME	0	25	149	113	0	0	0	175	0	0	16
5. GOVERNMENT FUNDING											
(I) MET	230	288	356	91	0	0	0	262	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	30	452	0	0	0	0	0	0	0	0
(III) FEDERAL	0	83	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	153	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	11,904	30,699	45,137	10,898	7,683	841	70	39,585	103	149	13,849
B. COST OF SALES/SERVICES											
1. WAGES	0	2,238	6,055	0	835	0	0	3,766	0	0	2,074
2. CONTRACTOR FEES	0	6,975	699	1,693	123	8	0	300	0	21	2,066
3. SALARIES	1,769	1,129	3,765	1,639	270	206	0	3,823	12	0	734
4. BENEFITS	270	623	1,680	204	163	36	0	1,408	2	0	364
5. PRODUCTS/PROVISIONS	3,846	7,100	9,723	3,689	2,376	332	40	12,031	0	0	1,600
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	265	638	4,100	1,140	619	23	0	2,929	0	1	183
7. COST OF SALES FOR INTERNAL SALES	1,026	4,145	2,655	0	1,497	0	0	5,034	0	0	1,031
TOTAL COST OF SALES/SERVICES	7,176	22,848	28,677	8,365	5,883	605	40	29,291	14	22	8,052
GROSS CONTRIBUTION MARGIN	4,728	7,851	16,460	2,533	1,800	236	30	10,294	89	127	5,797
C. DIRECT EXPENSES											
1. UTILITIES	282	1,457	5,578	394	294	52	0	1,240	0	0	917
2. RENTAL OR SPACE COST	0	1,001	436	0	0	0	31	201	0	0	57
(I) INTERNAL	312	0	49	0	0	0	0	27	0	0	0
(II) EXTERNAL	0	28	53	27	22	7	0	38	0	0	22
3. INSURANCE	0	0	0	51	32	4	0	219	0	0	0
4. GARBAGE	0	0	0	0	66	6	0	187	0	1	8
5. GROUNDS COSTS	11	79	1	5	13	3	0	67	0	0	77
6. MARKETING AND PROMOTION	0	9	103	4	17	5	0	75	22	0	0
7. PROFESSIONAL FEES	0	120	146	0	0	0	0	62	0	0	82
8. TAXES (IF APPLICABLE)	14	8	178	350	10	3	0	22	0	0	15
9. TELEPHONE (LONG DISTANCE)	197	166	512	109	12	38	0	106	14	0	164
10. OTHER (TRAVEL, ETC.)											
TOTAL DIRECT EXPENSES	816	3,118	7,056	940	466	118	31	2,244	36	1	1,342

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	3,722	2,221	458	0	5,228	1,505	0	0	28,522
(II) EXTERNAL	7,395	10,181	59,195	4,637	28,032	46,831	6,024	9,209	27,836	285,231
2. FEES	27,058	5,197	20,917	6,509	12,827	9,157	5,574	7,597	16,558	164,335
3. MISCELLANEOUS	550	0	1,726	223	1,262	1,990	69	382	631	11,108
SUBTOTAL - OPERATIONAL REVENUE	35,003	19,100	84,059	11,827	42,121	63,206	13,172	17,188	45,025	489,196
4. INVESTMENT INCOME	28	0	732	72	148	1,031	0	0	10	2,499
5. GOVERNMENT FUNDING										
(I) MET	105	375	401	30	0	144	216	155	524	3,177
(II) OTHER ONTARIO GRANTS AND CONTRACTS	325	0	37	0	0	71	0	0	0	915
(III) FEDERAL	0	0	393	0	0	91	0	0	0	567
(IV) MUNICIPAL	0	0	0	0	0	33	0	0	0	33
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	1,350	0	200	0	0	330	0	0	0	2,033
TOTAL REVENUE	36,811	19,475	85,822	11,929	42,269	64,906	13,388	17,343	45,559	498,420
B. COST OF SALES/SERVICES										
1. WAGES	0	2,579	13,361	1,647	0	15,999	927	2,262	4,262	56,005
2. CONTRACTOR FEES	8,850	132	8,987	2,018	0	549	154	42	249	32,866
3. SALARIES	6,496	14	6,224	757	10,492	0	1,479	2,163	4,986	45,958
4. BENEFITS	947	387	2,359	412	1,611	2,398	294	641	1,609	15,408
5. PRODUCTS/PROVISIONS	0	5,306	27,265	2,370	15,987	18,702	4,581	6,946	9,448	129,342
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	8,276	1,121	2,535	521	240	3,429	263	191	2,182	28,656
7. COST OF SALES FOR INTERNAL SALES	0	3,722	2,221	458	0	5,228	1,505	0	0	28,522
TOTAL COST OF SALES/SERVICES	24,569	13,261	62,952	8,183	28,330	44,305	9,203	12,245	22,736	336,757
GROSS CONTRIBUTION MARGIN	12,242	6,214	22,870	3,746	13,939	20,601	4,185	5,098	22,823	161,663
C. DIRECT EXPENSES										
1. UTILITIES	2,684	517	2,197	652	2,057	2,398	514	1,013	4,130	26,376
2. RENTAL OR SPACE COST										
(I) INTERNAL	146	0	548	28	2,600	773	144	9	783	6,757
(II) EXTERNAL	0	0	360	0	0	5	4	0	0	757
3. INSURANCE	173	0	178	2	43	66	25	27	30	741
4. GARBAGE	0	32	140	0	0	0	0	0	253	731
5. GROUNDS COSTS	0	0	174	0	38	346	23	20	697	1,808
6. MARKETING AND PROMOTION	67	19	910	12	158	561	47	30	66	2,057
7. PROFESSIONAL FEES	35	5	1,296	8	2	122	5	91	166	2,042
8. TAXES (IF APPLICABLE)	608	8	1	0	701	1,048	0	92	0	2,868
9. TELEPHONE (LONG DISTANCE)	0	194	70	0	23	141	11	16	181	1,236
10. OTHER (TRAVEL, ETC.)	67	55	412	323	1,174	2,633	80	898	240	7,200
TOTAL DIRECT EXPENSES	3,780	830	6,286	1,025	6,796	8,093	853	2,196	6,546	52,573

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: TOTAL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	MCMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	787	564	248	10	94	0	0	6	0	0	81
(II) OTHER	0	183	25	0	0	0	0	285	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	543	1,882	0	125	0	0	2,727	0	0	1,075
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	74	419	980	359	143	11	0	593	0	0	239
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	10	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	2,203	1,857	389	0	404	130	0	2,936	53	0	3,387
7. LAND AND SITE SERVICES	0	0	9	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	3,064	3,576	3,533	369	766	141	0	6,547	53	0	4,782
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL (II) INTERNAL	0	0	3,537	1,404	0	0	0	448	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	252	3,327	0	45	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	345	202	0	-169	330	0	0	0	0	0	672
4. ANCILLARY OVERHEADS	0	0	540	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	112	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	345	566	7,404	1,235	375	0	0	448	0	0	672
TOTAL EXPENSES	4,225	7,260	17,993	2,544	1,607	259	31	9,239	89	1	6,796
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	503	591	-1,533	-11	193	-23	-1	1,055	0	126	-999
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	503	591	-1,533	-11	193	-23	-1	1,055	0	126	-999
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	105	53	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	503	591	-1,533	-116	140	-23	-1	1,055	0	126	-999
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-395	0	0	-1	0	0	126	901
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-511	236	0	0	0	0	0	901

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: TOTAL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	127	449	775	94	346	640	93	89	1,030	5,433
(I) FURNITURE AND EQUIPMENT	0	467	1,058	0	0	0	191	431	843	3,483
(II) OTHER	310	175	1,097	687	1,342	1,554	245	228	720	12,710
2. RENOVATIONS AND ALTERATIONS	818	516	651	384	986	1,249	130	310	756	8,618
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	2,471	0	0	2,870	0	0	0	5,351
5. DEPRECIATION	3,866	4,366	2,885	430	1,581	3,813	1,763	1,713	0	31,776
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	67	0	0	0	311	0	0	0	0	387
7. LAND AND SITE SERVICES	0	0	0	0	0	0	125	0	0	125
8. BUILDINGS	5,188	5,973	8,937	1,595	4,566	10,126	2,547	2,771	3,349	67,883
TOTAL EQUIPMENT AND CAPITAL COSTS										
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	397	0	0	0	0	0	10,330	16,116
(II) INTERNAL	0	0	509	0	247	0	39	95	1,686	6,200
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	1,105	621	258	1,179	1,366	1,384	96	0	1,078	8,467
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	1,908	0	0	1,235	200	0	0	3,883
4. ANCILLARY OVERHEADS	0	0	709	0	110	0	103	0	0	1,034
TOTAL OVERHEAD COSTS	1,105	621	3,781	1,179	1,723	2,619	438	95	13,094	35,700
TOTAL EXPENSES	10,073	7,424	19,004	3,799	13,085	20,838	3,838	5,062	22,989	156,156
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	2,169	-1,210	3,866	-53	854	-237	347	36	-166	5,507
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-107	0	0	-107
NET INCOME (LOSS) BEFORE RESERVES	2,169	-1,210	3,866	-53	854	-237	454	36	-166	5,614
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-106	1,040	0	379	0	0	1,471
NET INCOME (LOSS) FOR THE YEAR	2,169	-1,210	3,866	53	-186	-237	75	36	-166	4,143
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	13,394	0	-673	-1,093	237	0	0	12,496
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	11,432	1,500	3,331	0	382	0	0	17,271

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	62	86	0	742	0	0	2,488	0	0	0
(II) EXTERNAL	4,911	5,432	5,359	4,416	2,645	371	39	12,150	0	0	0
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	22	20	0	0	0	0	38	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	4,911	5,516	5,465	4,416	3,387	371	39	14,676	0	0	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	175	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,911	5,516	5,465	4,416	3,387	371	39	14,851	0	0	0
B. COST OF SALES/SERVICES											
1. WAGES	0	443	172	0	276	0	0	0	0	0	0
2. CONTRACTOR FEES	0	16	0	0	0	0	0	0	0	0	0
3. SALARIES	393	208	433	461	63	40	0	1,680	0	0	0
4. BENEFITS	71	117	114	62	59	9	0	270	0	0	0
5. PRODUCTS/PROVISIONS	3,846	4,421	4,033	3,649	1,957	301	40	8,599	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	52	17	269	106	50	0	0	501	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	62	86	0	742	0	0	2,488	0	0	0
TOTAL COST OF SALES/SERVICES	4,362	5,284	5,107	4,278	3,147	350	40	13,538	0	0	0
GROSS CONTRIBUTION MARGIN	549	232	358	138	240	21	-1	1,313	0	0	0
C. DIRECT EXPENSES											
1. UTILITIES	0	6	0	15	0	0	0	41	0	0	0
2. RENTAL OR SPACE COST	0	192	125	0	0	0	0	95	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	1	0	2	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	6	7	0	5	3	0	0	60	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	26	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	6	4	0	2	8	0	0	14	0	0	0
10. OTHER (TRAVEL, ETC.)	6	46	0	36	1	0	0	21	0	0	0
TOTAL DIRECT EXPENSES	16	256	125	60	12	0	0	257	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	2,209	0	0	0	0	0	0	0	5,587
(II) EXTERNAL	0	5,861	27,140	2,701	7,658	11,654	3,848	5,709	10,412	110,306
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	1	195	21	0	0	0	297
SUBTOTAL - OPERATIONAL REVENUE	0	8,070	27,140	2,702	7,853	11,675	3,848	5,709	10,412	116,190
4. INVESTMENT INCOME	0	0	0	2	10	-100	0	0	0	87
5. GOVERNMENT FUNDING	0	0	0	6	0	0	0	0	0	6
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	8,070	27,140	2,710	7,863	11,575	3,848	5,709	10,412	116,283
B. COST OF SALES/SERVICES										
1. WAGES	0	793	3,449	306	0	1,346	71	119	370	7,345
2. CONTRACTOR FEES	0	0	0	0	0	48	0	0	34	98
3. SALARIES	0	5	0	64	732	0	278	590	870	5,817
4. BENEFITS	0	144	485	69	115	289	40	144	218	2,206
5. PRODUCTS/PROVISIONS	0	4,316	15,115	1,967	6,188	8,512	3,077	4,489	8,032	78,542
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	205	0	30	0	252	42	0	153	1,677
7. COST OF SALES FOR INTERNAL SALES	0	2,209	0	0	0	0	0	0	0	5,587
TOTAL COST OF SALES/SERVICES	0	7,672	19,049	2,436	7,035	10,447	3,508	5,342	9,677	101,272
GROSS CONTRIBUTION MARGIN	0	398	8,091	274	828	1,128	340	367	735	15,011
C. DIRECT EXPENSES										
1. UTILITIES	0	27	0	14	32	29	13	36	37	250
2. RENTAL OR SPACE COST	0	0	0	0	55	231	35	0	142	875
(I) INTERNAL	0	0	40	0	0	0	0	0	0	40
(II) EXTERNAL	0	0	0	1	2	1	0	3	1	11
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	2	159	3	48	57	11	6	15	382
7. PROFESSIONAL FEES	0	0	51	0	0	6	0	0	14	97
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	11	0	0	3	7	5	7	0	67
10. OTHER (TRAVEL, ETC.)	0	4	24	53	234	85	19	49	14	592
TOTAL DIRECT EXPENSES	0	44	274	71	374	416	83	101	223	2,314

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: BOOKSTORES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	MCMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	10	2	0	0	0	0	0	0	0	0
(II) OTHER	0	0	18	0	0	0	0	18	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	13	0	0	0	0	0	458	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	30	8	143	2	87	0	0	195	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	30	31	163	2	87	0	0	671	0	0	0
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	142	120	0	45	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	345	89	0	0	94	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	21	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	345	252	120	0	139	0	0	0	0	0	0
TOTAL EXPENSES	393	539	408	62	238	0	0	928	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	156	-307	-50	76	2	21	-1	385	0	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	156	-307	-50	76	2	21	-1	385	0	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	105	68	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	156	-307	-50	-29	-66	21	-1	385	0	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	105	0	0	-1	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	76	80	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: BOOKSTORES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	50	52	0	13	37	27	39	60	290
(II) OTHER	0	5	116	0	0	0	0	7	144	308
2. RENOVATIONS AND ALTERATIONS	0	20	0	7	2	1	0	0	3	504
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	91	319	46	40	30	23	7	22	1,043
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	410	0	0	41	0	0	0	451
6. PRINCIPAL AND INTEREST, BUILDING	0	49	0	0	0	0	0	0	0	49
7. LEASE COSTS	0	0	0	0	0	0	0	0	0	0
8. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	215	897	53	55	109	50	53	229	2,645
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	280	0	0	0	0	0	0	280
(II) INTERNAL	0	0	0	0	50	0	33	95	0	485
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	234	0	160	380	332	17	0	0	1,651
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	150	0	0	0	150
4. ANCILLARY OVERHEADS	0	0	0	0	33	0	17	0	0	71
TOTAL OVERHEAD COSTS	0	234	280	160	463	482	67	95	0	2,637
TOTAL EXPENSES	0	493	1,451	284	892	1,007	200	249	452	7,596
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-95	6,640	-10	-64	121	140	118	283	7,415
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-95	6,640	-10	-64	121	140	118	283	7,415
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-8	35	0	32	0	0	232
NET INCOME (LOSS) FOR THE YEAR	0	-95	6,640	-2	-99	121	108	118	283	7,183
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,925	0	232	436	108	0	0	2,805
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	52	193	0	32	0	0	433

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1987
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	1,212	84	0	0	0	0	0	0	0	1,031
(II) EXTERNAL	0	2,536	1,035	748	0	0	0	0	0	0	1,509
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0	49
SUBTOTAL - OPERATIONAL REVENUE	0	3,748	1,119	748	0	0	0	0	0	0	2,589
4. INVESTMENT INCOME	0	4	0	0	0	0	0	0	0	0	7
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	3,752	1,119	748	0	0	0	0	0	0	2,596
B. COST OF SALES/SERVICES											
1. WAGES	0	38	184	0	0	0	0	0	0	0	161
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0	15
3. SALARIES	0	88	47	140	0	0	0	0	0	0	85
4. BENEFITS	0	20	30	10	0	0	0	0	0	0	35
5. PRODUCTS/PROVISIONS	0	2,260	598	0	0	0	0	0	0	0	1,455
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	2	13	111	0	0	0	0	0	0	6
7. COST OF SALES FOR INTERNAL SALES	0	1,212	84	0	0	0	0	0	0	0	1,031
TOTAL COST OF SALES/SERVICES	0	3,620	956	261	0	0	0	0	0	0	2,788
GROSS CONTRIBUTION MARGIN	0	132	163	487	0	0	0	0	0	0	-192
C. DIRECT EXPENSES											
1. UTILITIES	0	2	0	1	0	0	0	0	0	0	5
2. RENTAL OR SPACE COST	0	22	0	0	0	0	0	0	0	0	14
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	3	0	0	0	0	0	0	0	0	3
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	2	0	347	0	0	0	0	0	0	3
10. OTHER (TRAVEL, ETC.)	0	13	1	42	0	0	0	0	0	0	16
TOTAL DIRECT EXPENSES	0	42	1	390	0	0	0	0	0	0	41

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	216	0	2,936	0	0	0	5,479
(II) EXTERNAL	2,796	0	0	208	4,604	1,883	553	0	0	15,872
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	63	0	0	0	0	112
SUBTOTAL - OPERATIONAL REVENUE	2,796	0	0	424	4,667	4,819	553	0	0	21,463
4. INVESTMENT INCOME	0	0	0	0	0	-7	0	0	0	4
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	1	0	0	0	0	0	1
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,796	0	0	425	4,667	4,812	553	0	0	21,468
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	3	0	282	14	0	0	682
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	15
3. SALARIES	682	0	0	80	365	0	60	0	0	1,547
4. BENEFITS	114	0	0	15	53	48	7	0	0	332
5. PRODUCTS/PROVISIONS	0	0	0	130	4,092	1,336	336	0	0	10,207
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,746	0	0	7	0	35	17	0	0	1,937
7. COST OF SALES FOR INTERNAL SALES	0	0	0	216	0	2,936	0	0	0	5,479
TOTAL COST OF SALES/SERVICES	2,542	0	0	451	4,510	4,637	434	0	0	20,199
GROSS CONTRIBUTION MARGIN	254	0	0	-26	157	175	119	0	0	1,269
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	1	23	9	4	0	0	45
2. RENTAL OR SPACE COST	0	0	0	0	39	33	10	0	0	118
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	1	0	0	0	1	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	76	19	9	0	0	110
7. PROFESSIONAL FEES	0	0	0	0	0	1	0	0	0	1
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	6	0	0	0	54	23	10	0	0	355
TOTAL DIRECT EXPENSES	6	0	0	1	195	85	34	0	0	795

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: RETAIL

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	276	0	0	0	0	0	0	1
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	276	0	0	0	0	0	0	1
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	3	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	32	0	0	0	0	0	0	0	0	31
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	50	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	14	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	49	50	0	0	0	0	0	0	0	31
TOTAL EXPENSES	0	91	51	666	0	0	0	0	0	0	73
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	41	112	-179	0	0	0	0	0	0	-265
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	41	112	-179	0	0	0	0	0	0	-265
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	41	112	-179	0	0	0	0	0	0	-265
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-89	0	0	0	0	0	0	-164
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-268	0	0	0	0	0	0	-164

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: RETAIL

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	1	0	0	1	6	5	1	0	0	14
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	2	6	0	0	0	8
2. RENOVATIONS AND ALTERATIONS	136	0	0	0	8	16	2	0	0	439
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	137	0	0	1	16	27	3	0	0	461
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	6	0	0	9
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	153	0	0	12	109	110	4	0	0	451
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	85	0	0	0	135
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	7	0	0	21
TOTAL OVERHEAD COSTS	153	0	0	12	109	195	17	0	0	616
TOTAL EXPENSES	296	0	0	14	320	307	54	0	0	1,872
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-42	0	0	-40	-163	-132	65	0	0	-603
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-42	0	0	-40	-163	-132	65	0	0	-603
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-10	5	0	0	0	0	-5
NET INCOME (LOSS) FOR THE YEAR	-42	0	0	-30	-168	-132	65	0	0	-598
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-366	-41	65	0	0	-595
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	8	10	0	0	0	0	-414

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	373	562	0	0	0	0	282	0	0	0
(II) EXTERNAL	0	2,755	5,408	0	171	16	0	8,679	0	0	428
2. FEES	0	3,724	7,509	172	251	0	0	0	0	0	0
3. MISCELLANEOUS	0	72	218	0	0	0	0	97	0	0	3
SUBTOTAL - OPERATIONAL REVENUE	0	6,924	13,697	172	422	16	0	9,058	0	0	431
4. INVESTMENT INCOME	0	1	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	6,925	13,697	172	422	16	0	9,058	0	0	431
B. COST OF SALES/SERVICES											
1. WAGES	0	99	3,695	0	0	0	0	2,391	0	0	6
2. CONTRACTOR FEES	0	5,321	0	0	26	0	0	0	0	0	227
3. SALARIES	0	114	560	1	12	34	0	734	0	0	73
4. BENEFITS	0	42	699	0	1	6	0	627	0	0	18
5. PRODUCTS/PROVISIONS	0	0	4,731	0	244	13	0	3,257	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	81	997	87	51	0	0	531	0	0	1
7. COST OF SALES FOR INTERNAL SALES	0	373	562	0	0	0	0	282	0	0	0
TOTAL COST OF SALES/SERVICES	0	6,030	11,244	88	334	53	0	7,822	0	0	325
GROSS CONTRIBUTION MARGIN	0	895	2,453	84	88	-37	0	1,236	0	0	106
C. DIRECT EXPENSES											
1. UTILITIES	0	402	969	36	0	0	0	135	0	0	0
2. RENTAL OR SPACE COST	0	267	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	4	0	0	0	0	0	4	0	0	1
4. GARBAGE	0	0	0	21	5	0	0	168	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	16	0	0	0
8. TAXES (IF APPLICABLE)	0	4	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	2	0	0	0	0	0	3	0	0	0
10. OTHER (TRAVEL, ETC.)	0	10	189	4	0	0	0	20	0	0	2
TOTAL DIRECT EXPENSES	0	689	1,158	61	5	0	0	346	0	0	5

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	214	1,098	0	0	80	157	0	0	2,766
(II) EXTERNAL	0	1,384	11,156	231	3,783	6,267	714	2,014	545	43,651
2. FEES	3,175	1,368	1,920	2,438	4,250	0	1,399	2,624	0	28,830
3. MISCELLANEOUS	0	0	31	81	626	16	0	59	0	1,203
SUBTOTAL - OPERATIONAL REVENUE	3,175	2,966	14,205	2,750	8,659	6,363	2,270	4,697	645	76,450
4. INVESTMENT INCOME	0	0	2	0	0	-22	0	0	0	-19
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,175	2,966	14,207	2,750	8,659	6,341	2,270	4,697	645	76,431
B. COST OF SALES/SERVICES										
1. WAGES	0	1,106	656	162	0	2,069	127	1,193	5	11,509
2. CONTRACTOR FEES	2,764	73	8,377	1,865	0	6	0	3	43	18,705
3. SALARIES	5	1	740	1	3,647	0	716	945	226	7,809
4. BENEFITS	0	140	105	26	506	369	100	355	44	3,038
5. PRODUCTS/PROVISIONS	0	957	1,185	0	3,184	2,373	766	1,848	0	18,558
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	121	179	155	160	64	363	50	169	19	3,028
7. COST OF SALES FOR INTERNAL SALES	0	214	1,098	0	0	80	157	0	0	2,766
TOTAL COST OF SALES/SERVICES	2,890	2,670	12,316	2,214	7,401	5,260	1,916	4,513	337	65,413
GROSS CONTRIBUTION MARGIN	285	296	1,891	536	1,258	1,081	354	184	308	11,018
C. DIRECT EXPENSES										
1. UTILITIES	36	41	4	67	113	23	33	124	106	2,069
2. RENTAL OR SPACE COST										
(I) INTERNAL	146	0	471	1	147	320	90	9	19	1,470
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	27	0	6	3	0	11	0	56
4. GARBAGE	0	15	81	0	0	0	0	0	52	342
5. GROUNDS COSTS	0	0	0	0	0	0	2	7	0	9
6. MARKETING AND PROMOTION	0	13	6	0	9	22	0	21	0	71
7. PROFESSIONAL FEES	1	1	0	0	0	0	0	12	1	33
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	4
9. TELEPHONE (LONG DISTANCE)	0	0	7	0	0	0	0	0	0	30
10. OTHER (TRAVEL, ETC.)	1	13	54	61	185	56	10	364	4	973
TOTAL DIRECT EXPENSES	184	91	650	129	462	425	136	553	183	5,077

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: FOOD

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	79	207	1	0	0	0	6	0	0	26
(II) OTHER	0	117	0	0	0	0	0	27	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	54	139	0	0	0	0	206	0	0	6
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	219	350	12	6	0	0	181	0	0	43
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	389	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	469	1,085	13	6	0	0	420	0	0	75
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	448	0	0	0
(II) INTERNAL	0	14	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	18	0	0	27	0	0	0	0	0	18
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	100	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	32	100	0	27	0	0	448	0	0	18
TOTAL EXPENSES	0	1,190	2,343	74	38	0	0	1,214	0	0	98
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-295	110	10	50	-37	0	22	0	0	8
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-295	110	10	50	-37	0	22	0	0	8
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-6	-20	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-295	110	16	70	-37	0	22	0	0	8
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	135	0	0	0	0	0	0	188
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	151	41	0	0	0	0	0	188

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: FOOD

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	34	91	4	171	81	4	33	0	737
(II) OTHER	0	23	33	0	0	0	0	53	131	384
2. RENOVATIONS AND ALTERATIONS	0	82	94	69	167	1	19	26	11	874
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	10	72	111	88	49	45	7	79	113	1,385
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	124	0	0	101	0	0	0	225
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	97	0	34	0	18	13	238	0	789
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	125	0	0	125
TOTAL EQUIPMENT AND CAPITAL COSTS	10	308	453	195	387	246	168	429	255	4,519
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	448
(II) INTERNAL	0	0	2	0	95	0	0	0	0	111
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	30	193	31	213	163	178	20	0	0	891
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	100
4. ANCILLARY OVERHEADS	0	0	162	0	22	0	25	0	0	209
TOTAL OVERHEAD COSTS	30	193	195	213	280	178	45	0	0	1,759
TOTAL EXPENSES	224	592	1,298	537	1,129	849	349	982	438	11,355
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	61	-296	593	-1	129	232	5	-798	-130	-337
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	61	-296	593	-1	129	232	5	-798	-130	-337
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	10	0	0	5	0	0	-11
NET INCOME (LOSS) FOR THE YEAR	61	-296	593	-11	129	232	0	-798	-130	-326
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	340	0	-1,206	-262	1	0	0	-804
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	390	0	0	5	0	0	795

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	1,149	18	424	19	0	0	0	8	324
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	34	0	0	0	0	0	0	0	9
SUBTOTAL - OPERATIONAL REVENUE	0	0	1,183	18	424	19	0	0	0	8	333
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	1,183	18	424	19	0	0	0	8	333
B. COST OF SALES/SERVICES											
1. WAGES	0	0	279	0	123	0	0	0	0	0	121
2. CONTRACTOR FEES	0	0	39	0	3	0	0	0	0	0	34
3. SALARIES	0	0	65	9	0	10	0	0	0	0	49
4. BENEFITS	0	0	42	1	7	0	0	0	0	0	23
5. PRODUCTS/PROVISIONS	0	0	344	9	153	9	0	0	0	0	127
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	190	0	95	0	0	0	0	1	7
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	959	19	381	19	0	0	0	1	361
GROSS CONTRIBUTION MARGIN	0	0	224	-1	43	0	0	0	0	7	-28
C. DIRECT EXPENSES											
1. UTILITIES	0	0	68	0	0	0	0	0	0	0	2
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0	26
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	1
3. INSURANCE	0	0	0	0	1	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	1
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0	1
7. PROFESSIONAL FEES	0	0	0	0	9	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	110	0	3	0	0	0	0	0	6
TOTAL DIRECT EXPENSES	0	0	178	0	13	0	0	0	0	0	53

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	392	459	221	0	0	0	483	3,497
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	40	4	19	0	0	0	0	106
SUBTOTAL - OPERATIONAL REVENUE	0	0	432	463	240	0	0	0	483	3,603
4. INVESTMENT INCOME	0	0	0	13	0	0	0	0	0	13
5. GOVERNMENT FUNDING	0	0	0	3	0	0	0	0	0	3
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	432	479	240	0	0	0	483	3,619
B. COST OF SALES/SERVICES										
1. WAGES	0	0	26	90	0	0	0	0	5	644
2. CONTRACTOR FEES	0	0	10	1	0	0	0	0	0	87
3. SALARIES	0	0	109	15	82	0	0	0	53	392
4. BENEFITS	0	0	0	9	11	0	0	0	11	104
5. PRODUCTS/PROVISIONS	0	0	166	273	98	0	0	0	384	1,563
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	13	17	11	0	0	0	8	342
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	324	405	202	0	0	0	461	3,132
GROSS CONTRIBUTION MARGIN	0	0	108	74	38	0	0	0	22	487
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	8	9	0	0	0	0	87
2. RENTAL OR SPACE COST	0	0	6	0	1	0	0	0	0	33
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	1	1	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	1
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	2	0	0	0	0	0	3
7. PROFESSIONAL FEES	0	0	0	1	0	0	0	0	3	30
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	17	11	14	0	0	0	1	162
TOTAL DIRECT EXPENSES	0	0	24	23	24	0	0	0	7	322

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: BEVERAGES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	MCMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE	0	0	0	0	0	0	0	0	0	0	5
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	6	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0	5
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	29
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	6	0	0	0	0	0	0	0	39
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	30	0	0	0	0	0	24
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	30	0	0	0	0	0	24
TOTAL EXPENSES	0	0	184	0	43	0	0	0	0	0	116
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	40	-1	0	0	0	0	0	7	-144
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	40	-1	0	0	0	0	0	7	-144
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-1	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	40	0	0	0	0	0	0	7	-144
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	7	-101
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	-3	0	0	0	0	0	-101

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: BEVERAGES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	2	0	0	0	0	7
(II) OTHER	0	0	2	0	0	0	0	0	0	2
2. RENOVATIONS AND ALTERATIONS	0	0	5	3	0	0	0	0	0	14
3. EQUIPMENT AND FURNITURE PURCHASES,	0	0	1	4	4	0	0	0	0	14
RENTAL AND LEASING										
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	5	0	0	0	0	0	0	5
6. PRINCIPAL AND INTEREST, BUILDING	0	0	0	0	0	0	0	0	0	29
LEASE COSTS										
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	13	7	6	0	0	0	0	71
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	23	0	0	0	0	0	0	23
2. CENTRAL UNIVERSITY OVERHEADS -	0	0	3	15	0	0	0	0	0	72
INTERNAL COST ALLOCATION										
3. CONTRIBUTION TO UNIVERSITY'S OPTG.	0	0	0	0	0	0	0	0	0	0
BUDGET - INTERNAL COST ALLOCATION										
4. ANCILLARY OVERHEADS	0	0	33	0	0	0	0	0	0	33
TOTAL OVERHEAD COSTS	0	0	59	15	0	0	0	0	0	128
TOTAL EXPENSES	0	0	96	45	30	0	0	0	7	521
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	12	29	8	0	0	0	15	-34
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	12	29	8	0	0	0	15	-34
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	10	0	0	0	0	0	9
NET INCOME (LOSS) FOR THE YEAR	0	0	12	19	8	0	0	0	15	-43
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	-222	0	8	0	0	0	0	-308
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	26	0	0	0	0	0	-78

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	MCMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	0	315	0	0	0	0	0	0	0	0
(II) EXTERNAL	4,565	0	3,238	1,570	59	0	0	0	0	0	8
2. FEES	0	4,319	11,294	3,340	2,042	133	31	7,978	0	0	6,098
3. MISCELLANEOUS	0	163	146	53	0	0	0	392	103	0	879
SUBTOTAL - OPERATIONAL REVENUE	4,565	4,482	14,993	4,963	2,101	133	31	8,370	103	0	6,985
4. INVESTMENT INCOME	0	0	149	113	0	0	0	0	0	0	3
5. GOVERNMENT FUNDING											
(I) MET	230	288	356	91	0	0	0	262	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,795	4,770	15,498	5,167	2,101	133	31	8,632	103	0	6,988
B. COST OF SALES/SERVICES											
1. WAGES	0	933	1,215	0	307	0	0	811	0	0	1,134
2. CONTRACTOR FEES	0	81	359	1,575	90	2	0	13	0	0	1,326
3. SALARIES	974	350	1,121	960	141	16	0	841	12	0	218
4. BENEFITS	146	267	415	124	69	1	0	329	2	0	183
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	122	355	1,792	778	364	3	0	1,092	0	0	97
7. COST OF SALES FOR INTERNAL SALES	0	0	315	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	1,242	1,986	5,217	3,437	971	22	0	3,086	14	0	2,958
GROSS CONTRIBUTION MARGIN	3,553	2,784	10,281	1,730	1,130	111	31	5,546	89	0	4,030
C. DIRECT EXPENSES											
1. UTILITIES	282	683	4,439	317	294	10	0	932	0	0	856
2. RENTAL OR SPACE COST											
(I) INTERNAL	0	0	0	0	0	0	31	0	0	0	0
(II) EXTERNAL	312	0	28	0	0	0	0	0	0	0	0
3. INSURANCE	0	17	42	25	22	2	0	31	0	0	15
4. GARBAGE	0	0	0	30	26	3	0	51	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	3	0	55	0	0	0
6. MARKETING AND PROMOTION	0	0	1	0	10	0	0	2	0	0	0
7. PROFESSIONAL FEES	0	0	4	4	0	0	0	0	22	0	51
8. TAXES (IF APPLICABLE)	0	9	132	0	0	0	0	0	0	0	63
9. TELEPHONE (LONG DISTANCE)	6	0	175	1	1	0	0	3	0	0	14
10. OTHER (TRAVEL, ETC.)	191	11	73	26	6	0	0	48	14	0	546
TOTAL DIRECT EXPENSES	791	720	4,894	403	359	18	31	1,122	36	0	1,051

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	298	0	0	19	128	0	0	760
(II) EXTERNAL	0	514	0	0	106	11,388	0	23	1,067	22,538
2. FEES	21,342	3,508	10,214	3,920	8,180	8,680	3,858	4,290	16,558	115,785
3. MISCELLANEOUS	0	0	221	115	262	36	0	288	0	2,658
SUBTOTAL - OPERATIONAL REVENUE	21,342	4,022	10,733	4,035	8,548	20,123	3,986	4,601	17,625	141,741
4. INVESTMENT INCOME	0	0	266	57	126	691	0	0	0	1,405
5. GOVERNMENT FUNDING										
(I) MET	105	375	401	17	0	144	216	155	524	3,164
(II) OTHER ONTARIO GRANTS AND CONTRACTS	325	0	0	0	0	0	0	0	0	325
(III) FEDERAL	0	0	0	0	0	28	0	0	0	28
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	100	0	0	0	0	0	0	100
TOTAL REVENUE	21,772	4,397	11,500	4,109	8,674	20,986	4,202	4,756	18,149	146,763
B. COST OF SALES/SERVICES										
1. WAGES	0	427	571	837	0	6,369	605	795	1,762	15,766
2. CONTRACTOR FEES	4,917	0	0	0	0	62	80	38	45	8,588
3. SALARIES	3,047	5	2,177	435	2,326	0	144	335	925	14,027
4. BENEFITS	434	43	50	233	409	625	83	71	486	3,970
5. PRODUCTS/PROVISIONS	0	0	0	0	0	2,320	0	0	0	2,320
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	2,301	250	172	245	5	727	72	4	1,069	9,448
7. COST OF SALES FOR INTERNAL SALES	0	0	298	0	0	19	128	0	0	760
TOTAL COST OF SALES/SERVICES	10,699	725	3,268	1,750	2,740	10,122	1,112	1,243	4,287	54,879
GROSS CONTRIBUTION MARGIN	11,073	3,672	8,232	2,359	5,934	10,864	3,090	3,513	13,862	91,884
C. DIRECT EXPENSES										
1. UTILITIES	2,542	392	1,295	544	1,203	1,778	460	814	2,306	19,147
2. RENTAL OR SPACE COST	0	0	0	27	1,452	43	0	0	465	2,018
(I) INTERNAL	0	0	0	0	0	0	0	0	0	340
(II) EXTERNAL	162	0	72	0	23	51	25	13	20	520
3. INSURANCE	0	10	38	0	0	0	0	0	201	359
4. GARBAGE	0	0	30	0	38	167	21	9	197	520
5. GROUNDS COSTS	0	1	0	2	6	0	0	0	35	57
6. MARKETING AND PROMOTION	26	4	0	7	0	18	0	78	26	240
7. PROFESSIONAL FEES	605	0	0	0	0	1,010	0	0	0	1,819
8. TAXES (IF APPLICABLE)	0	101	6	0	0	8	0	2	167	492
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	10	0	0	0	0	10
10. OTHER (TRAVEL, ETC.)	7	18	150	96	364	217	16	77	191	1,559
TOTAL DIRECT EXPENSES	3,342	526	1,591	676	3,096	3,292	522	983	3,608	27,071

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: RESIDENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE	414	421	1	9	91	0	0	0	0	0	19
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	140	0	0	0
(II) OTHER	0	451	1,382	0	95	0	0	1,423	0	0	708
2. RENOVATIONS AND ALTERATIONS	44	60	309	67	22	0	0	76	0	0	108
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	2,203	1,535	0	0	404	130	0	2,936	53	0	1,885
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	9	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2,661	2,467	1,701	76	612	130	0	4,575	53	0	2,720
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	3,263	1,404	0	0	0	0	0	0	0
(II) INTERNAL	0	93	416	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	17	0	-169	96	0	0	0	0	0	179
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	110	3,679	1,235	96	0	0	0	0	0	179
TOTAL EXPENSES	3,452	3,297	10,274	1,714	1,067	148	31	5,697	89	0	3,950
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	101	-513	7	16	63	-37	0	-151	0	0	80
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	101	-513	7	16	63	-37	0	-151	0	0	80
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	5	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	101	-513	7	16	58	-37	0	-151	0	0	80
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-317	0	0	0	0	0	0	674
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-301	84	0	0	0	0	0	674

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: RESIDENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	1	42	323	32	18	55	0	13	883	2,322
(II) OTHER	0	317	187	0	0	0	191	329	462	1,626
2. RENOVATIONS AND ALTERATIONS	267	63	798	542	716	1,416	226	74	671	8,832
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	529	99	10	138	213	325	20	85	263	2,368
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	316	0	0	1,444	0	0	0	1,760
6. PRINCIPAL AND INTEREST, BUILDING	2,621	2,169	2,841	396	1,063	2,734	1,750	1,475	0	24,195
7. LEASE COSTS	67	0	0	0	30	0	0	0	0	106
8. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS										
TOTAL EQUIPMENT AND CAPITAL COSTS	3,485	2,690	4,475	1,108	2,040	5,974	2,187	1,976	2,279	41,209
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	7,991	12,658
(II) INTERNAL	0	0	32	0	50	0	0	0	0	591
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	640	42	130	633	157	494	35	0	0	2,254
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	245	0	33	0	17	0	0	295
TOTAL OVERHEAD COSTS	640	42	407	633	240	494	52	0	7,991	15,798
TOTAL EXPENSES	7,467	3,258	6,473	2,417	5,376	9,760	2,761	2,969	13,878	84,078
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	3,606	414	1,759	-58	558	1,104	329	544	-16	7,806
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	3,606	414	1,759	-58	558	1,104	329	544	-16	7,806
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-113	709	0	202	0	0	803
NET INCOME (LOSS) FOR THE YEAR	3,606	414	1,759	55	-151	1,104	127	544	-16	7,003
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,094	0	461	2,767	126	0	0	4,805
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	4,546	718	2,690	0	205	0	0	8,616

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	0	124	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	2,606	499	0	113	0	0	1,254	0	0	56
2. FEES	0	0	0	0	0	0	0	48	0	0	0
3. MISCELLANEOUS	0	0	610	0	0	0	0	31	0	0	118
SUBTOTAL - OPERATIONAL REVENUE	0	2,606	1,233	0	113	0	0	1,333	0	0	174
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,606	1,233	0	113	0	0	1,333	0	0	174
B. COST OF SALES/SERVICES											
1. WAGES	0	98	96	0	13	0	0	124	0	0	49
2. CONTRACTOR FEES	0	1,480	0	0	4	0	0	0	0	0	4
3. SALARIES	0	100	123	0	45	0	0	139	0	0	54
4. BENEFITS	0	0	31	0	5	0	0	39	0	0	13
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	18
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	79	473	0	42	0	0	612	0	0	5
7. COST OF SALES FOR INTERNAL SALES	0	0	124	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	1,757	847	0	109	0	0	914	0	0	143
GROSS CONTRIBUTION MARGIN	0	849	386	0	4	0	0	419	0	0	31
C. DIRECT EXPENSES											
1. UTILITIES	0	93	0	0	0	0	0	76	0	0	2
2. RENTAL OR SPACE COST	0	0	293	0	0	0	0	26	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	27	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	9	0	0	0	0	0	5	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	0	12	5	0	0	0	0	4	0	0	0
TOTAL DIRECT EXPENSES	0	114	298	0	0	0	0	139	0	0	14

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	268	0	0	1,834	0	0	0	2,226
(II) EXTERNAL	2,734	446	1,365	426	445	2,547	411	302	0	13,204
2. FEES	0	0	230	0	0	0	72	0	0	350
3. MISCELLANEOUS	0	0	85	1	1	0	1	35	0	881
SUBTOTAL - OPERATIONAL REVENUE	2,734	446	1,948	427	446	4,381	483	337	0	16,661
4. INVESTMENT INCOME	28	0	0	0	1	-2	0	0	0	27
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,762	446	1,948	427	447	4,379	483	337	0	16,688
B. COST OF SALES/SERVICES										
1. WAGES	0	59	165	61	0	495	33	112	0	1,305
2. CONTRACTOR FEES	1,148	49	350	152	0	0	0	0	0	3,187
3. SALARIES	436	3	132	83	177	0	49	80	0	1,421
4. BENEFITS	68	4	25	19	20	63	10	23	0	320
5. PRODUCTS/PROVISIONS	0	33	0	0	0	188	328	0	0	567
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	715	79	145	33	156	6	5	18	0	2,368
7. COST OF SALES FOR INTERNAL SALES	0	0	268	0	0	1,834	0	0	0	2,226
TOTAL COST OF SALES/SERVICES	2,367	227	1,085	348	353	2,586	425	233	0	11,394
GROSS CONTRIBUTION MARGIN	395	219	863	79	94	1,793	58	104	0	5,294
C. DIRECT EXPENSES										
1. UTILITIES	69	15	123	5	3	212	0	0	0	598
2. RENTAL OR SPACE COST	0	0	0	0	0	0	9	0	0	328
(I) INTERNAL	0	0	0	0	0	0	0	0	0	27
(II) EXTERNAL	4	0	4	0	0	3	0	0	0	11
3. INSURANCE	0	7	3	0	0	0	0	0	0	10
4. GARBAGE	0	0	7	0	0	0	0	0	0	186
5. GROUNDS COSTS	67	3	16	1	14	24	5	3	0	151
6. MARKETING AND PROMOTION	5	0	1	0	0	2	0	1	0	9
7. PROFESSIONAL FEES	2	0	0	0	0	13	0	0	0	15
8. TAXES (IF APPLICABLE)	0	65	3	0	0	1	1	2	0	73
9. TELEPHONE (LONG DISTANCE)	15	3	50	25	32	517	4	21	0	696
10. OTHER (TRAVEL, ETC.)										
TOTAL DIRECT EXPENSES	162	93	207	31	49	951	19	27	0	2,104

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	1	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	52	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	7	35	0	0	0	0	24	0	0	5
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	7	87	0	0	0	0	25	0	0	5
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	7	0	0	0	0	0	14
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	7	0	0	0	0	0	14
TOTAL EXPENSES	0	121	385	0	7	0	0	164	0	0	33
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	728	1	0	-3	0	0	255	0	0	-2
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	728	1	0	-3	0	0	255	0	0	-2
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	728	1	0	-3	0	0	255	0	0	-2
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0	34
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0	34

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	0	1	2	0	3	4	0	0	0	10
(I) FURNITURE AND EQUIPMENT	0	116	10	0	0	0	0	0	0	127
(II) OTHER	27	4	40	4	0	0	0	18	0	145
2. RENOVATIONS AND ALTERATIONS	54	12	4	0	0	12	4	19	0	176
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	25	0	0	288	0	0	0	313
5. DEPRECIATION	1,123	814	44	0	0	617	0	0	0	2,598
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	1,204	947	125	4	3	921	4	37	0	3,369
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	26	18	41	0	0	4	0	0	110
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	150	0	0	0	0	0	0	150
4. ANCILLARY OVERHEADS	0	0	80	0	0	0	17	0	0	97
TOTAL OVERHEAD COSTS	0	26	248	41	0	0	21	0	0	357
TOTAL EXPENSES	1,366	1,066	580	76	52	1,872	44	64	0	5,830
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-971	-847	283	3	42	-79	14	40	0	-536
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-971	-847	283	3	42	-79	14	40	0	-536
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-971	-847	283	3	42	-79	14	40	0	-536
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	42	-327	14	0	0	-237
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	12	0	0	0	0	46

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	76	81	0	0	0	0	0	0	0	0
(II) EXTERNAL	724	1,177	0	0	303	0	0	0	0	141	2,407
2. FEES	0	1,235	1,176	323	0	0	0	1,838	0	0	0
3. MISCELLANEOUS	0	115	0	0	0	0	0	95	0	0	1
SUBTOTAL - OPERATIONAL REVENUE	724	2,603	1,257	323	303	0	0	1,933	0	141	2,408
4. INVESTMENT INCOME	0	19	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	724	2,622	1,257	323	303	0	0	1,933	0	141	2,408
B. COST OF SALES/SERVICES											
1. WAGES	0	387	0	0	103	0	0	430	0	0	369
2. CONTRACTOR FEES	0	0	72	118	0	0	0	274	0	21	233
3. SALARIES	172	166	163	64	9	0	0	235	0	0	207
4. BENEFITS	19	113	36	7	16	0	0	109	0	0	41
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	60	44	180	56	10	0	0	57	0	0	52
7. COST OF SALES FOR INTERNAL SALES	0	76	81	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	251	786	532	245	138	0	0	1,105	0	21	902
GROSS CONTRIBUTION MARGIN	473	1,836	725	78	165	0	0	828	0	120	1,506
C. DIRECT EXPENSES											
1. UTILITIES	0	134	0	21	0	0	0	5	0	0	46
2. RENTAL OR SPACE COST	0	431	0	0	0	0	0	0	0	0	17
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	3	0	0	0	0	0	0	0	0	3
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	250	0	0	66	0	0	119	0	1	0
5. GROUNDS COSTS	0	2	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	8	0	0	33	0	0	6
8. TAXES (IF APPLICABLE)	0	4	0	0	0	0	0	0	0	0	3
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	6	2	1	1	0	0	1	0	0	33
TOTAL DIRECT EXPENSES	0	830	2	22	75	0	0	158	0	1	108

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	557	0	0	0	0	0	0	714
(II) EXTERNAL	0	1,553	135	135	1,014	2,159	9	0	5,824	15,581
2. FEES	1,363	321	3,977	151	397	0	245	683	0	11,709
3. MISCELLANEOUS	0	0	0	21	14	180	59	0	631	1,126
SUBTOTAL - OPERATIONAL REVENUE	1,363	1,874	4,669	307	1,425	2,339	323	683	6,455	29,130
4. INVESTMENT INCOME	0	0	379	0	1	5	0	0	0	404
5. GOVERNMENT FUNDING	0	0	0	2	0	0	0	0	0	2
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,363	1,874	5,048	309	1,426	2,344	323	683	6,455	29,536
B. COST OF SALES/SERVICES										
1. WAGES	0	0	352	91	0	486	4	4	1,951	4,177
2. CONTRACTOR FEES	21	10	89	0	0	354	59	0	3	1,254
3. SALARIES	288	0	302	4	370	0	73	50	1,280	3,383
4. BENEFITS	46	0	104	13	60	71	4	12	523	1,174
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	89	175	122	23	1	173	34	0	181	1,257
7. COST OF SALES FOR INTERNAL SALES	0	0	557	0	0	0	0	0	0	714
TOTAL COST OF SALES/SERVICES	444	185	1,526	131	431	1,084	174	66	3,938	11,959
GROSS CONTRIBUTION MARGIN	919	1,689	3,522	178	995	1,260	149	617	2,517	17,577
C. DIRECT EXPENSES										
1. UTILITIES	37	41	81	0	8	38	4	22	123	560
2. RENTAL OR SPACE COST	0	0	9	0	293	19	0	0	0	769
(I) INTERNAL	0	0	3	0	0	5	4	0	0	12
(II) EXTERNAL	7	0	10	0	1	2	0	0	0	26
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	137	0	0	0	0	0	500	1,073
6. MARKETING AND PROMOTION	3	0	6	0	0	0	0	0	0	8
7. PROFESSIONAL FEES	3	0	3	0	0	4	0	0	108	165
8. TAXES (IF APPLICABLE)	1	0	0	0	0	0	0	0	0	8
9. TELEPHONE (LONG DISTANCE)	0	0	11	0	0	2	0	0	0	13
10. OTHER (TRAVEL, ETC.)	2	0	41	55	41	11	0	365	4	563
TOTAL DIRECT EXPENSES	50	41	301	55	343	81	8	387	735	3,197

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: PARKING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE	373	44	2	0	0	0	0	0	0	0	27
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	30	0	0	0
(II) OTHER	0	25	117	0	30	0	0	552	0	0	361
2. RENOVATIONS AND ALTERATIONS	0	7	28	0	0	0	0	5	0	0	58
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING	0	0	0	0	0	0	0	0	0	0	1,473
7. LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
8. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	373	76	147	0	30	0	0	587	0	0	1,919
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	40	0	0	18	0	0	0	0	0	365
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	340	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	71	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	111	340	0	18	0	0	0	0	0	365
TOTAL EXPENSES	373	1,017	489	22	123	0	0	745	0	1	2,392
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	100	819	236	56	42	0	0	83	0	119	-886
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	100	819	236	56	42	0	0	83	0	119	-886
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	100	819	236	56	42	0	0	83	0	119	-886
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	-269	0	0	0	0	0	119	145
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	-213	2	0	0	0	0	0	145

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: PARKING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(i) FURNITURE AND EQUIPMENT	125	0	104	3	47	26	0	4	52	807
(ii) OTHER	0	6	136	0	0	0	0	42	0	214
2. RENOVATIONS AND ALTERATIONS	16	4	0	52	0	9	0	12	35	1,213
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	47	14	28	17	84	80	4	120	160	652
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	456	0	0	127	0	0	0	583
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	122	1,237	0	0	0	0	0	0	0	2,832
7. LAND AND SITE SERVICES	0	0	0	0	281	0	0	0	0	281
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	310	1,261	724	72	412	242	4	178	247	6,582
E. OVERHEAD COSTS:										
1. FINANCE COSTS (i) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(ii) INTERNAL	0	0	0	0	30	0	0	0	1,014	1,044
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	282	0	49	39	363	72	16	0	1,078	2,322
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	1,758	0	0	1,000	0	0	0	3,098
4. ANCILLARY OVERHEADS	0	0	158	0	0	0	20	0	0	249
TOTAL OVERHEAD COSTS	282	0	1,965	39	393	1,072	36	0	2,092	6,713
TOTAL EXPENSES	642	1,302	2,990	166	1,148	1,395	48	565	3,074	16,492
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	277	387	532	12	-153	-135	101	52	-557	1,085
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	277	387	532	12	-153	-135	101	52	-557	1,085
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	10	0	0	0	0	0	10
NET INCOME (LOSS) FOR THE YEAR	277	387	532	2	-153	-135	101	52	-557	1,075
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	8,463	0	-167	270	101	0	0	8,662
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	5,958	52	0	0	0	0	0	5,944

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	1,026	2,179	1,349	0	755	0	0	2,264	0	0	0
(II) EXTERNAL	0	885	148	0	156	0	0	753	0	0	0
2. FEES	0	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	31	0	0	0	0	0	164	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	1,026	3,095	1,497	0	911	0	0	3,181	0	0	0
4. INVESTMENT INCOME	0	1	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	30	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	83	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	153	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	1,026	3,362	1,497	0	911	0	0	3,181	0	0	0
B. COST OF SALES/SERVICES											
1. WAGES	0	220	-16	0	10	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	-13	0	0	0	0	0	0	0	0
3. SALARIES	0	94	112	0	0	0	0	194	0	0	0
4. BENEFITS	0	60	11	0	5	0	0	32	0	0	0
5. PRODUCTS/PROVISIONS	0	419	0	0	22	0	0	175	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	38	-111	0	0	0	0	129	0	0	0
7. COST OF SALES FOR INTERNAL SALES	1,026	2,179	1,349	0	755	0	0	2,264	0	0	0
TOTAL COST OF SALES/SERVICES	1,026	3,010	1,332	0	792	0	0	2,794	0	0	0
GROSS CONTRIBUTION MARGIN	0	352	165	0	119	0	0	387	0	0	0
C. DIRECT EXPENSES											
1. UTILITIES	0	1	0	0	0	0	0	9	0	0	0
2. RENTAL OR SPACE COST	0	53	0	0	0	0	0	80	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	56	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	6	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	1	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	0	68	0	0	1	0	0	12	0	0	0
TOTAL DIRECT EXPENSES	0	184	0	0	2	0	0	102	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	1,299	0	242	0	359	1,220	0	0	10,693
(II) EXTERNAL	0	0	4,800	421	4,719	858	489	643	1,307	15,179
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	2	1,621	0	0	0	1,818
SUBTOTAL - OPERATIONAL REVENUE	0	1,299	4,800	663	4,721	2,838	1,709	643	1,307	27,690
4. INVESTMENT INCOME	0	0	0	0	0	-17	0	0	0	-16
5. GOVERNMENT FUNDING	0	0	0	1	0	0	0	0	0	1
(I) MET	0	0	0	0	0	0	0	0	0	30
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	83
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	153
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	1,299	4,800	664	4,721	2,821	1,709	643	1,307	27,941
B. COST OF SALES/SERVICES										
1. WAGES	0	116	3,111	97	0	739	73	39	105	4,494
2. CONTRACTOR FEES	0	0	0	0	0	0	15	1	0	3
3. SALARIES	0	0	0	69	1,420	0	159	106	414	2,568
4. BENEFITS	0	22	800	27	244	166	50	26	96	1,539
5. PRODUCTS/PROVISIONS	0	0	5,846	0	2,030	0	74	609	627	9,602
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	233	0	0	3	154	43	0	21	510
7. COST OF SALES FOR INTERNAL SALES	0	1,299	0	242	0	359	1,220	0	0	10,693
TOTAL COST OF SALES/SERVICES	0	1,670	9,557	435	3,697	1,418	1,634	781	1,263	29,409
GROSS CONTRIBUTION MARGIN	0	-371	-4,757	229	1,024	1,403	75	-138	44	-1,468
C. DIRECT EXPENSES										
1. UTILITIES	0	0	152	4	39	12	0	0	0	217
2. RENTAL OR SPACE COST	0	0	0	0	51	64	0	0	0	248
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	1	0	0	0	0	1
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	52	4	5	2	22	0	4	145
7. PROFESSIONAL FEES	0	0	0	0	1	0	5	0	0	12
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	3	0	0	5	4	3	0	10	27
10. OTHER (TRAVEL, ETC.)	0	7	21	18	49	22	21	2	1	222
TOTAL DIRECT EXPENSES	0	10	225	26	151	104	51	2	15	872

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: PRINTING

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	MCMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE											
(i) FURNITURE AND EQUIPMENT	0	10	0	0	3	0	0	0	0	0	0
(ii) OTHER	0	0	0	0	0	0	0	56	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	88	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	101	-11	0	27	0	0	112	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	10	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	121	-11	0	30	0	0	256	0	0	0
E. OVERHEAD COSTS:											
1. FINANCE COSTS (i) EXTERNAL (ii) INTERNAL	0	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	6	-8	0	57	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	50	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	6	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	12	42	0	57	0	0	0	0	0	0
TOTAL EXPENSES	0	317	31	0	89	0	0	358	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	35	134	0	30	0	0	29	0	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	35	134	0	30	0	0	29	0	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	35	134	0	30	0	0	29	0	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	24	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: PRINTING

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	307	21	54	70	382	61	0	15	923
(II) OTHER	0	0	75	0	0	0	0	0	0	131
2. RENOVATIONS AND ALTERATIONS	0	1	0	0	48	2	0	0	0	139
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	223	0	91	390	552	70	0	41	1,596
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	332	0	0	14	0	0	0	356
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	531	428	145	508	950	131	0	56	3,145
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	7	0	0	0	0	-1
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	46	85	74	0	0	0	268
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	50
4. ANCILLARY OVERHEADS	0	0	0	0	22	0	0	0	0	28
TOTAL OVERHEAD COSTS	0	0	0	46	114	74	0	0	0	345
TOTAL EXPENSES	0	541	653	217	773	1,128	182	2	71	4,362
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-912	-5,410	12	251	275	-107	-140	-27	-5,830
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	-107	0	0	-107
NET INCOME (LOSS) BEFORE RESERVES	0	-912	-5,410	12	251	275	0	-140	-27	-5,723
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	-5	0	0	0	0	0	-5
NET INCOME (LOSS) FOR THE YEAR	0	-912	-5,410	17	251	275	0	-140	-27	-5,718
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	64	-26	0	0	0	38
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	254	0	0	0	0	0	278

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
A. REVENUE											
1. SALES OF SERVICES AND PRODUCT											
(I) INTERNAL	0	243	54	0	0	0	0	0	0	0	0
(II) EXTERNAL	376	903	2,339	54	22	302	0	597	0	0	86
2. FEES	72	0	994	0	0	0	0	0	0	0	364
3. MISCELLANEOUS	0	0	349	0	0	0	0	0	0	0	463
SUBTOTAL - OPERATIONAL REVENUE	448	1,146	3,736	54	22	302	0	597	0	0	913
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0	6
5. GOVERNMENT FUNDING											
(I) MET	0	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	452	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	448	1,146	4,188	54	22	302	0	597	0	0	919
B. COST OF SALES/SERVICES											
1. WAGES	0	20	430	0	3	0	0	10	0	0	234
2. CONTRACTOR FEES	0	77	242	0	0	6	0	13	0	0	227
3. SALARIES	230	9	1,141	4	0	106	0	0	0	0	48
4. BENEFITS	34	4	302	0	1	20	0	2	0	0	51
5. PRODUCTS/PROVISIONS	0	0	17	31	0	9	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	31	22	297	2	7	20	0	7	0	0	15
7. COST OF SALES FOR INTERNAL SALES	0	243	54	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	295	375	2,483	37	11	161	0	32	0	0	575
GROSS CONTRIBUTION MARGIN	153	771	1,705	17	11	141	0	565	0	0	344
C. DIRECT EXPENSES											
1. UTILITIES	0	136	102	4	0	42	0	42	0	0	6
2. RENTAL OR SPACE COST	0	36	18	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	21	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	3	11	0	0	5	0	3	0	0	2
3. INSURANCE	0	0	0	0	0	1	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	3	0	13	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	5	2	0	0	0	3	0	0	0	0	0
7. PROFESSIONAL FEES	0	3	99	0	0	5	0	0	0	0	1
8. TAXES (IF APPLICABLE)	0	103	14	0	0	0	0	62	0	0	16
9. TELEPHONE (LONG DISTANCE)	2	0	3	0	0	3	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	132	0	0	38	0	0	0	0	45
TOTAL DIRECT EXPENSES	7	283	400	4	0	100	0	120	0	0	70

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	297
(II) EXTERNAL	1,865	423	14,207	56	5,482	10,075	0	518	8,098	45,403
2. FEES	1,178	0	4,576	0	0	477	0	0	0	7,661
3. MISCELLANEOUS	550	0	1,349	0	80	116	0	0	0	2,907
SUBTOTAL - OPERATIONAL REVENUE	3,593	423	20,132	56	5,562	10,668	0	518	8,098	56,268
4. INVESTMENT INCOME	0	0	85	0	10	483	0	0	10	594
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	37	0	0	71	0	0	0	580
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	393	0	0	63	0	0	0	456
(III) FEDERAL	0	0	0	0	0	33	0	0	0	33
(IV) MUNICIPAL	1,350	0	100	0	0	330	0	0	0	1,780
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	4,943	423	20,747	56	5,572	11,648	0	518	8,108	59,691
TOTAL REVENUE	0	78	5,031	0	0	4,213	0	0	64	10,083
B. COST OF SALES/SERVICES	0	0	161	0	0	79	0	0	124	929
1. WAGES	2,036	0	2,764	6	1,373	0	0	57	1,218	8,994
2. CONTRACTOR FEES	285	34	790	1	193	767	0	10	231	2,725
3. SALARIES	0	0	5,153	0	395	1,973	0	0	405	7,983
4. BENEFITS	3,304	0	1,928	6	0	1,719	0	0	731	8,089
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	297
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	5,627	112	15,827	13	1,961	8,751	0	67	2,773	39,100
TOTAL COST OF SALES/SERVICES	-684	311	4,920	43	3,611	2,897	0	451	5,335	20,591
GROSS CONTRIBUTION MARGIN	0	1	542	9	627	297	0	17	1,558	3,383
C. DIRECT EXPENSES	0	0	62	0	562	63	0	0	157	898
1. UTILITIES	0	0	317	0	0	0	0	0	0	338
2. RENTAL OR SPACE COST	0	0	64	0	9	6	0	0	9	112
(I) INTERNAL	0	0	18	0	0	0	0	0	0	19
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	20
3. INSURANCE	0	0	671	0	0	437	0	4	0	1,130
4. GARBAGE	0	0	1,241	0	1	91	0	0	14	1,455
5. GROUNDS COSTS	0	0	1	0	701	25	0	92	0	1,022
6. MARKETING AND PROMOTION	0	8	43	0	1	118	0	0	0	176
7. PROFESSIONAL FEES	0	6	55	4	201	1,702	0	20	25	2,268
8. TAXES (IF APPLICABLE)	36	10								
9. TELEPHONE (LONG DISTANCE)										
10. OTHER (TRAVEL, ETC.)										
TOTAL DIRECT EXPENSES	36	25	3,014	13	2,102	2,739	0	133	1,775	10,821

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: OTHER

	BROCK (1)	CARLETON (2)	GUELPH (3)	LAKEHEAD (4)	LAURENTIAN (5)	ALGOMA (6)	HEARST (7)	McMASTER (8)	NIPISSING (9)	OCAD (10)	OTTAWA (11)
D. EQUIPMENT AND CAPITAL COSTS:											
1. MAINTENANCE	0	0	36	0	0	0	0	0	0	0	4
(I) FURNITURE AND EQUIPMENT	0	66	7	0	0	0	0	13	0	0	0
(II) OTHER	0	0	186	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	17	126	2	1	11	0	0	0	0	19
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	322	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	405	355	2	1	11	0	13	0	0	23
E. OVERHEAD COSTS:											
1. FINANCE COSTS (I) EXTERNAL	0	0	274	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	2,799	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	1	0	0	0	0	0	41
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	3,073	0	1	0	0	0	0	0	41
TOTAL EXPENSES	7	688	3,828	6	2	111	0	133	0	0	134
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	146	83	-2,123	11	9	30	0	432	0	0	210
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	146	83	-2,123	11	9	30	0	432	0	0	210
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	7	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	146	83	-2,123	4	9	30	0	432	0	0	210
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	40	0	0	0	0	0	0	125
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	44	8	0	0	0	0	0	125

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	QUEENS (12)	RYERSON (13)	TORONTO (14)	TRENT (15)	WATERLOO (16)	WESTERN (17)	WLU (18)	WINDSOR (19)	YORK (20)	TOTAL (21)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	0	15	182	0	18	50	0	0	0	323
(I) FURNITURE AND EQUIPMENT	0	0	499	0	0	0	0	0	0	691
(II) OTHER	0	1	160	10	407	119	0	98	0	981
2. RENOVATIONS AND ALTERATIONS	42	5	178	0	198	189	0	0	157	945
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	803	0	0	855	0	0	0	1,658
5. DEPRECIATION	0	0	0	0	518	444	0	0	0	1,284
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	42	21	1,822	10	1,139	1,657	0	98	283	5,882
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	117	0	0	0	0	0	2,339	2,730
(II) INTERNAL	0	0	452	0	15	0	0	0	672	3,938
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	126	27	20	109	124	0	0	0	448
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	200	0	0	200
4. ANCILLARY OVERHEADS	0	0	31	0	0	0	0	0	0	31
TOTAL OVERHEAD COSTS	0	126	627	20	124	124	200	0	3,011	7,347
TOTAL EXPENSES	78	172	5,463	43	3,365	4,520	200	231	5,069	24,050
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-762	139	-543	0	246	-1,623	-200	220	266	-3,459
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-762	139	-543	0	246	-1,623	-200	220	266	-3,459
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	291	0	140	0	0	438
NET INCOME (LOSS) FOR THE YEAR	-762	139	-543	0	-45	-1,623	-340	220	266	-3,897
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	1,794	0	259	-3,910	-178	0	0	-1,870
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	908	0	426	0	140	0	0	1,651

**STATEMENT OF INCOME (LOSS) BY AFFILIATED
AND FEDERATED COLLEGES AND UNIVERSITIES**

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1987
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: TOTAL

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	274	0	47	0
(II) EXTERNAL	0	191	1	2,718	78	66	925	762	2,054	0
2. FEES	390	473	144	338	681	402	2,166	2,395	3,688	525
3. MISCELLANEOUS	0	5	0	203	66	0	21	0	53	0
SUBTOTAL - OPERATIONAL REVENUE	390	669	145	3,259	825	468	3,386	3,157	5,842	525
4. INVESTMENT INCOME	0	0	0	22	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	197	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	32	0	0	20	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	36	0	0	0
TOTAL REVENUE	390	669	145	3,313	825	468	3,442	3,157	6,039	525
B. COST OF SALES/SERVICES										
1. WAGES	74	121	52	0	120	263	538	907	1,525	0
2. CONTRACTOR FEES	4	0	0	0	403	0	80	1,138	0	151
3. SALARIES	29	76	0	1,152	0	41	391	0	82	0
4. BENEFITS	21	35	10	165	26	51	166	137	264	0
5. PRODUCTS/PROVISIONS	0	0	0	1,169	0	141	552	0	769	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	12	70	66	69	54	93	80	365	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	274	0	47	0
TOTAL COST OF SALES/SERVICES	128	244	132	2,552	618	550	2,094	2,262	3,052	151
GROSS CONTRIBUTION MARGIN	262	425	13	761	207	-82	1,348	895	2,987	374
C. DIRECT EXPENSES										
1. UTILITIES	44	57	21	46	92	0	0	282	458	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	7	9	0	4	0	0	0	29	26	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	16	0	0	30	1	0	0
6. MARKETING AND PROMOTION	3	0	0	15	0	0	3	0	0	0
7. PROFESSIONAL FEES	0	0	0	6	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	21	0	0	2	0	0	0
9. TELEPHONE (LONG DISTANCE)	2	1	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	17	0	0	54	0	0	3	10	150	0
TOTAL DIRECT EXPENSES	73	67	21	162	92	0	38	322	634	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	25	0	43	0	4	0	0	0	393
(II) EXTERNAL	200	120	130	16	14	210	234	38	7,737
2. FEES	641	893	1,315	773	805	1,490	2,164	0	19,283
3. MISCELLANEOUS	0	0	0	0	11	48	72	0	479
SUBTOTAL - OPERATIONAL REVENUE	866	1,013	1,488	789	834	1,748	2,470	38	27,912
4. INVESTMENT INCOME	0	0	42	0	45	10	0	0	119
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	197
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	52
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	36	120	5	0	14	0	3	214
TOTAL REVENUE	866	1,049	1,650	794	879	1,772	2,470	41	28,494
B. COST OF SALES/SERVICES									
1. WAGES	166	203	24	0	207	0	576	12	4,788
2. CONTRACTOR FEES	0	394	96	318	302	212	824	0	3,922
3. SALARIES	242	0	185	177	115	213	0	0	2,703
4. BENEFITS	58	37	31	32	42	23	60	0	1,158
5. PRODUCTS/PROVISIONS	146	7	548	4	6	63	112	26	3,543
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	32	74	67	13	22	9	167	3	1,196
7. COST OF SALES FOR INTERNAL SALES	25	0	43	0	4	0	0	0	393
TOTAL COST OF SALES/SERVICES	669	715	994	544	698	520	1,739	41	17,703
GROSS CONTRIBUTION MARGIN	197	334	656	250	181	1,252	731	0	10,791
C. DIRECT EXPENSES									
1. UTILITIES	53	65	115	88	45	113	160	0	1,639
2. RENTAL OR SPACE COST	0	0	2	0	0	60	0	0	62
(I) INTERNAL	0	0	0	0	0	15	0	0	15
(II) EXTERNAL	4	16	10	6	11	0	7	0	129
3. INSURANCE	0	0	0	0	4	0	0	0	4
4. GARBAGE	10	0	1	0	5	0	0	0	16
5. GROUNDS COSTS	4	13	7	1	0	9	0	0	84
6. MARKETING AND PROMOTION	0	0	0	7	1	0	0	1	27
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	6
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	35
9. TELEPHONE (LONG DISTANCE)	1	14	-10	1	3	0	1	0	35
10. OTHER (TRAVEL, ETC.)	5	0	15	8	7	34	28	0	331
TOTAL DIRECT EXPENSES	77	108	140	111	76	231	195	1	2,348

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: TOTAL

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S MICHAEL'S (6)	SAINT TRINITY (7)	VICTORIA (8)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	39	13	0	0	0	0	20	49	29
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0
(II) OTHER	90	81	92	22	25	0	0	348	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	63	0	0	31	0	38
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	25	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	35	65	22	0	0	0	0	0	1,914
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	7	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	196	159	114	85	35	0	51	397	1,981
TOTAL EQUIPMENT AND CAPITAL COSTS									
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	1,019	157	412
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	26	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	26	0	0	0	0	1,019	157	412
TOTAL EXPENSES	269	252	135	247	127	0	1,108	876	3,027
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-7	173	-122	514	80	-82	240	19	-40
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-7	173	-122	514	80	-82	240	19	-40
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	514	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-7	173	-122	0	80	-82	240	19	-40
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: TOTAL

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	14	23	10	0	2	0	10	0	209
(II) OTHER	14	0	8	0	0	518	64	0	514
2. RENOVATIONS AND ALTERATIONS	15	0	121	57	92	0	0	0	943
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	20	17	79	0	0	0	18	0	266
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	25
5. DEPRECIATION	0	0	0	0	34	0	0	0	34
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	40	0	0	8	0	0	357	0	2,441
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	7
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	103	40	218	65	128	518	449	0	4,539
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	128	0	0	0	0	128	0	1,844
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	16	0	0	0	0	0	0	0	16
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	26
TOTAL OVERHEAD COSTS	16	128	0	0	0	0	128	0	1,886
TOTAL EXPENSES	196	276	358	176	204	749	772	1	8,773
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1	58	298	74	-23	503	-41	-1	2,018
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	1	58	298	74	-23	503	-41	-1	2,018
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	514
NET INCOME (LOSS) FOR THE YEAR	1	58	298	74	-23	503	-41	-1	1,504
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	74	209	2,565	0	2,848
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	96	0	0	96

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

	BOOKSTORES				BEVERAGES			
	SAINT PAUL (1)	KING'S ST. PETER'S (2)	DOMINICAIN (3)	TOTAL (4)	SAINT MICHAEL'S (5)	VICTORIA (6)	KING'S ST. PETER'S (7)	TOTAL (8)
A. REVENUE								
1. SALES OF SERVICES AND PRODUCT								
(I) INTERNAL	0	0	0	0	0	3	0	3
(II) EXTERNAL	430	0	35	465	15	50	17	82
2. FEES	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	430	0	35	465	15	53	17	85
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	3	3	0	0	0	0
TOTAL REVENUE	430	0	38	468	15	53	17	85
B. COST OF SALES/SERVICES								
1. WAGES	0	0	12	12	6	0	4	10
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0
3. SALARIES	119	0	0	119	3	0	0	3
4. BENEFITS	20	0	0	20	1	0	0	1
5. PRODUCTS/PROVISIONS	333	6	26	365	9	29	8	46
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	3	3	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	3	0	3
TOTAL COST OF SALES/SERVICES	472	6	41	519	19	32	12	63
GROSS CONTRIBUTION MARGIN	-42	-6	-3	-51	-4	21	5	22
C. DIRECT EXPENSES								
1. UTILITIES	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	1	0	0	1	0	0	0	0
6. MARKETING AND PROMOTION	0	0	1	1	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	2	0	0	2	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	1	0	0	1	0	0	2	2
10. OTHER (TRAVEL, ETC.)	4	0	1	5	0	0	2	2
TOTAL DIRECT EXPENSES								

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: BOOKSTORES AND BEVERAGES

	BOOKSTORES				BEVERAGES			
	SAINT PAUL (1)	KING'S ST. PETER'S (2)	DOMINICAIN (3)	TOTAL (4)	SAINT MICHAEL'S (5)	VICTORIA (6)	KING'S ST. PETER'S (7)	TOTAL (8)
D. EQUIPMENT AND CAPITAL COSTS:								
1. MAINTENANCE								
(I) FURNITURE AND EQUIPMENT	0	0	0	0	2	0	0	2
(II) OTHER	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	13	0	0	13	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	13	0	0	13	2	0	0	2
E. OVERHEAD COSTS:								
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	2	2
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	2	2
TOTAL EXPENSES	17	0	1	18	2	0	4	6
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-59	-6	-4	-69	-6	21	1	16
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-59	-6	-4	-69	-6	21	1	16
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	-59	0	0	-59	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-6	-4	-10	-6	21	1	16
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

	RETAIL RENISON (1)	PRINTING						TOTAL (8)
		SAINT PAUL (2)	SAINT MICHAEL'S (3)	ST. JEROME'S (4)	BRESCIA (5)	KING'S ST. PETER'S (6)	DOMINICAIN (7)	
A. REVENUE								
1. SALES OF SERVICES AND PRODUCT								
(I) INTERNAL	0	0	55	0	0	0	0	55
(II) EXTERNAL	10	138	9	3	12	9	3	174
2. FEES	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	10	138	64	3	12	9	3	229
4. INVESTMENT INCOME	0	0	0	4	0	0	0	4
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0
TOTAL REVENUE	10	138	64	7	12	9	3	233
B. COST OF SALES/SERVICES								
1. WAGES	0	0	25	1	0	0	0	26
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0
3. SALARIES	0	52	0	0	0	0	0	52
4. BENEFITS	0	8	2	0	0	0	0	10
5. PRODUCTS/PROVISIONS	0	0	18	0	4	0	0	22
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	75	0	0	0	0	0	75
7. COST OF SALES FOR INTERNAL SALES	0	0	55	0	0	0	0	55
TOTAL COST OF SALES/SERVICES	0	135	100	1	4	0	0	240
GROSS CONTRIBUTION MARGIN	0	3	-36	6	8	9	3	-7
C. DIRECT EXPENSES								
1. UTILITIES	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	1	0	0	0	0	0	1
10. OTHER (TRAVEL, ETC.)	0	0	0	6	0	0	0	6
TOTAL DIRECT EXPENSES	0	1	0	6	0	0	0	7

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARIES: RETAIL AND PRINTING

	RETAIL	PRINTING					TOTAL (8)	
	REINISON (1)	SAINT PAUL (2)	SAINT MICHAEL'S (3)	ST. JEROME'S (4)	BRESCIA (5)	KING'S ST. PETER'S (6)		DOMINICAIN (7)
D. EQUIPMENT AND CAPITAL COSTS:								
1. MAINTENANCE								
(I) FURNITURE AND EQUIPMENT	0	0	3	0	0	0	0	3
(II) OTHER	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	7	0	0	0	0	7
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	10	0	0	0	0	10
E. OVERHEAD COSTS:								
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	20	0	0	0	0	20
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	20	0	0	0	0	20
TOTAL EXPENSES	0	1	30	6	0	0	0	37
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	10	2	-66	0	8	9	3	-44
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	10	2	-66	0	8	9	3	-44
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	2	0	0	0	0	0	2
NET INCOME (LOSS) FOR THE YEAR	10	0	-66	0	8	9	3	-46
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	14	0	0	14
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: FOOD

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	130	0	44	0
(II) EXTERNAL	0	0	0	0	78	0	248	342	821	0
2. FEES	0	0	0	0	0	217	731	1,037	1,225	0
3. MISCELLANEOUS	0	0	0	0	0	0	4	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	78	217	1,113	1,379	2,090	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	78	217	1,113	1,379	2,090	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	125	330	98	861	0
2. CONTRACTOR FEES	0	0	0	0	403	0	65	1,138	0	151
3. SALARIES	0	0	0	0	0	41	130	0	82	0
4. BENEFITS	0	0	0	0	0	29	108	12	164	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	115	429	0	740	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	21	53	7	186	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	130	0	44	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	403	331	1,245	1,255	2,077	151
GROSS CONTRIBUTION MARGIN	0	0	0	0	-325	-114	-132	124	13	-151
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	33	80	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	4	3	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	1	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	1	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	3	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	6	37	83	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	25	0	0	0	4	0	0	0	203
(II) EXTERNAL	73	7	0	0	2	210	0	0	1,781
2. FEES	315	0	635	0	321	0	695	0	5,176
3. MISCELLANEOUS	0	0	0	0	2	0	53	0	59
SUBTOTAL - OPERATIONAL REVENUE	413	7	635	0	329	210	748	0	7,219
4. INVESTMENT INCOME	0	0	14	0	0	0	0	0	14
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	413	7	649	0	329	210	748	0	7,233
B. COST OF SALES/SERVICES									
1. WAGES	147	0	1	0	0	0	175	0	1,737
2. CONTRACTOR FEES	0	0	0	0	0	212	692	0	2,963
3. SALARIES	47	0	0	0	0	0	0	0	300
4. BENEFITS	24	0	1	0	0	0	28	0	366
5. PRODUCTS/PROVISIONS	142	0	527	0	0	0	88	0	2,041
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	11	0	0	0	0	0	0	0	276
7. COST OF SALES FOR INTERNAL SALES	25	0	0	0	4	0	0	0	203
TOTAL COST OF SALES/SERVICES	396	0	529	0	306	212	983	0	7,888
GROSS CONTRIBUTION MARGIN	17	7	120	0	23	-2	-235	0	-655
C. DIRECT EXPENSES									
1. UTILITIES	0	0	31	0	0	0	60	0	204
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	2	0	0	0	0	0	9
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	1
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	1
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	1
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	7	0	10
TOTAL DIRECT EXPENSES	0	0	33	0	0	0	67	0	226

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: FOOD

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	10	24	19	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	57	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	10	0	17	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	20	81	36	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	225	69	39	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	225	69	39	0
TOTAL EXPENSES	0	0	0	0	0	0	251	187	158	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	-325	-114	-383	-63	-145	-151
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	-325	-114	-383	-63	-145	-151
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	-325	-114	-383	-63	-145	-151
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: FOOD

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	7	0	0	0	0	0	10	0	70
(I) FURNITURE AND EQUIPMENT									
(II) OTHER	0	0	8	0	0	0	0	0	8
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	57
3. EQUIPMENT AND FURNITURE PURCHASES,	3	0	3	0	0	0	12	0	45
RENTAL AND LEASING									
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING	0	0	0	0	0	0	0	0	0
LEASE COSTS									
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	10	0	11	0	0	0	22	0	180
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS -	0	0	0	0	0	0	67	0	400
INTERNAL COST ALLOCATION									
3. CONTRIBUTION TO UNIVERSITY'S OPTG.	7	0	0	0	0	0	0	0	7
BUDGET - INTERNAL COST ALLOCATION									
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	7	0	0	0	0	0	67	0	407
TOTAL EXPENSES	17	0	44	0	0	0	156	0	813
NET INCOME (LOSS) BEFORE SUBSIDIES	0	7	76	0	23	-2	-391	0	-1,468
AND RESERVES									
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	7	76	0	23	-2	-391	0	-1,468
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	7	76	0	23	-2	-391	0	-1,468
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	-561	-180	0	0	-741
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 1 OF 4

TYPE OF ANCILLARY: RESIDENCES

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	63	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	137	0	0
2. FEES	379	452	144	338	681	185	704	1,358	2,463	525
3. MISCELLANEOUS	0	5	0	203	0	0	7	0	53	0
SUBTOTAL - OPERATIONAL REVENUE	379	457	144	541	681	185	774	1,495	2,516	525
4. INVESTMENT INCOME	0	0	0	22	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	197	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	379	457	144	563	681	185	774	1,495	2,713	525
B. COST OF SALES/SERVICES										
1. WAGES	74	121	52	0	120	138	0	546	664	0
2. CONTRACTOR FEES	4	0	0	0	0	0	0	0	0	0
3. SALARIES	29	76	0	124	0	0	118	0	0	0
4. BENEFITS	21	35	10	14	26	22	10	84	100	0
5. PRODUCTS/PROVISIONS	0	0	0	161	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	12	70	4	69	22	16	49	179	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	63	0	0	0
TOTAL COST OF SALES/SERVICES	128	244	132	303	215	182	207	679	943	0
GROSS CONTRIBUTION MARGIN	251	213	12	260	466	3	567	816	1,770	525
C. DIRECT EXPENSES										
1. UTILITIES	44	57	21	25	92	0	0	224	378	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	7	9	0	4	0	0	0	17	23	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	3	0	0	1	0	0	3	0	0	0
7. PROFESSIONAL FEES	0	0	0	15	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	6	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	2	1	0	4	0	0	1	0	0	0
10. OTHER (TRAVEL, ETC.)	17	0	0	2	0	0	0	10	150	0
TOTAL DIRECT EXPENSES	73	67	21	57	92	0	4	251	551	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	0	0	0	0	0	0	0	0	63
(II) EXTERNAL	0	12	0	3	0	0	0	0	152
2. FEES	321	893	662	773	447	1,154	1,469	0	12,948
3. MISCELLANEOUS	0	0	0	0	5	0	9	0	282
SUBTOTAL - OPERATIONAL REVENUE	321	905	662	776	452	1,154	1,478	0	13,445
4. INVESTMENT INCOME	0	0	9	0	45	10	0	0	86
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	197
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	36	0	5	0	14	0	0	55
TOTAL REVENUE	321	941	671	781	497	1,178	1,478	0	13,783
B. COST OF SALES/SERVICES									
1. WAGES	7	203	4	0	201	0	383	0	2,513
2. CONTRACTOR FEES	0	394	96	315	0	0	44	0	853
3. SALARIES	182	0	124	177	115	213	0	0	1,158
4. BENEFITS	31	37	17	32	41	23	30	0	533
5. PRODUCTS/PROVISIONS	0	7	0	4	0	0	10	0	182
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	20	74	45	13	22	9	167	0	771
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	63
TOTAL COST OF SALES/SERVICES	240	715	286	541	379	245	634	0	6,073
GROSS CONTRIBUTION MARGIN	81	226	385	240	118	933	844	0	7,710
C. DIRECT EXPENSES									
1. UTILITIES	53	65	73	88	45	113	96	0	1,374
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	15	0	0	15
3. INSURANCE	4	16	8	6	11	0	7	0	112
4. GARBAGE	0	0	0	0	4	0	0	0	4
5. GROUNDS COSTS	10	0	0	0	5	0	0	0	15
6. MARKETING AND PROMOTION	4	13	7	1	0	9	0	0	41
7. PROFESSIONAL FEES	0	0	0	7	1	0	0	0	23
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	6
9. TELEPHONE (LONG DISTANCE)	1	14	-10	1	3	0	0	0	17
10. OTHER (TRAVEL, ETC.)	1	0	3	8	7	24	7	0	229
TOTAL DIRECT EXPENSES	73	108	81	111	76	161	110	0	1,836

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: RESIDENCES

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	39	13	0	0	0	0	2	17	10	0
(I) FURNITURE AND EQUIPMENT	0	0	0	0	10	0	0	0	0	0
(II) OTHER	90	81	92	9	25	0	0	196	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	5	0	0	9	0	21	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	25	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	35	65	22	0	0	0	0	0	1,914	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	1	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	190	159	114	14	35	0	11	213	1,945	0
TOTAL EQUIPMENT AND CAPITAL COSTS										
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	425	74	373	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	26	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	26	0	0	0	0	425	74	373	0
TOTAL EXPENSES	263	252	135	71	127	0	440	538	2,869	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-12	-39	-123	189	339	3	127	278	-1,099	525
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-12	-39	-123	189	339	3	127	278	-1,099	525
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	189	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-12	-39	-123	0	339	3	127	278	-1,099	525
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: RESIDENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	7	23	9	0	2	0	0	0	122
(I) FURNITURE AND EQUIPMENT	14	0	0	0	0	494	64	0	582
(II) OTHER	15	0	121	57	92	0	0	0	778
2. RENOVATIONS AND ALTERATIONS	17	17	29	0	0	0	4	0	102
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	25
4. RESERVE (IF APPLICABLE)	0	0	0	0	34	0	0	0	34
5. DEPRECIATION	40	0	0	8	0	0	357	0	2,441
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	1
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	93	40	159	65	128	494	425	0	4,085
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	128	0	0	0	0	58	0	1,058
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	-85	0	0	0	0	0	0	0	-85
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	26
TOTAL OVERHEAD COSTS	-85	128	0	0	0	0	58	0	999
TOTAL EXPENSES	81	276	240	176	204	655	593	0	6,920
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-50	145	64	-86	278	251	0	790
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-50	145	64	-86	278	251	0	790
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	189
NET INCOME (LOSS) FOR THE YEAR	0	-50	145	64	-86	278	251	0	601
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	64	324	1,349	0	0	1,737
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	66	194	257	961	0
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	0	66	194	257	961	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	66	194	257	961	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	26	263	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	15	0	0	0
3. SALARIES	0	0	0	0	0	0	50	0	0	0
4. BENEFITS	0	0	0	0	0	0	11	41	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	26	1	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	11	8	24	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	37	111	328	0	0
GROSS CONTRIBUTION MARGIN	0	0	0	0	0	29	83	-71	961	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	25	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	8	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	6	1	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	6	34	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	0	0	41	0	0	0	0	0	41
(II) EXTERNAL	78	65	69	6	0	0	120	0	1,816
2. FEES	0	0	0	0	0	167	0	0	167
3. MISCELLANEOUS	0	0	0	0	0	0	10	0	10
SUBTOTAL - OPERATIONAL REVENUE	78	65	110	6	0	167	130	0	2,034
4. INVESTMENT INCOME	0	0	2	0	0	0	0	0	2
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	78	65	112	6	0	167	130	0	2,036
B. COST OF SALES/SERVICES									
1. WAGES	6	0	11	0	0	0	7	0	313
2. CONTRACTOR FEES	0	0	0	0	0	0	48	0	63
3. SALARIES	0	0	3	0	0	0	0	0	53
4. BENEFITS	1	0	2	0	0	0	0	0	55
5. PRODUCTS/PROVISIONS	0	0	14	0	0	63	0	0	104
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	8	0	0	0	0	0	51
7. COST OF SALES FOR INTERNAL SALES	0	0	41	0	0	0	0	0	41
TOTAL COST OF SALES/SERVICES	7	0	79	0	0	63	55	0	680
GROSS CONTRIBUTION MARGIN	71	65	33	6	0	104	75	0	1,356
C. DIRECT EXPENSES									
1. UTILITIES	0	0	2	0	0	0	4	0	31
2. RENTAL OR SPACE COST	0	0	1	0	0	10	0	0	11
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	8
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	7
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	1	0	0	10	11	0	22
TOTAL DIRECT EXPENSES	0	0	4	0	0	20	15	0	79

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S MICHAEL'S (6)	SAINT TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	0	0	0	0	0	0	8	0	0
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	95	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	5	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	5	103	0	0
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	193	13	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	193	13	0	0
TOTAL EXPENSES	0	0	0	0	0	204	150	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	29	-221	961	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	29	-221	961	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	29	-221	961	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: CONFERENCES

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE									
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	8
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	95
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	1	0	0	0	2	0	8
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	1	0	0	0	2	0	111
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	206
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	71	0	0	0	0	0	0	0	71
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	71	0	0	0	0	0	0	0	277
TOTAL EXPENSES	71	0	5	0	0	20	17	0	467
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	65	28	6	0	84	58	0	889
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	65	28	6	0	84	58	0	889
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	65	28	6	0	84	58	0	889
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	6	12	379	0	397
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PARKING

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	26	0	0	0
(II) EXTERNAL	0	0	1	0	0	0	216	21	222	0
2. FEES	11	21	0	0	0	0	50	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	11	21	1	0	0	0	292	21	222	0
B. COST OF SALES/SERVICES										
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	11	21	1	0	0	0	292	21	222	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	65	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	11	0	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	4	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	26	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	0	0	106	0	0	0
GROSS CONTRIBUTION MARGIN	11	21	1	0	0	0	186	21	222	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	0	0	2	0	0	0	0	0	28
(II) EXTERNAL	7	26	57	7	0	0	88	0	645
2. FEES	5	0	0	0	37	169	0	0	293
3. MISCELLANEOUS	0	0	0	0	4	0	0	0	4
SUBTOTAL - OPERATIONAL REVENUE	12	26	59	7	41	169	88	0	970
4. INVESTMENT INCOME	0	0	4	0	0	0	0	0	4
5. GOVERNMENT FUNDING									
(I) MET	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	12	26	63	7	41	169	88	0	974
B. COST OF SALES/SERVICES									
1. WAGES	0	0	0	0	6	0	7	0	78
2. CONTRACTOR FEES	0	0	0	3	0	0	40	0	43
3. SALARIES	0	0	2	0	0	0	0	0	2
4. BENEFITS	0	0	1	0	1	0	2	0	15
5. PRODUCTS/PROVISIONS	0	0	7	0	2	0	0	0	9
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	4
7. COST OF SALES FOR INTERNAL SALES	0	0	2	0	0	0	0	0	28
TOTAL COST OF SALES/SERVICES	0	0	12	3	9	0	49	0	179
GROSS CONTRIBUTION MARGIN	12	26	51	4	32	169	39	0	795
C. DIRECT EXPENSES									
1. UTILITIES	0	0	2	0	0	0	0	0	2
2. RENTAL OR SPACE COST									
(I) INTERNAL	0	0	0	0	0	50	0	0	50
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	1	0	0	0	0	0	1
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	1	0	1
TOTAL DIRECT EXPENSES	0	0	3	0	0	50	1	0	54

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PARKING

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	6	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	6	0	0	0	0	0	0	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	131	1	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	131	1	0	0
TOTAL EXPENSES	6	0	0	0	0	0	131	1	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	5	21	1	0	0	0	55	20	222	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	5	21	1	0	0	0	55	20	222	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	5	21	1	0	0	0	55	20	222	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

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TYPE OF ANCILLARY: PARKING

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	0	0	1	0	0	0	0	0	1
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	24	0	0	24
(II) OTHER	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	2	0	0	0	0	0	2
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	6
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	3	0	0	24	0	0	33
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	1	0	133
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	11	0	0	0	0	0	0	0	11
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	11	0	0	0	0	0	1	0	144
TOTAL EXPENSES	11	0	6	0	0	74	2	0	231
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	1	26	45	4	32	95	37	0	564
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	1	26	45	4	32	95	37	0	564
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	1	26	45	4	32	95	37	0	564
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	4	111	681	0	0	796
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	-64	0	0	-64

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

TYPE OF ANCILLARY: OTHER

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S MICHAEL'S (6)	SAINT (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	191	0	2,150	0	0	243	5	0	0
2. FEES	0	0	0	0	0	0	681	0	0	0
3. MISCELLANEOUS	0	0	0	0	66	0	10	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	191	0	2,150	66	0	934	5	0	0
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	32	0	0	20	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	36	0	0	0
TOTAL REVENUE	0	191	0	2,182	66	0	990	5	0	0
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	86	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	857	0	0	90	0	0	0
4. BENEFITS	0	0	0	123	0	0	23	0	0	0
5. PRODUCTS/PROVISIONS	0	0	0	675	0	0	95	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	-13	0	0	12	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	1,642	0	0	306	0	0	0
GROSS CONTRIBUTION MARGIN	0	191	0	540	66	0	684	5	0	0
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	21	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	14	0	0	20	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	2	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	14	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	51	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	100	0	0	22	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 2 OF 4

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
A. REVENUE									
1. SALES OF SERVICES AND PRODUCT									
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	42	0	1	0	0	0	0	0	2,632
2. FEES	0	0	18	0	0	0	0	0	689
3. MISCELLANEOUS	0	0	0	0	0	48	0	0	124
SUBTOTAL - OPERATIONAL REVENUE	42	0	19	0	0	48	0	0	3,455
4. INVESTMENT INCOME									
5. GOVERNMENT FUNDING									
(I) MET	0	0	9	0	0	0	0	0	9
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	52
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	120	0	0	0	0	0	156
TOTAL REVENUE	42	0	148	0	0	48	0	0	3,672
B. COST OF SALES/SERVICES									
1. WAGES	6	0	7	0	0	0	0	0	99
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0
3. SALARIES	13	0	56	0	0	0	0	0	1,016
4. BENEFITS	2	0	10	0	0	0	0	0	158
5. PRODUCTS/PROVISIONS	4	0	0	0	0	0	0	0	774
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1	0	14	0	0	0	0	0	14
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	26	0	87	0	0	0	0	0	2,061
GROSS CONTRIBUTION MARGIN	16	0	61	0	0	48	0	0	1,611
C. DIRECT EXPENSES									
1. UTILITIES	0	0	7	0	0	0	0	0	28
2. RENTAL OR SPACE COST	0	0	1	0	0	0	0	0	1
(I) INTERNAL	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	34
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	2
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	14
10. OTHER (TRAVEL, ETC.)	4	0	5	0	0	0	0	0	60
TOTAL DIRECT EXPENSES	4	0	13	0	0	0	0	0	139

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 3 OF 4

TYPE OF ANCILLARY: OTHER

	HUNT- INGTON (1)	SUDBURY (2)	THORNELOE (3)	SAINT PAUL (4)	KNOX (5)	SAINT AUGUSTINE'S (6)	SAINT MICHAEL'S (7)	TRINITY (8)	VICTORIA (9)	WYCLIFFE (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	0	0	0	0	0	0	3	0	0	0
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	13	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	45	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	58	0	0	3	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	25	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	25	0	0	0
TOTAL EXPENSES	0	0	0	158	0	0	50	0	0	0
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	191	0	382	66	0	634	5	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	191	0	382	66	0	634	5	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	382	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	191	0	0	66	0	634	5	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) BY INSTITUTION
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

PAGE 4 OF 4

TYPE OF ANCILLARY: OTHER

	CONRAD GREBEL (11)	RENISON (12)	SAINT JEROME'S (13)	ST. PAUL'S UNITED (14)	BRESCIA (15)	HURON (16)	KING'S & ST. PETER'S (17)	DOMINICAIN (18)	TOTAL (19)
D. EQUIPMENT AND CAPITAL COSTS:									
1. MAINTENANCE	0	0	0	0	0	0	0	0	3
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	13
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	89
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	44	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	44	0	0	0	0	0	105
E. OVERHEAD COSTS:									
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	25
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	12	0	0	0	0	0	0	0	12
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	12	0	0	0	0	0	0	0	37
TOTAL EXPENSES	16	0	57	0	0	0	0	0	281
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	4	0	0	48	0	0	1,330
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	4	0	0	48	0	0	1,330
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	382
NET INCOME (LOSS) FOR THE YEAR	0	0	4	0	0	48	0	0	948
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	309	336	0	0	645
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	160	0	0	160

SUMMARY OF STATEMENT OF INCOME (LOSS)

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES										
FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	116,190	21,463	76,450	3,603	141,741	16,661	29,130	27,690	56,268	489,196
(2) INVESTMENT INCOME	87	4	-19	13	1,405	27	404	-16	594	2,499
(3) GOVERNMENT FUNDING - MET	6	1	0	3	3,164	0	2	1	0	3,177
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	353	0	0	113	1,049	1,515
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	100	0	0	153	1,780	2,033
TOTAL REVENUE	116,283	21,468	76,431	3,619	146,763	16,688	29,536	27,941	59,691	498,420
COST OF SALES/SERVICES	101,272	20,199	65,413	3,132	54,879	11,394	11,959	29,409	39,100	336,757
GROSS CONTRIBUTION MARGIN	15,011	1,269	11,018	487	91,884	5,294	17,577	-1,468	20,591	161,663
EXPENSES										
DIRECT EXPENSES	2,314	795	5,077	322	27,071	2,104	3,197	872	10,821	52,573
EQUIPMENT AND CAPITAL COSTS	2,645	461	4,519	71	41,209	3,369	6,582	3,145	5,882	67,883
OVERHEAD COSTS	2,637	616	1,759	128	15,798	357	6,713	345	7,347	35,700
TOTAL EXPENSES	7,596	1,872	11,355	521	84,078	5,830	16,492	4,362	24,050	156,156
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	7,415	-603	-337	-34	7,806	-536	1,085	-5,830	-3,459	5,507
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-107	0	-107
NET INCOME (LOSS) BEFORE RESERVES	7,415	-603	-337	-34	7,806	-536	1,085	-5,723	-3,459	5,614
ALLOCATION TO RESERVES (APPROPRIATIONS)	232	-5	-11	9	803	0	10	-5	438	1,471
NET INCOME (LOSS) FOR THE YEAR	7,183	-598	-326	-43	7,003	-536	1,075	-5,718	-3,897	4,143
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	2,805	-595	-804	-308	4,805	-237	8,662	38	-1,870	12,496
ACCUMULATED RESERVE BALANCES APRIL 30	433	-414	795	-78	8,616	46	5,944	278	1,651	17,271

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	4,911	0	0	0	4,565	0	724	1,026	448	11,674
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	230	0	0	0	0	230
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,911	0	0	0	4,795	0	724	1,026	448	11,904
COST OF SALES/SERVICES	4,362	0	0	0	1,242	0	251	1,026	295	7,176
GROSS CONTRIBUTION MARGIN	549	0	0	0	3,553	0	473	0	153	4,728
EXPENSES										
DIRECT EXPENSES	18	0	0	0	791	0	0	0	7	816
EQUIPMENT AND CAPITAL COSTS	30	0	0	0	2,661	0	373	0	0	3,064
OVERHEAD COSTS	345	0	0	0	0	0	0	0	0	345
TOTAL EXPENSES	393	0	0	0	3,452	0	373	0	7	4,225
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	156	0	0	0	101	0	100	0	146	503
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	156	0	0	0	101	0	100	0	146	503
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	156	0	0	0	101	0	100	0	146	503
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON										
FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,516	3,748	6,924	0	4,482	2,606	2,603	3,095	1,146	30,120
(2) INVESTMENT INCOME	0	4	1	0	0	0	19	1	0	25
(3) GOVERNMENT FUNDING - MET	0	0	0	0	288	0	0	0	0	288
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	113	0	113
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	153	0	153
TOTAL REVENUE	5,516	3,752	6,925	0	4,770	2,606	2,622	3,362	1,146	30,699
COST OF SALES/SERVICES	5,284	3,620	6,030	0	1,986	1,757	786	3,010	375	22,848
GROSS CONTRIBUTION MARGIN	232	132	895	0	2,784	849	1,836	352	771	7,851
EXPENSES										
DIRECT EXPENSES	256	42	689	0	720	114	830	184	283	3,118
EQUIPMENT AND CAPITAL COSTS	31	0	469	0	2,467	7	76	121	405	3,576
OVERHEAD COSTS	252	49	32	0	110	0	111	12	0	566
TOTAL EXPENSES	539	91	1,190	0	3,297	121	1,017	317	688	7,260
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-307	41	-295	0	-513	728	819	35	83	591
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-307	41	-295	0	-513	728	819	35	83	591
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-307	41	-295	0	-513	728	819	35	83	591
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,465	1,119	13,697	1,183	14,993	1,233	1,257	1,497	3,736	44,180
(2) INVESTMENT INCOME	0	0	0	0	149	0	0	0	0	149
(3) GOVERNMENT FUNDING - MET	0	0	0	0	356	0	0	0	0	356
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	452	452
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,465	1,119	13,697	1,183	15,498	1,233	1,257	1,497	4,188	45,137
COST OF SALES/SERVICES	5,107	956	11,244	959	5,217	847	532	1,332	2,483	28,677
GROSS CONTRIBUTION MARGIN	358	163	2,453	224	10,281	386	725	165	1,705	16,460
EXPENSES										
DIRECT EXPENSES	125	1	1,158	178	4,894	298	2	0	400	7,056
EQUIPMENT AND CAPITAL COSTS	163	0	1,085	6	1,701	87	147	-11	355	3,533
OVERHEAD COSTS	120	50	100	0	3,679	0	340	42	3,073	7,404
TOTAL EXPENSES	408	51	2,343	184	10,274	385	489	31	3,828	17,993
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-50	112	110	40	7	1	236	134	-2,123	-1,533
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-50	112	110	40	7	1	236	134	-2,123	-1,533
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-50	112	110	40	7	1	236	134	-2,123	-1,533
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	4,416	748	172	18	4,963	0	323	0	54	10,694
(2) INVESTMENT INCOME	0	0	0	0	113	0	0	0	0	113
(3) GOVERNMENT FUNDING - MET	0	0	0	0	91	0	0	0	0	91
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,416	748	172	18	5,167	0	323	0	54	10,898
COST OF SALES/SERVICES	4,278	261	88	19	3,437	0	245	0	37	8,365
GROSS CONTRIBUTION MARGIN	138	487	84	-1	1,730	0	78	0	17	2,533
EXPENSES										
DIRECT EXPENSES	60	390	61	0	403	0	22	0	4	940
EQUIPMENT AND CAPITAL COSTS	2	276	13	0	76	0	0	0	2	369
OVERHEAD COSTS	0	0	0	0	1,235	0	0	0	0	1,235
TOTAL EXPENSES	62	666	74	0	1,714	0	22	0	6	2,544
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	76	-179	10	-1	16	0	56	0	11	-11
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	76	-179	10	-1	16	0	56	0	11	-11
ALLOCATION TO RESERVES (APPROPRIATIONS)	105	0	-6	-1	0	0	0	0	7	105
NET INCOME (LOSS) FOR THE YEAR	-29	-179	16	0	16	0	56	0	4	-116
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	105	-89	135	0	-317	0	-269	0	40	-395
ACCUMULATED RESERVE BALANCES APRIL 30	76	-268	151	0	-301	0	-213	0	44	-511

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE	3,387	0	422	424	2,101	113	303	911	22	7,683
(1) OPERATIONAL REVENUE	0	0	0	0	0	0	0	0	0	0
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,387	0	422	424	2,101	113	303	911	22	7,683
COST OF SALES/SERVICES	3,147	0	334	381	971	109	138	792	11	5,883
GROSS CONTRIBUTION MARGIN	240	0	88	43	1,130	4	165	119	11	1,800
EXPENSES										
DIRECT EXPENSES	12	0	5	13	359	0	75	2	0	466
EQUIPMENT AND CAPITAL COSTS	87	0	6	0	612	0	30	30	1	766
OVERHEAD COSTS	139	0	27	30	96	7	18	57	1	375
TOTAL EXPENSES	238	0	38	43	1,067	7	123	89	2	1,607
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	2	0	50	0	63	-3	42	30	9	193
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	2	0	50	0	63	-3	42	30	9	193
ALLOCATION TO RESERVES (APPROPRIATIONS)	68	0	-20	0	5	0	0	0	0	53
NET INCOME (LOSS) FOR THE YEAR	-66	0	70	0	58	-3	42	30	9	140
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	80	0	41	-3	84	0	2	24	8	236

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	371	0	16	19	133	0	0	0	302	841
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	371	0	16	19	133	0	0	0	302	841
COST OF SALES/SERVICES	350	0	53	19	22	0	0	0	161	605
GROSS CONTRIBUTION MARGIN	21	0	-37	0	111	0	0	0	141	236
EXPENSES										
DIRECT EXPENSES	0	0	0	0	18	0	0	0	100	118
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	130	0	0	0	11	141
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	148	0	0	0	111	259
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	21	0	-37	0	-37	0	0	0	30	-23
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	21	0	-37	0	-37	0	0	0	30	-23
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	21	0	-37	0	-37	0	0	0	30	-23
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE	39	0	0	0	31	0	0	0	0	70
(1) OPERATIONAL REVENUE	0	0	0	0	0	0	0	0	0	0
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	39	0	0	0	31	0	0	0	0	70
COST OF SALES/SERVICES	40	0	0	0	0	0	0	0	0	40
GROSS CONTRIBUTION MARGIN	-1	0	0	0	31	0	0	0	0	30
EXPENSES	0	0	0	0	31	0	0	0	0	31
DIRECT EXPENSES	0	0	0	0	0	0	0	0	0	0
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	31	0	0	0	0	31
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-1	0	0	0	0	0	0	0	0	-1
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-1	0	0	0	0	0	0	0	0	-1
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-1	0	0	0	0	0	0	0	0	-1
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	-1	0	0	0	0	0	0	0	0	-1
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	14,676	0	9,058	0	8,370	1,333	1,933	3,181	597	39,148
(2) INVESTMENT INCOME	175	0	0	0	0	0	0	0	0	175
(3) GOVERNMENT FUNDING - MET	0	0	0	0	262	0	0	0	0	262
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,851	0	9,058	0	8,632	1,333	1,933	3,181	597	39,585
COST OF SALES/SERVICES	13,538	0	7,822	0	3,086	914	1,105	2,794	32	29,291
GROSS CONTRIBUTION MARGIN	1,313	0	1,236	0	5,546	419	828	387	565	10,294
EXPENSES										
DIRECT EXPENSES	257	0	346	0	1,122	139	158	102	120	2,244
EQUIPMENT AND CAPITAL COSTS	671	0	420	0	4,575	25	587	256	13	6,547
OVERHEAD COSTS	0	0	448	0	0	0	0	0	0	448
TOTAL EXPENSES	928	0	1,214	0	5,697	164	745	358	133	9,239
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	385	0	22	0	-151	255	83	29	432	1,055
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	385	0	22	0	-151	255	83	29	432	1,055
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	385	0	22	0	-151	255	83	29	432	1,055
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	0	0	0	103	0	0	0	0	103
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	103	0	0	0	0	103
COST OF SALES/SERVICES	0	0	0	0	14	0	0	0	0	14
GROSS CONTRIBUTION MARGIN	0	0	0	0	89	0	0	0	0	89
EXPENSES										
DIRECT EXPENSES	0	0	0	0	36	0	0	0	0	36
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	53	0	0	0	0	53
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	89	0	0	0	0	89
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	0	0	0	0	0
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	0	0	0
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	0	0	0
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	0	0	8	0	0	141	0	0	149
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	8	0	0	141	0	0	149
COST OF SALES/SERVICES	0	0	0	1	0	0	21	0	0	22
GROSS CONTRIBUTION MARGIN	0	0	0	7	0	0	120	0	0	127
EXPENSES										
DIRECT EXPENSES	0	0	0	0	0	0	1	0	0	1
EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	0	0	1	0	0	1
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	7	0	0	119	0	0	126
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	7	0	0	119	0	0	126
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	7	0	0	119	0	0	126
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	7	0	0	119	0	0	126
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	2,589	431	333	6,985	174	2,408	0	913	13,833
(2) INVESTMENT INCOME	0	7	0	0	3	0	0	0	6	16
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,596	431	333	6,988	174	2,408	0	919	13,849
COST OF SALES/SERVICES	0	2,788	325	361	2,958	143	902	0	575	8,052
GROSS CONTRIBUTION MARGIN	0	-192	106	-28	4,030	31	1,506	0	344	5,797
EXPENSES										
DIRECT EXPENSES	0	41	5	53	1,051	14	106	0	70	1,342
EQUIPMENT AND CAPITAL COSTS	0	1	75	39	2,720	5	1,919	0	23	4,782
OVERHEAD COSTS	0	31	18	24	179	14	365	0	41	672
TOTAL EXPENSES	0	73	98	116	3,950	33	2,392	0	134	6,796
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-265	8	-144	80	-2	-886	0	210	-999
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-265	8	-144	80	-2	-886	0	210	-999
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-265	8	-144	80	-2	-886	0	210	-999
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-164	188	-101	674	34	145	0	125	901
ACCUMULATED RESERVE BALANCES APRIL 30	0	-164	188	-101	674	34	145	0	125	901

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	0	2,796	3,175	0	21,342	2,734	1,363	0	3,593	35,003
(2) INVESTMENT INCOME	0	0	0	0	0	28	0	0	0	28
(3) GOVERNMENT FUNDING - MET	0	0	0	0	105	0	0	0	0	105
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	325	0	0	0	0	325
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	1,350	1,350
TOTAL REVENUE	0	2,796	3,175	0	21,772	2,762	1,363	0	4,943	36,811
COST OF SALES/SERVICES	0	2,542	2,890	0	10,699	2,367	444	0	5,627	24,569
GROSS CONTRIBUTION MARGIN	0	254	285	0	11,073	395	919	0	-684	12,242
EXPENSES										
DIRECT EXPENSES	0	6	184	0	3,342	162	50	0	36	3,780
EQUIPMENT AND CAPITAL COSTS	0	137	10	0	3,485	1,204	310	0	42	5,188
OVERHEAD COSTS	0	153	30	0	640	0	282	0	0	1,105
TOTAL EXPENSES	0	296	224	0	7,467	1,366	642	0	78	10,073
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-42	61	0	3,606	-971	277	0	-762	2,169
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-42	61	0	3,606	-971	277	0	-762	2,169
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-42	61	0	3,606	-971	277	0	-762	2,169
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	8,070	0	2,966	0	4,022	446	1,874	1,299	423	19,100
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	375	0	0	0	0	375
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,070	0	2,966	0	4,397	446	1,874	1,299	423	19,475
COST OF SALES/SERVICES	7,672	0	2,670	0	725	227	185	1,670	112	13,261
GROSS CONTRIBUTION MARGIN	398	0	296	0	3,672	219	1,689	-371	311	6,214
EXPENSES										
DIRECT EXPENSES	44	0	91	0	526	93	41	10	25	830
EQUIPMENT AND CAPITAL COSTS	215	0	308	0	2,690	947	1,261	531	21	5,973
OVERHEAD COSTS	234	0	193	0	42	26	0	0	126	621
TOTAL EXPENSES	493	0	592	0	3,258	1,066	1,302	541	172	7,424
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-95	0	-296	0	414	-847	387	-912	139	-1,210
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-95	0	-296	0	414	-847	387	-912	139	-1,210
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-95	0	-296	0	414	-847	387	-912	139	-1,210
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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INSTITUTION: TORONTO

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	27,140	0	14,205	432	10,733	1,948	4,669	4,800	20,132	84,059
(2) INVESTMENT INCOME	0	0	2	0	266	0	379	0	85	732
(3) GOVERNMENT FUNDING - MET	0	0	0	0	401	0	0	0	0	401
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	430	430
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	100	0	0	0	100	200
TOTAL REVENUE	27,140	0	14,207	432	11,500	1,948	5,048	4,800	20,747	85,822
COST OF SALES/SERVICES	19,049	0	12,316	324	3,268	1,085	1,526	9,557	15,827	62,952
GROSS CONTRIBUTION MARGIN	8,091	0	1,891	108	8,232	863	3,522	-4,757	4,920	22,870
EXPENSES										
DIRECT EXPENSES	274	0	650	24	1,591	207	301	225	3,014	6,286
EQUIPMENT AND CAPITAL COSTS	897	0	453	13	4,475	125	724	428	1,822	8,937
OVERHEAD COSTS	280	0	195	59	407	248	1,965	0	627	3,781
TOTAL EXPENSES	1,451	0	1,298	96	6,473	580	2,990	653	5,463	19,004
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1,925	0	340	-222	1,094	0	8,463	0	1,794	13,394
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	4,546	0	5,958	0	908	11,432

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	2,702	424	2,750	463	4,035	427	307	663	56	11,827
(2) INVESTMENT INCOME	2	0	0	13	57	0	0	0	0	72
(3) GOVERNMENT FUNDING - MET	6	1	0	3	17	0	2	1	0	30
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,710	425	2,750	479	4,109	427	309	664	56	11,929
COST OF SALES/SERVICES	2,436	451	2,214	405	1,750	348	131	435	13	8,183
GROSS CONTRIBUTION MARGIN	274	-26	536	74	2,359	79	178	229	43	3,746
EXPENSES										
DIRECT EXPENSES	71	1	129	23	676	31	55	26	13	1,025
EQUIPMENT AND CAPITAL COSTS	53	1	195	7	1,108	4	72	145	10	1,595
OVERHEAD COSTS	160	12	213	15	633	41	39	46	20	1,179
TOTAL EXPENSES	284	14	537	45	2,417	76	166	217	43	3,799
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-10	-40	-1	29	-58	3	12	12	0	-53
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-10	-40	-1	29	-58	3	12	12	0	-53
ALLOCATION TO RESERVES (APPROPRIATIONS)	-8	-10	10	10	-113	0	10	-5	0	-106
NET INCOME (LOSS) FOR THE YEAR	-2	-30	-11	19	55	3	2	17	0	53
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	52	8	390	26	718	0	52	254	0	1,500

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	7,853	4,667	8,659	240	8,548	446	1,425	4,721	5,562	42,121
(2) INVESTMENT INCOME	10	0	0	0	126	1	1	0	10	148
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,863	4,667	8,659	240	8,674	447	1,426	4,721	5,572	42,269
COST OF SALES/SERVICES	7,035	4,510	7,401	202	2,740	353	431	3,697	1,961	28,330
GROSS CONTRIBUTION MARGIN	828	157	1,258	38	5,934	94	995	1,024	3,611	13,939
EXPENSES										
DIRECT EXPENSES	374	195	462	24	3,096	49	343	151	2,102	6,796
EQUIPMENT AND CAPITAL COSTS	55	16	387	6	2,040	3	412	508	1,139	4,566
OVERHEAD COSTS	463	109	280	0	240	0	393	114	124	1,723
TOTAL EXPENSES	892	320	1,129	30	5,376	52	1,148	773	3,365	13,085
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-64	-163	129	8	558	42	-153	251	246	854
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-64	-163	129	8	558	42	-153	251	246	854
ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	709	0	0	0	291	1,040
NET INCOME (LOSS) FOR THE YEAR	-99	-168	129	8	-151	42	-153	251	-45	-186
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	232	-366	-1,206	8	461	42	-167	64	259	-673
ACCUMULATED RESERVE BALANCES APRIL 30	193	10	0	0	2,690	12	0	0	426	3,331

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SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	11,675	4,819	6,363	0	20,123	4,381	2,339	2,838	10,668	63,206
(2) INVESTMENT INCOME	-100	-7	-22	0	691	-2	5	-17	483	1,031
(3) GOVERNMENT FUNDING - MET	0	0	0	0	144	0	0	0	0	144
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	28	0	0	0	167	195
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	330	330
TOTAL REVENUE	11,575	4,812	6,341	0	20,986	4,379	2,344	2,821	11,648	64,906
COST OF SALES/SERVICES	10,447	4,637	5,260	0	10,122	2,586	1,084	1,418	8,751	44,305
GROSS CONTRIBUTION MARGIN	1,128	175	1,081	0	10,864	1,793	1,260	1,403	2,897	20,601
EXPENSES										
DIRECT EXPENSES	416	85	425	0	3,292	951	81	104	2,739	8,093
EQUIPMENT AND CAPITAL COSTS	109	27	246	0	5,974	921	242	950	1,657	10,126
OVERHEAD COSTS	482	195	178	0	494	0	1,072	74	124	2,619
TOTAL EXPENSES	1,007	307	849	0	9,760	1,872	1,395	1,128	4,520	20,838
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	436	-41	-262	0	2,767	-327	270	-26	-3,910	-1,093
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	3,848	553	2,270	0	3,986	483	323	1,709	0	13,172
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	216	0	0	0	0	216
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,848	553	2,270	0	4,202	483	323	1,709	0	13,388
COST OF SALES/SERVICES	3,508	434	1,916	0	1,112	425	174	1,634	0	9,203
GROSS CONTRIBUTION MARGIN	340	119	354	0	3,090	58	149	75	0	4,185
EXPENSES										
DIRECT EXPENSES	83	34	136	0	522	19	8	51	0	853
EQUIPMENT AND CAPITAL COSTS	50	3	168	0	2,187	4	4	131	0	2,547
OVERHEAD COSTS	67	17	45	0	52	21	36	0	200	438
TOTAL EXPENSES	200	54	349	0	2,761	44	48	182	200	3,838
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	140	65	5	0	329	14	101	-107	-200	347
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-107	0	-107
NET INCOME (LOSS) BEFORE RESERVES	140	65	5	0	329	14	101	0	-200	454
ALLOCATION TO RESERVES (APPROPRIATIONS)	32	0	5	0	202	0	0	0	140	379
NET INCOME (LOSS) FOR THE YEAR	108	65	0	0	127	14	101	0	-340	75
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	108	65	1	0	126	14	101	0	-178	237
ACCUMULATED RESERVE BALANCES APRIL 30	32	0	5	0	205	0	0	0	140	382

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	REV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE										
(1) OPERATIONAL REVENUE	5,709	0	4,697	0	4,601	337	683	643	518	17,188
(2) INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
(3) GOVERNMENT FUNDING - MET	0	0	0	0	155	0	0	0	0	155
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,709	0	4,697	0	4,756	337	683	643	518	17,343
COST OF SALES/SERVICES	5,342	0	4,513	0	1,243	233	66	781	67	12,245
GROSS CONTRIBUTION MARGIN	367	0	184	0	3,513	104	617	-138	451	5,098
EXPENSES										
DIRECT EXPENSES	101	0	553	0	993	27	387	2	133	2,196
EQUIPMENT AND CAPITAL COSTS	53	0	429	0	1,976	37	178	0	98	2,771
OVERHEAD COSTS	95	0	0	0	0	0	0	0	0	95
TOTAL EXPENSES	249	0	982	0	2,969	64	565	2	231	5,062
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	118	0	-798	0	544	40	52	-140	220	36
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	118	0	-798	0	544	40	52	-140	220	36
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	118	0	-798	0	544	40	52	-140	220	36
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

SUMMARY OF ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
REVENUE	10,412	0	645	483	17,625	0	6,455	1,307	8,098	45,025
(1) OPERATIONAL REVENUE	0	0	0	0	0	0	0	0	10	10
(2) INVESTMENT INCOME	0	0	0	0	524	0	0	0	0	524
(3) GOVERNMENT FUNDING - MET	0	0	0	0	0	0	0	0	0	0
(4) GOVERNMENT FUNDING - OTHER	0	0	0	0	0	0	0	0	0	0
(5) DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	10,412	0	645	483	18,149	0	6,455	1,307	8,108	45,559
COST OF SALES/SERVICES	9,677	0	337	461	4,287	0	3,938	1,263	2,773	22,736
GROSS CONTRIBUTION MARGIN	735	0	308	22	13,862	0	2,517	44	5,335	22,823
EXPENSES										
DIRECT EXPENSES	223	0	183	7	3,608	0	735	15	1,775	6,546
EQUIPMENT AND CAPITAL COSTS	229	0	255	0	2,279	0	247	56	283	3,349
OVERHEAD COSTS	0	0	0	0	7,991	0	2,092	0	3,011	13,094
TOTAL EXPENSES	452	0	438	7	13,878	0	3,074	71	5,069	22,989
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	283	0	-130	15	-16	0	-557	-27	266	-166
LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	283	0	-130	15	-16	0	-557	-27	266	-166
ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	283	0	-130	15	-16	0	-557	-27	266	-166
ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

STATEMENT OF INCOME (LOSS)

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	5,587	5,479	2,766	0	760	2,226	714	10,693	297	28,522
(II) EXTERNAL	110,306	15,872	43,651	3,497	22,538	13,204	15,561	15,179	45,403	285,231
2. FEES	0	0	28,830	0	115,785	350	11,709	0	7,661	184,335
3. MISCELLANEOUS	297	112	1,203	106	2,658	881	1,126	1,818	2,907	11,108
SUBTOTAL - OPERATIONAL REVENUE	116,190	21,463	76,450	3,603	141,741	16,661	29,130	27,690	56,268	499,196
4. INVESTMENT INCOME	87	4	-19	13	1,405	27	404	-16	594	2,499
5. GOVERNMENT FUNDING										
(I) MET	6	1	0	3	3,164	0	2	1	0	3,177
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	325	0	0	30	560	915
(III) FEDERAL	0	0	0	0	28	0	0	83	456	567
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	33	33
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	100	0	0	153	1,780	2,033
TOTAL REVENUE	116,283	21,468	76,431	3,619	146,763	16,688	29,538	27,941	59,691	498,420
B. COST OF SALES/SERVICES										
1. WAGES	7,345	682	11,509	644	15,766	1,305	4,177	4,494	10,083	56,005
2. CONTRACTOR FEES	98	15	18,705	87	8,588	3,187	1,254	3	929	32,866
3. SALARIES	5,817	1,547	7,809	392	14,027	1,421	3,383	2,568	8,994	45,958
4. BENEFITS	2,206	332	3,038	104	3,970	320	1,174	1,539	2,725	15,408
5. PRODUCTS/PROVISIONS	78,542	10,207	18,558	1,563	2,320	567	0	9,602	7,983	128,342
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	1,677	1,937	3,028	342	9,448	2,388	1,257	510	8,089	28,656
7. COST OF SALES FOR INTERNAL SALES	5,587	5,479	2,766	0	760	2,226	714	10,693	297	28,522
TOTAL COST OF SALES/SERVICES	101,272	20,199	65,413	3,132	54,879	11,394	11,959	29,409	39,100	336,757
GROSS CONTRIBUTION MARGIN	15,011	1,269	11,018	487	91,884	5,294	17,577	-1,468	20,591	161,663
C. DIRECT EXPENSES										
1. UTILITIES	250	45	2,089	87	19,147	598	560	217	3,383	26,376
2. RENTAL OR SPACE COST										
(I) INTERNAL	875	118	1,470	33	2,018	328	769	248	898	6,757
(II) EXTERNAL	40	0	0	0	340	27	12	0	338	757
3. INSURANCE	11	1	56	3	520	11	26	1	112	741
4. GARBAGE	0	0	342	1	359	10	0	0	19	731
5. GROUNDS COSTS	0	0	9	9	520	186	1,073	0	20	1,808
6. MARKETING AND PROMOTION	382	110	71	3	57	151	8	145	1,130	2,057
7. PROFESSIONAL FEES	97	1	33	30	240	9	165	12	1,455	2,042
8. TAXES (IF APPLICABLE)	0	0	4	0	1,819	15	8	0	1,022	2,868
9. TELEPHONE (LONG DISTANCE)	67	355	30	3	492	73	13	27	176	1,236
10. OTHER (TRAVEL, ETC.)	592	165	973	162	1,559	696	563	222	2,268	7,200
TOTAL DIRECT EXPENSES	2,314	795	5,077	322	27,071	2,104	3,197	872	10,821	52,573

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TOTAL FOR UNIVERSITIES

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	290	14	737	7	2,322	10	807	923	323	5,433
(II) OTHER	308	0	384	2	1,626	127	214	131	691	3,483
2. RENOVATIONS AND ALTERATIONS	504	8	874	14	8,832	145	1,213	139	981	12,710
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	1,043	439	1,385	14	2,368	176	652	1,596	945	8,618
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	451	0	225	5	1,760	313	583	356	1,658	5,351
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	49	0	789	29	24,195	2,598	2,832	0	1,284	31,776
7. LAND AND SITE SERVICES	0	0	0	0	106	0	281	0	0	387
8. BUILDINGS	0	0	125	0	0	0	0	0	0	125
TOTAL EQUIPMENT AND CAPITAL COSTS	2,645	461	4,519	71	41,209	3,369	6,582	3,145	5,882	67,883
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	280	0	448	0	12,658	0	0	0	2,730	16,116
(II) INTERNAL	485	9	111	23	591	0	1,044	-1	3,938	6,200
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	1,651	451	891	72	2,254	110	2,322	268	448	8,467
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	150	135	100	0	0	150	3,098	50	200	3,883
4. ANCILLARY OVERHEADS	71	21	209	33	295	97	249	28	31	1,034
TOTAL OVERHEAD COSTS	2,637	616	1,759	128	15,798	357	6,713	345	7,347	35,700
TOTAL EXPENSES	7,596	1,872	11,355	521	84,078	5,830	16,492	4,362	24,050	156,156
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	7,415	-603	-337	-34	7,806	-536	1,085	-5,830	-3,459	5,507
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-107	0	-107
NET INCOME (LOSS) BEFORE RESERVES	7,415	-603	-337	-34	7,806	-536	1,085	-5,723	-3,459	5,614
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	232	-5	-11	9	803	0	10	-5	438	1,471
NET INCOME (LOSS) FOR THE YEAR	7,183	-598	-326	-43	7,003	-536	1,075	-5,718	-3,897	4,143
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	2,805	-595	-804	-308	4,805	-237	8,662	38	-1,870	12,496
I. ACCUMULATED RESERVE BALANCES APRIL 30	433	-414	795	-78	8,616	46	5,944	278	1,651	17,271

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	1,026	0	1,026
(II) EXTERNAL	4,911	0	0	0	4,565	0	724	0	376	10,576
2. FEES	0	0	0	0	0	0	0	0	72	72
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	4,911	0	0	0	4,565	0	724	1,026	448	11,674
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	230	0	0	0	0	230
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,911	0	0	0	4,795	0	724	1,026	448	11,904
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	393	0	0	0	974	0	172	0	230	1,769
4. BENEFITS	71	0	0	0	146	0	19	0	34	1,270
5. PRODUCTS/PROVISIONS	3,846	0	0	0	0	0	0	0	0	3,846
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	52	0	0	0	122	0	60	0	31	265
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	1,026	0	1,026
TOTAL COST OF SALES/SERVICES	4,362	0	0	0	1,242	0	251	1,026	295	7,176
GROSS CONTRIBUTION MARGIN	549	0	0	0	3,553	0	473	0	153	4,728
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	282	0	0	0	0	282
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	312	0	0	0	0	312
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	6	0	0	0	0	0	0	0	5	11
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	6	0	0	0	6	0	0	0	2	14
10. OTHER (TRAVEL, ETC.)	6	0	0	0	191	0	0	0	0	197
TOTAL DIRECT EXPENSES	18	0	0	0	791	0	0	0	7	816

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: BROCK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	414	0	373	0	0	787
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	30	0	0	0	44	0	0	0	0	74
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,203	0	0	0	0	2,203
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	30	0	0	0	2,661	0	373	0	0	3,064
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	345	0	0	0	0	0	0	0	0	345
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	345	0	0	0	0	0	0	0	0	345
TOTAL EXPENSES	393	0	0	0	3,452	0	373	0	7	4,225
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	156	0	0	0	101	0	100	0	146	503
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	156	0	0	0	101	0	100	0	146	503
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	156	0	0	0	101	0	100	0	146	503
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	62	1,212	373	0	0	0	76	2,179	243	4,145
(II) EXTERNAL	5,432	2,536	2,755	0	0	2,606	1,177	885	903	16,294
2. FEES	0	0	3,724	0	4,319	0	1,235	0	0	9,278
3. MISCELLANEOUS	22	0	72	0	163	0	115	31	0	403
SUBTOTAL - OPERATIONAL REVENUE	5,516	3,748	6,924	0	4,482	2,606	2,603	3,095	1,146	30,120
4. INVESTMENT INCOME	0	4	1	0	0	0	19	1	0	25
5. GOVERNMENT FUNDING	0	0	0	0	288	0	0	0	0	288
(I) MET	0	0	0	0	0	0	0	30	0	30
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	83	0	83
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	153	0	153
TOTAL REVENUE	5,516	3,752	6,925	0	4,770	2,606	2,622	3,362	1,146	30,699
B. COST OF SALES/SERVICES										
1. WAGES	443	38	99	0	933	98	387	220	20	2,238
2. CONTRACTOR FEES	16	0	5,321	0	81	1,480	0	0	77	6,975
3. SALARIES	208	88	114	0	350	100	166	94	9	1,129
4. BENEFITS	117	20	42	0	267	0	113	60	4	623
5. PRODUCTS/PROVISIONS	4,421	2,260	0	0	0	0	0	419	0	7,100
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	17	2	81	0	355	79	44	38	22	638
7. COST OF SALES FOR INTERNAL SALES	62	1,212	373	0	0	0	76	2,179	243	4,145
TOTAL COST OF SALES/SERVICES	5,284	3,620	6,030	0	1,986	1,757	786	3,010	375	22,848
GROSS CONTRIBUTION MARGIN	232	132	895	0	2,784	849	1,836	352	771	7,851
C. DIRECT EXPENSES										
1. UTILITIES	6	2	402	0	683	93	134	1	136	1,457
2. RENTAL OR SPACE COST										
(I) INTERNAL	192	22	267	0	0	0	431	53	36	1,001
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	1	0	4	0	17	0	3	0	3	28
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	250	0	0	250
6. MARKETING AND PROMOTION	7	3	0	0	0	9	2	79	2	93
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	6	3	9
8. TAXES (IF APPLICABLE)	0	0	4	0	9	0	4	0	103	129
9. TELEPHONE (LONG DISTANCE)	4	2	2	0	0	0	0	0	0	8
10. OTHER (TRAVEL, ETC.)	46	13	10	0	11	12	6	68	0	166
TOTAL DIRECT EXPENSES	256	42	689	0	720	114	830	184	283	3,118

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: CARLETON

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	10	0	79	0	421	0	44	10	0	564
(II) OTHER	0	0	117	0	0	0	0	0	66	183
2. RENOVATIONS AND ALTERATIONS	13	0	54	0	451	0	25	0	0	543
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	8	0	219	0	60	7	7	101	17	419
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	10	0	10
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	1,535	0	0	0	322	1,857
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	31	0	469	0	2,467	7	76	121	405	3,576
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	142	3	14	0	93	0	0	0	0	252
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	89	32	18	0	17	0	40	6	0	202
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	21	14	0	0	0	0	71	6	0	112
TOTAL OVERHEAD COSTS	252	49	32	0	110	0	111	12	0	566
TOTAL EXPENSES	539	91	1,190	0	3,297	121	1,017	317	688	7,260
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-307	41	-295	0	-513	728	819	35	83	591
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-307	41	-295	0	-513	728	819	35	83	591
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-307	41	-295	0	-513	728	819	35	83	591
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	85	84	562	0	315	124	81	1,349	54	2,655
(II) EXTERNAL	5,359	1,035	5,408	1,149	3,238	499	0	148	2,339	19,175
2. FEES	0	0	7,509	0	11,294	0	1,176	0	994	20,973
3. MISCELLANEOUS	20	0	218	34	146	610	0	0	349	1,377
SUBTOTAL - OPERATIONAL REVENUE	5,465	1,119	13,697	1,183	14,993	1,233	1,257	1,497	3,736	44,180
4. INVESTMENT INCOME	0	0	0	0	149	0	0	0	0	149
5. GOVERNMENT FUNDING	0	0	0	0	356	0	0	0	0	356
(I) MET	0	0	0	0	0	0	0	0	452	452
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,465	1,119	13,697	1,183	15,498	1,233	1,257	1,497	4,188	45,137
B. COST OF SALES/SERVICES										
1. WAGES	172	184	3,695	279	1,215	96	0	-16	430	6,055
2. CONTRACTOR FEES	0	0	0	39	359	0	72	-13	242	699
3. SALARIES	433	47	560	65	1,121	123	163	112	1,141	3,765
4. BENEFITS	114	30	699	42	415	31	36	11	302	1,680
5. PRODUCTS/PROVISIONS	4,033	598	4,731	344	0	0	0	0	17	9,723
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	269	13	997	190	1,792	473	180	-111	297	4,100
7. COST OF SALES FOR INTERNAL SALES	85	84	562	0	315	124	81	1,349	54	2,655
TOTAL COST OF SALES/SERVICES	5,107	956	11,244	959	5,217	847	532	1,332	2,483	28,677
GROSS CONTRIBUTION MARGIN	358	163	2,453	224	10,281	386	725	165	1,705	16,460
C. DIRECT EXPENSES										
1. UTILITIES	0	0	969	68	4,439	0	0	0	102	5,578
2. RENTAL OR SPACE COST	125	0	0	0	0	293	0	0	18	436
(I) INTERNAL	0	0	0	0	28	0	0	0	21	49
(II) EXTERNAL	0	0	0	0	42	0	0	0	11	53
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	1	0	0	0	0	1
6. MARKETING AND PROMOTION	0	0	0	0	4	0	0	0	99	103
7. PROFESSIONAL FEES	0	0	0	0	132	0	0	0	14	146
8. TAXES (IF APPLICABLE)	0	0	0	0	175	0	0	0	3	178
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	73	5	2	0	132	512
10. OTHER (TRAVEL, ETC.)	0	1	189	110	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	125	1	1,158	178	4,894	298	2	0	400	7,056

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: GUELPH

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	2	0	207	0	1	0	2	0	36	248
(II) OTHER	18	0	0	0	0	0	0	0	7	25
2. RENOVATIONS AND ALTERATIONS	0	0	139	6	1,382	52	117	0	186	1,882
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	143	0	350	0	309	35	28	-11	126	980
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	389	0	0	0	0	0	0	389
7. LAND AND SITE SERVICES	0	0	0	0	9	0	0	0	0	9
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	163	0	1,085	6	1,701	87	147	-11	355	3,533
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	3,263	0	0	0	274	3,537
(II) INTERNAL	120	0	0	0	416	0	0	-8	2,799	3,327
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	50	100	0	0	0	340	50	0	540
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	120	50	100	0	3,679	0	340	42	3,073	7,404
TOTAL EXPENSES	408	51	2,343	184	10,274	385	489	31	3,828	17,993
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-50	112	110	40	7	1	236	134	-2,123	-1,533
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-50	112	110	40	7	1	236	134	-2,123	-1,533
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-50	112	110	40	7	1	236	134	-2,123	-1,533
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAKEHEAD

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	4,416	748	0	18	1,570	0	0	0	54	6,806
2. FEES	0	0	172	0	3,340	0	323	0	0	3,835
3. MISCELLANEOUS	0	0	0	0	53	0	0	0	0	53
SUBTOTAL - OPERATIONAL REVENUE	4,416	748	172	18	4,963	0	323	0	54	10,694
4. INVESTMENT INCOME	0	0	0	0	113	0	0	0	0	113
5. GOVERNMENT FUNDING	0	0	0	0	91	0	0	0	0	91
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	4,416	748	172	18	5,167	0	323	0	54	10,898
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	1,575	0	118	0	0	1,693
3. SALARIES	461	140	1	9	960	0	64	0	4	1,639
4. BENEFITS	62	10	0	1	124	0	7	0	0	204
5. PRODUCTS/PROVISIONS	3,649	0	0	9	0	0	0	0	31	3,689
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	106	111	87	0	778	0	56	0	2	1,140
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	4,278	251	88	19	3,437	0	245	0	37	8,365
GROSS CONTRIBUTION MARGIN	138	487	84	-1	1,730	0	78	0	17	2,533
C. DIRECT EXPENSES										
1. UTILITIES	15	1	36	0	317	0	21	0	4	394
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	2	0	0	0	25	0	0	0	0	27
3. INSURANCE	0	0	21	0	30	0	0	0	0	51
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	5	0	0	0	0	0	0	0	0	5
6. MARKETING AND PROMOTION	0	0	0	0	4	0	0	0	0	4
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	2	347	0	0	1	0	0	0	0	350
10. OTHER (TRAVEL, ETC.)	36	42	4	0	26	0	1	0	0	109
TOTAL DIRECT EXPENSES	60	390	61	0	403	0	22	0	4	940

INSTITUTION: LAKEHEAD

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	1	0	9	0	0	0	0	10
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	2	276	12	0	67	0	0	0	2	359
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	2	276	13	0	76	0	0	0	2	369
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	1,404	0	0	0	0	1,404
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	-169	0	0	0	0	-169
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	1,235	0	0	0	0	1,235
TOTAL EXPENSES	62	666	74	0	1,714	0	22	0	6	2,544
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	76	-179	10	-1	16	0	56	0	11	-11
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	76	-179	10	-1	16	0	56	0	11	-11
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	105	0	-6	-1	0	0	0	0	7	105
NET INCOME (LOSS) FOR THE YEAR	-29	-179	16	0	16	0	56	0	4	-116
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	105	-89	135	0	-317	0	-269	0	40	-395
I. ACCUMULATED RESERVE BALANCES APRIL 30	76	-268	151	0	-301	0	-213	0	44	-511

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: LAURENTIAN

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	742	0	0	0	0	0	0	755	0	1,497
(II) EXTERNAL	2,845	0	171	424	59	113	303	156	22	3,893
2. FEES	0	0	251	0	2,042	0	0	0	0	2,293
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	3,387	0	422	424	2,101	113	303	911	22	7,683
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,387	0	422	424	2,101	113	303	911	22	7,683
B. COST OF SALES/SERVICES										
1. WAGES	276	0	0	123	307	13	103	10	3	835
2. CONTRACTOR FEES	0	0	26	3	90	4	0	0	0	123
3. SALARIES	63	0	12	0	141	45	9	0	0	270
4. BENEFITS	59	0	1	7	69	5	16	5	1	163
5. PRODUCTS/PROVISIONS	1,957	0	244	153	0	0	0	22	0	2,376
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	50	0	51	95	364	42	10	0	7	619
7. COST OF SALES FOR INTERNAL SALES	742	0	0	0	0	0	0	755	0	1,497
TOTAL COST OF SALES/SERVICES	3,147	0	334	381	971	109	138	792	11	5,883
GROSS CONTRIBUTION MARGIN	240	0	88	43	1,130	4	165	119	11	1,800
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	294	0	0	0	0	294
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	22	0	0	0	0	22
3. INSURANCE	0	0	0	0	26	0	0	0	0	32
4. GARBAGE	0	0	5	1	0	0	0	0	0	66
5. GROUNDS COSTS	0	0	0	0	0	0	66	0	0	66
6. MARKETING AND PROMOTION	3	0	0	0	10	0	0	0	0	13
7. PROFESSIONAL FEES	0	0	0	9	0	0	8	0	0	17
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	8	0	0	0	1	0	0	1	0	10
10. OTHER (TRAVEL, ETC.)	1	0	0	3	6	0	1	1	0	12
TOTAL DIRECT EXPENSES	12	0	5	13	359	0	75	2	0	466

INSTITUTION: LAURENTIAN

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) (CONTINUED)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(i) FURNITURE AND EQUIPMENT	0	0	0	0	91	0	0	3	0	94
(ii) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	95	0	30	0	0	125
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	87	0	6	0	22	0	0	27	1	143
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	404	0	0	0	0	404
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	87	0	6	0	612	0	30	30	1	766
E. OVERHEAD COSTS:										
1. FINANCE COSTS (i) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(ii) INTERNAL	45	0	0	0	0	0	0	0	0	45
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	94	0	27	30	96	7	18	57	1	330
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	139	0	27	30	96	7	18	57	1	375
TOTAL EXPENSES	238	0	38	43	1,067	7	123	89	2	1,607
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	2	0	50	0	63	-3	42	30	9	193
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	2	0	50	0	63	-3	42	30	9	193
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	68	0	-20	0	5	0	0	0	0	53
NET INCOME (LOSS) FOR THE YEAR	-66	0	70	0	58	-3	42	30	9	140
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	80	0	41	-3	84	0	2	24	8	236

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: ALGOMA

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	371	0	16	19	0	0	0	0	302	708
2. FEES	0	0	0	0	133	0	0	0	0	133
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	371	0	16	19	133	0	0	0	302	841
4. INVESTMENT INCOME										
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	371	0	16	19	133	0	0	0	302	841
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	2	0	0	0	6	8
3. SALARIES	40	0	34	10	16	0	0	0	106	206
4. BENEFITS	9	0	6	0	1	0	0	0	20	36
5. PRODUCTS/PROVISIONS	301	0	13	9	0	0	0	0	9	332
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	3	0	0	0	20	23
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	350	0	53	19	22	0	0	0	161	605
GROSS CONTRIBUTION MARGIN	21	0	-37	0	111	0	0	0	141	236
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	10	0	0	0	42	52
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	2	0	0	0	5	7
3. INSURANCE	0	0	0	0	3	0	0	0	1	4
4. GARBAGE	0	0	0	0	3	0	0	0	3	6
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	3	3
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	5	5
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	3	3
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	38	38
TOTAL DIRECT EXPENSES	0	0	0	0	18	0	0	0	100	118

INSTITUTION: ALGOMA

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	11	11
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	130	0	0	0	0	130
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	130	0	0	0	11	141
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	148	0	0	0	111	259
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	21	0	-37	0	-37	0	0	0	30	-23
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	21	0	-37	0	-37	0	0	0	30	-23
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	21	0	-37	0	-37	0	0	0	30	-23
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT (I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	39	0	0	0	0	0	0	0	0	39
2. FEES	0	0	0	0	31	0	0	0	0	31
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	39	0	0	0	31	0	0	0	0	70
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	39	0	0	0	31	0	0	0	0	70
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	0	0	0	0
5. PRODUCTS/PROVISIONS	40	0	0	0	0	0	0	0	0	40
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	40	0	0	0	0	0	0	0	0	40
GROSS CONTRIBUTION MARGIN	-1	0	0	0	31	0	0	0	0	30
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	31	0	0	0	0	31

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: HEARST

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	31	0	0	0	0	31
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-1	0	0	0	0	0	0	0	0	-1
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-1	0	0	0	0	0	0	0	0	-1
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-1	0	0	0	0	0	0	0	0	-1
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	-1	0	0	0	0	0	0	0	0	-1
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: McMASTER

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	2,488	0	282	0	0	0	0	2,264	0	5,034
(II) EXTERNAL	12,150	0	8,679	0	0	1,254	0	753	597	23,433
2. FEES	0	0	0	0	7,978	48	1,838	0	0	9,864
3. MISCELLANEOUS	38	0	97	0	392	31	95	164	0	817
SUBTOTAL - OPERATIONAL REVENUE	14,676	0	9,058	0	8,370	1,333	1,933	3,181	597	39,148
4. INVESTMENT INCOME	175	0	0	0	0	0	0	0	0	175
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	262	0	0	0	0	262
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	14,851	0	9,058	0	8,632	1,333	1,933	3,181	597	39,585
B. COST OF SALES/SERVICES										
1. WAGES	0	0	2,391	0	811	124	430	0	10	3,766
2. CONTRACTOR FEES	0	0	0	0	13	0	274	0	13	300
3. SALARIES	1,680	0	734	0	841	139	235	194	0	3,823
4. BENEFITS	270	0	627	0	329	39	109	32	2	1,408
5. PRODUCTS/PROVISIONS	8,599	0	3,257	0	0	0	0	175	0	12,031
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	501	0	531	0	1,092	612	57	129	7	2,929
7. COST OF SALES FOR INTERNAL SALES	2,488	0	282	0	0	0	0	2,264	0	5,034
TOTAL COST OF SALES/SERVICES	13,538	0	7,822	0	3,086	914	1,105	2,794	32	29,291
GROSS CONTRIBUTION MARGIN	1,313	0	1,236	0	5,546	419	828	387	565	10,294
C. DIRECT EXPENSES										
1. UTILITIES	41	0	135	0	932	76	5	9	42	1,240
2. RENTAL OR SPACE COST										
(I) INTERNAL	95	0	0	0	0	26	0	80	0	201
(II) EXTERNAL	0	0	0	0	0	27	0	0	0	27
3. INSURANCE	0	0	4	0	31	0	0	0	3	38
4. GARBAGE	0	0	168	0	51	0	0	0	0	219
5. GROUNDS COSTS	0	0	0	0	55	0	119	0	13	187
6. MARKETING AND PROMOTION	60	0	0	0	2	5	0	0	0	67
7. PROFESSIONAL FEES	26	0	16	0	0	0	33	0	0	75
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	62
9. TELEPHONE (LONG DISTANCE)	14	0	3	0	3	0	0	1	0	22
10. OTHER (TRAVEL, ETC.)	21	0	20	0	48	4	1	12	0	106
TOTAL DIRECT EXPENSES	257	0	346	0	1,122	139	158	102	120	2,244

INSTITUTION: McMASTER

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	6	0	0	0	0	0	0	6
(II) OTHER	18	0	27	0	140	1	30	56	13	285
2. RENOVATIONS AND ALTERATIONS	458	0	206	0	1,423	0	552	88	0	2,727
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	195	0	181	0	76	24	5	112	0	593
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,936	0	0	0	0	2,936
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	671	0	420	0	4,575	25	587	256	13	6,547
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL (II) INTERNAL	0	0	448	0	0	0	0	0	0	448
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	448	0	0	0	0	0	0	448
TOTAL EXPENSES	928	0	1,214	0	5,697	164	745	358	133	9,239
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	385	0	22	0	-151	255	83	29	432	1,055
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	385	0	22	0	-151	255	83	29	432	1,055
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	385	0	22	0	-151	255	83	29	432	1,055
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: NIPISSING

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	103	0	0	0	0	103
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	0	103	0	0	0	0	103
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	103	0	0	0	0	103
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	0	0	0	0	12	0	0	0	0	12
4. BENEFITS	0	0	0	0	2	0	0	0	0	2
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	0	0	0	0	0	0	0
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	0	14	0	0	0	0	14
GROSS CONTRIBUTION MARGIN	0	0	0	0	89	0	0	0	0	89
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	22	0	0	0	0	22
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	14	0	0	0	0	14
TOTAL DIRECT EXPENSES	0	0	0	0	36	0	0	0	0	36

INSTITUTION: NIPissing

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
 FOR THE FISCAL YEAR ENDED 30 APRIL 1997
 (IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE (I) FURNITURE AND EQUIPMENT (II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	53	0	0	0	0	53
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	53	0	0	0	0	53
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL (II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	89	0	0	0	0	89
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	0	0	0	0	0	0	0
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	0	0	0	0	0	0	0
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	0	0	0	0	0	0	0
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OCAD

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	8	0	0	141	0	0	149
2. FEES	0	0	0	0	0	0	0	0	0	0
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	0	0	0	8	0	0	141	0	0	149
4. INVESTMENT INCOME										
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	8	0	0	141	0	0	149
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	21	0	0	21
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	0	0	0	0	0	0	0	0	0	0
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	0	1	0	0	0	0	0	1
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	0	0	1	0	0	21	0	0	22
GROSS CONTRIBUTION MARGIN	0	0	0	7	0	0	120	0	0	127
C. DIRECT EXPENSES										
1. UTILITIES	0	0	0	0	0	0	0	0	0	0
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	1	0	0	1
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	0	0	0	0	0
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	0	0	0	0	0	0	0	0	0
TOTAL DIRECT EXPENSES	0	0	0	0	0	0	1	0	0	1

INSTITUTION: OCAD

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MAY 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	0	0	0	0	0	0
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	0	0	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	0	0	0	0	0	0	0	0	0
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES	0	0	0	0	0	0	1	0	0	1
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	0	0	7	0	0	119	0	0	126
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	0	0	7	0	0	119	0	0	126
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	0	0	7	0	0	119	0	0	126
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	7	0	0	119	0	0	126
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: OTTAWA

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	1,031	0	0	0	0	0	0	0	1,031
(II) EXTERNAL	0	1,509	428	324	8	56	2,407	0	86	4,818
2. FEES	0	0	0	0	6,098	0	0	0	364	6,462
3. MISCELLANEOUS	0	49	3	9	879	118	1	0	463	1,522
SUBTOTAL - OPERATIONAL REVENUE	0	2,589	431	333	6,985	174	2,408	0	913	13,833
4. INVESTMENT INCOME	0	7	0	0	3	0	0	0	6	16
5. GOVERNMENT FUNDING	0	0	0	0	0	0	0	0	0	0
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	0	2,596	431	333	6,988	174	2,408	0	919	13,849
B. COST OF SALES/SERVICES										
1. WAGES	0	161	6	121	1,134	49	369	0	234	2,074
2. CONTRACTOR FEES	0	15	227	34	1,326	4	233	0	227	2,066
3. SALARIES	0	85	73	49	218	54	207	0	734	48
4. BENEFITS	0	35	18	23	183	13	41	0	51	364
5. PRODUCTS/PROVISIONS	0	1,455	0	127	0	18	0	0	0	1,600
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	6	1	7	97	5	52	0	15	183
7. COST OF SALES FOR INTERNAL SALES	0	1,031	0	0	0	0	0	0	0	1,031
TOTAL COST OF SALES/SERVICES	0	2,788	325	361	2,958	143	902	0	575	8,052
GROSS CONTRIBUTION MARGIN	0	-192	106	-28	4,030	31	1,506	0	344	5,797
C. DIRECT EXPENSES										
1. UTILITIES	0	5	0	2	856	2	46	0	6	917
2. RENTAL OR SPACE COST	0	14	0	26	0	0	17	0	0	57
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	1	1	15	0	3	0	2	22
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	3	0	1	0	4	0	0	0	8
6. MARKETING AND PROMOTION	0	0	2	17	51	0	6	0	1	77
7. PROFESSIONAL FEES	0	0	0	0	63	0	3	0	16	82
8. TAXES (IF APPLICABLE)	0	0	0	0	12	0	0	0	0	15
9. TELEPHONE (LONG DISTANCE)	0	3	0	0	0	0	0	0	0	3
10. OTHER (TRAVEL, ETC.)	0	16	2	6	54	8	33	0	45	164
TOTAL DIRECT EXPENSES	0	41	5	53	1,051	14	108	0	70	1,342

INSTITUTION: OTTAWA

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	0	26	5	19	0	27	0	4	81
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	0	0	6	0	708	0	361	0	0	1,075
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	1	43	5	108	5	58	0	19	239
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	29	1,885	0	1,473	0	0	3,387
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	1	75	39	2,720	5	1,919	0	23	4,782
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	31	18	24	179	14	365	0	41	672
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	31	18	24	179	14	365	0	41	672
TOTAL EXPENSES	0	73	98	116	3,950	33	2,392	0	134	6,796
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-265	8	-144	80	-2	-886	0	210	-999
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-265	8	-144	80	-2	-886	0	210	-999
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-265	8	-144	80	-2	-886	0	210	-999
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	-164	188	-101	674	34	145	0	125	901
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	-164	188	-101	674	34	145	0	125	901

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: QUEEN'S

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	2,796	0	0	0	2,734	0	0	1,865	7,395
2. FEES	0	0	3,175	0	21,342	0	1,363	0	1,178	27,058
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	550	550
SUBTOTAL - OPERATIONAL REVENUE	0	2,796	3,175	0	21,342	2,734	1,363	0	3,593	35,003
4. INVESTMENT INCOME	0	0	0	0	0	28	0	0	0	28
5. GOVERNMENT FUNDING	0	0	0	0	105	0	0	0	0	105
(I) MET	0	0	0	0	325	0	0	0	0	325
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	1,350	1,350
TOTAL REVENUE	0	2,796	3,175	0	21,772	2,762	1,363	0	4,943	36,811
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	2,764	0	4,917	1,148	21	0	0	8,850
3. SALARIES	0	682	5	0	3,047	436	288	0	2,038	6,496
4. BENEFITS	0	114	0	0	434	68	46	0	285	947
5. PRODUCTS/PROVISIONS	0	0	0	0	0	0	0	0	0	0
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	1,746	121	0	2,301	715	89	0	3,304	8,276
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	0	2,542	2,890	0	10,699	2,367	444	0	5,627	24,569
GROSS CONTRIBUTION MARGIN	0	254	285	0	11,073	395	919	0	-684	12,242
C. DIRECT EXPENSES										
1. UTILITIES	0	0	36	0	2,542	69	37	0	0	2,684
2. RENTAL OR SPACE COST	0	0	146	0	0	0	0	0	0	146
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	162	4	7	0	0	173
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	0	0	0	0	0	67	0	0	0	67
7. PROFESSIONAL FEES	0	0	1	0	26	5	3	0	0	35
8. TAXES (IF APPLICABLE)	0	0	0	0	605	2	1	0	0	608
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	0	6	1	0	7	15	2	0	36	67
TOTAL DIRECT EXPENSES	0	6	184	0	3,342	162	50	0	36	3,780

INSTITUTION: QUEEN'S

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE	0	1	0	0	1	0	125	0	0	127
(I) FURNITURE AND EQUIPMENT	0	0	0	0	0	0	0	0	0	0
(II) OTHER	0	0	0	0	267	27	16	0	0	310
2. RENOVATIONS AND ALTERATIONS	0	0	0	0	529	54	47	0	42	818
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	0	136	10	0	0	0	0	0	0	0
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,621	1,123	122	0	0	3,866
7. LAND AND SITE SERVICES	0	0	0	0	67	0	0	0	0	67
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	0	137	10	0	3,485	1,204	310	0	42	5,188
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	153	30	0	640	0	282	0	0	1,105
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	153	30	0	640	0	282	0	0	1,105
TOTAL EXPENSES	0	296	224	0	7,467	1,366	642	0	78	10,073
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	0	-42	61	0	3,606	-971	277	0	-762	2,169
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	0	-42	61	0	3,606	-971	277	0	-762	2,169
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	0	-42	61	0	3,606	-971	277	0	-762	2,169
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	2,209	0	214	0	0	0	0	1,299	0	3,722
(II) EXTERNAL	5,861	0	1,384	0	514	446	1,553	0	423	10,181
2. FEES	0	0	1,368	0	3,508	0	321	0	0	5,197
3. MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - OPERATIONAL REVENUE	8,070	0	2,966	0	4,022	446	1,874	1,299	423	19,100
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	375	0	0	0	0	375
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	8,070	0	2,966	0	4,397	446	1,874	1,299	423	19,475
B. COST OF SALES/SERVICES										
1. WAGES	793	0	1,106	0	427	59	0	116	78	2,579
2. CONTRACTOR FEES	0	0	73	0	0	49	10	0	0	132
3. SALARIES	5	0	1	0	5	3	0	0	0	14
4. BENEFITS	144	0	140	0	43	4	0	22	34	387
5. PRODUCTS/PROVISIONS	4,316	0	957	0	0	33	0	0	0	5,306
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	205	0	179	0	250	79	175	233	0	1,121
7. COST OF SALES FOR INTERNAL SALES	2,209	0	214	0	0	0	0	1,299	0	3,722
TOTAL COST OF SALES/SERVICES	7,672	0	2,670	0	725	227	185	1,670	112	13,261
GROSS CONTRIBUTION MARGIN	398	0	296	0	3,672	219	1,689	-371	311	6,214
C. DIRECT EXPENSES										
1. UTILITIES	27	0	41	0	392	15	41	0	1	517
2. RENTAL OR SPACE COST	0	0	0	0	0	0	0	0	0	0
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	0	0	0	0	10	7	0	0	0	32
4. GARBAGE	0	0	15	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	2	0	13	0	1	3	0	0	0	19
7. PROFESSIONAL FEES	0	0	1	0	4	0	0	0	0	5
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	8	8
9. TELEPHONE (LONG DISTANCE)	11	0	8	0	101	65	0	3	6	194
10. OTHER (TRAVEL, ETC.)	4	0	13	0	18	3	0	7	10	55
TOTAL DIRECT EXPENSES	44	0	91	0	526	93	41	10	25	830

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 31 MARCH 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: RYERSON

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	50	0	34	0	42	1	0	307	15	449
(II) OTHER	5	0	23	0	317	116	6	0	0	467
2. RENOVATIONS AND ALTERATIONS	20	0	82	0	63	4	4	1	1	175
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	91	0	72	0	99	12	14	223	5	516
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	49	0	97	0	2,169	814	1,237	0	0	4,366
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	215	0	308	0	2,690	947	1,261	531	21	5,973
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	234	0	193	0	42	26	0	0	126	621
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	234	0	193	0	42	26	0	0	126	621
TOTAL EXPENSES	493	0	592	0	3,258	1,066	1,302	541	172	7,424
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-95	0	-296	0	414	-847	387	-912	139	-1,210
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-95	0	-296	0	414	-847	387	-912	139	-1,210
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	-95	0	-296	0	414	-847	387	-912	139	-1,210
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TORONTO

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	1,098	0	298	268	557	0	0	2,221
(II) EXTERNAL	27,140	0	11,156	392	0	1,365	135	4,800	14,207	59,195
2. FEES	0	0	1,920	0	10,214	230	3,977	0	4,576	20,917
3. MISCELLANEOUS	0	0	31	40	221	85	0	0	1,349	1,726
SUBTOTAL - OPERATIONAL REVENUE	27,140	0	14,205	432	10,733	1,948	4,669	4,800	20,132	84,059
4. INVESTMENT INCOME	0	0	2	0	266	0	379	0	85	732
5. GOVERNMENT FUNDING	0	0	0	0	401	0	0	0	0	401
(I) MET	0	0	0	0	0	0	0	0	0	37
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	393
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	200
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	100	0	0	0	100	200
TOTAL REVENUE	27,140	0	14,207	432	11,500	1,948	5,048	4,800	20,747	85,822
B. COST OF SALES/SERVICES										
1. WAGES	3,449	0	656	26	571	165	352	3,111	5,031	13,361
2. CONTRACTOR FEES	0	0	8,377	10	0	350	89	0	161	8,987
3. SALARIES	0	0	740	109	2,177	132	302	0	2,764	6,224
4. BENEFITS	485	0	105	0	50	25	104	800	790	2,359
5. PRODUCTS/PROVISIONS	15,115	0	1,185	166	0	0	0	5,646	5,153	27,265
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	155	13	172	145	122	0	1,928	2,535
7. COST OF SALES FOR INTERNAL SALES	0	0	1,098	0	298	268	557	0	0	2,221
TOTAL COST OF SALES/SERVICES	19,049	0	12,316	324	3,268	1,085	1,526	9,557	15,827	62,952
GROSS CONTRIBUTION MARGIN	8,091	0	1,891	108	8,232	863	3,522	-4,757	4,920	22,870
C. DIRECT EXPENSES										
1. UTILITIES	0	0	4	0	1,295	123	81	152	542	2,197
2. RENTAL OR SPACE COST	0	0	471	6	0	0	9	0	62	548
(I) INTERNAL	40	0	0	0	0	0	3	0	317	360
(II) EXTERNAL	0	0	27	1	72	4	10	0	64	178
3. INSURANCE	0	0	81	0	38	3	0	0	18	140
4. GARBAGE	0	0	0	0	30	7	137	0	174	310
5. GROUNDS COSTS	159	0	6	0	0	16	6	52	671	910
6. MARKETING AND PROMOTION	51	0	0	0	0	1	3	0	1,241	1,296
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	1	1
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	7	0	6	3	11	0	43	70
10. OTHER (TRAVEL, ETC.)	24	0	54	17	150	50	41	21	55	412
TOTAL DIRECT EXPENSES	274	0	650	24	1,591	207	301	225	3,014	6,286

INSTITUTION: TORONTO

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	52	0	91	0	323	2	104	21	182	775
(II) OTHER	116	0	33	2	187	10	136	75	499	1,058
2. RENOVATIONS AND ALTERATIONS	0	0	94	5	798	40	0	0	160	1,097
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	319	0	111	1	10	4	28	0	178	651
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	410	0	124	5	316	25	456	332	803	2,471
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	2,841	44	0	0	0	2,885
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	897	0	453	13	4,475	125	724	428	1,822	8,937
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	280	0	0	0	0	0	0	0	117	397
(II) INTERNAL	0	0	2	23	32	0	0	0	452	509
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	31	3	130	18	49	0	27	258
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	150	1,758	0	0	1,908
4. ANCILLARY OVERHEADS	0	0	162	33	245	80	158	0	31	709
TOTAL OVERHEAD COSTS	280	0	195	59	407	248	1,965	0	627	3,781
TOTAL EXPENSES	1,451	0	1,298	96	6,473	580	2,990	653	5,463	19,004
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	6,640	0	593	12	1,759	283	532	-5,410	-543	3,866
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	1,925	0	340	-222	1,094	0	8,463	0	1,794	13,394
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	20	0	4,546	0	5,958	0	908	11,432

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: TRENT

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	216	0	0	0	0	0	242	0	458
(II) EXTERNAL	2,701	208	231	459	0	426	135	421	56	4,637
2. FEES	0	0	2,438	0	3,920	0	151	0	0	6,509
3. MISCELLANEOUS	1	0	81	4	115	1	21	0	0	223
SUBTOTAL - OPERATIONAL REVENUE	2,702	424	2,750	463	4,035	427	307	663	56	11,827
4. INVESTMENT INCOME	2	0	0	13	57	0	0	0	0	72
5. GOVERNMENT FUNDING	6	1	0	3	17	0	2	1	0	30
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	2,710	425	2,750	479	4,109	427	309	664	56	11,929
B. COST OF SALES/SERVICES										
1. WAGES	306	3	162	90	837	61	91	97	0	1,647
2. CONTRACTOR FEES	0	0	1,865	1	0	152	0	0	0	2,018
3. SALARIES	54	80	1	15	435	83	4	69	6	757
4. BENEFITS	69	15	26	9	233	19	13	27	1	412
5. PRODUCTS/PROVISIONS	1,967	130	0	273	0	0	0	0	0	2,370
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	30	7	160	17	245	33	23	0	6	521
7. COST OF SALES FOR INTERNAL SALES	0	216	0	0	0	0	0	242	0	458
TOTAL COST OF SALES/SERVICES	2,436	451	2,214	405	1,750	348	131	435	13	8,183
GROSS CONTRIBUTION MARGIN	274	-26	536	74	2,359	79	178	229	43	3,746
C. DIRECT EXPENSES										
1. UTILITIES	14	1	67	8	544	5	0	4	9	652
2. RENTAL OR SPACE COST	0	0	1	0	27	0	0	0	0	28
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	1	0	0	1	0	0	0	0	0	2
3. INSURANCE	0	0	0	0	0	0	0	0	0	0
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	0	0	0	0	0	0
6. MARKETING AND PROMOTION	3	0	0	2	2	1	0	4	0	12
7. PROFESSIONAL FEES	0	0	0	1	7	0	0	0	0	8
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	0	0	0	0	0	0	0	0
10. OTHER (TRAVEL, ETC.)	53	0	61	11	96	25	55	18	4	323
TOTAL DIRECT EXPENSES	71	1	129	23	676	31	55	26	13	1,025

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INSTITUTION: TRENT

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	0	1	4	0	32	0	3	54	0	94
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	7	0	69	3	542	4	52	0	10	687
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	46	0	88	4	138	0	17	91	0	384
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	34	0	396	0	0	0	0	430
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	53	1	195	7	1,108	4	72	145	10	1,595
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	160	12	213	15	633	41	39	46	20	1,179
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	160	12	213	15	633	41	39	46	20	1,179
TOTAL EXPENSES	284	14	537	45	2,417	76	166	217	43	3,799
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-10	-40	-1	29	-58	3	12	12	0	-53
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-10	-40	-1	29	-58	3	12	12	0	-53
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	-8	-10	10	10	-113	0	10	-5	0	-106
NET INCOME (LOSS) FOR THE YEAR	-2	-30	-11	19	55	3	2	17	0	53
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	52	8	390	26	718	0	52	254	0	1,500

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	7,658	4,604	3,783	221	106	445	1,014	4,719	5,482	28,032
2. FEES	0	0	4,250	0	8,180	0	397	0	0	12,827
3. MISCELLANEOUS	195	63	626	19	262	1	14	2	80	1,262
SUBTOTAL - OPERATIONAL REVENUE	7,853	4,667	8,659	240	8,548	446	1,425	4,721	5,562	42,121
4. INVESTMENT INCOME	10	0	0	0	126	1	1	0	10	148
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	7,863	4,667	8,659	240	8,674	447	1,426	4,721	5,572	42,269
B. COST OF SALES/SERVICES										
1. WAGES	0	0	0	0	0	0	0	0	0	0
2. CONTRACTOR FEES	0	0	0	0	0	0	0	0	0	0
3. SALARIES	732	365	3,647	82	2,326	177	370	1,420	1,373	10,492
4. BENEFITS	115	53	506	11	409	20	60	244	193	1,611
5. PRODUCTS/PROVISIONS	6,188	4,092	3,184	98	0	0	0	2,030	395	15,987
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	64	11	5	156	1	3	0	240
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	7,035	4,510	7,401	202	2,740	353	431	3,697	1,961	28,330
GROSS CONTRIBUTION MARGIN	828	157	1,258	38	5,934	94	995	1,024	3,611	13,939
C. DIRECT EXPENSES										
1. UTILITIES	32	23	113	9	1,203	3	8	39	627	2,057
2. RENTAL OR SPACE COST										
(I) INTERNAL	55	39	147	1	1,452	0	293	51	562	2,600
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	2	1	6	0	23	0	1	1	9	43
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	38	0	0	0	0	38
6. MARKETING AND PROMOTION	48	76	9	0	6	14	0	5	0	158
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	1	1	2
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	701	701	701
9. TELEPHONE (LONG DISTANCE)	3	2	2	0	10	0	0	5	1	23
10. OTHER (TRAVEL, ETC.)	234	54	185	14	364	32	41	49	201	1,174
TOTAL DIRECT EXPENSES	374	195	462	24	3,096	49	343	151	2,102	6,796

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WATERLOO

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	13	6	171	2	18	3	47	70	16	346
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	2	2	167	0	716	0	0	48	407	1,342
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	40	8	49	4	213	0	84	390	198	986
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	1,063	0	0	0	518	1,581
7. LAND AND SITE SERVICES	0	0	0	0	30	0	281	0	0	311
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	55	16	387	6	2,040	3	412	508	1,139	4,566
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	50	0	95	0	50	0	30	7	15	247
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	380	109	163	0	157	0	363	85	109	1,366
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	33	0	22	0	33	0	0	22	0	110
TOTAL OVERHEAD COSTS	463	109	280	0	240	0	393	114	124	1,723
TOTAL EXPENSES	892	320	1,129	30	5,376	52	1,148	773	3,365	13,085
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	-64	-163	129	8	558	42	-153	251	246	854
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	-64	-163	129	8	558	42	-153	251	246	854
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	35	5	0	0	709	0	0	0	291	1,040
NET INCOME (LOSS) FOR THE YEAR	-99	-168	129	8	-151	42	-153	251	-45	-186
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	232	-366	-1,206	8	461	42	-167	64	259	-673
I. ACCUMULATED RESERVE BALANCES APRIL 30	193	10	0	0	2,690	12	0	0	426	3,331

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WESTERN

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	2,936	80	0	19	1,834	0	359	0	5,228
(II) EXTERNAL	11,654	1,883	6,267	0	11,388	2,547	2,159	838	10,075	46,831
2. FEES	0	0	0	0	8,680	0	0	0	477	9,157
3. MISCELLANEOUS	21	0	16	0	36	0	180	1,621	116	1,990
SUBTOTAL - OPERATIONAL REVENUE	11,675	4,819	6,363	0	20,123	4,381	2,339	2,838	10,668	63,206
4. INVESTMENT INCOME										
5. GOVERNMENT FUNDING										
(I) MET	-100	-7	-22	0	691	-2	5	-17	483	1,031
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	144	0	0	0	0	144
(III) FEDERAL	0	0	0	0	28	0	0	0	63	91
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	33	33
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	330	330
TOTAL REVENUE	11,575	4,812	6,341	0	20,986	4,379	2,344	2,821	11,648	64,906
B. COST OF SALES/SERVICES										
1. WAGES	1,346	282	2,069	0	6,369	495	486	739	4,213	15,999
2. CONTRACTOR FEES	48	0	6	0	62	0	354	0	79	549
3. SALARIES	0	0	0	0	0	0	0	0	0	0
4. BENEFITS	289	48	369	0	625	63	71	166	767	2,398
5. PRODUCTS/PROVISIONS	8,512	1,336	2,373	0	2,320	188	0	0	1,973	16,702
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	252	35	363	0	727	6	173	154	1,719	3,429
7. COST OF SALES FOR INTERNAL SALES	0	2,936	80	0	19	1,834	0	359	0	5,228
TOTAL COST OF SALES/SERVICES	10,447	4,637	5,260	0	10,122	2,586	1,084	1,418	8,751	44,305
GROSS CONTRIBUTION MARGIN	1,128	175	1,081	0	10,864	1,793	1,260	1,403	2,897	20,601
C. DIRECT EXPENSES										
1. UTILITIES	29	9	23	0	1,778	212	38	12	297	2,398
2. RENTAL OR SPACE COST										
(I) INTERNAL	231	33	320	0	43	0	19	64	63	773
(II) EXTERNAL	0	0	0	0	0	0	5	0	0	5
3. INSURANCE	1	0	3	0	51	3	2	0	6	66
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	0	0	167	179	0	0	0	346
6. MARKETING AND PROMOTION	57	19	22	0	24	24	0	2	437	561
7. PROFESSIONAL FEES	6	1	0	0	18	2	4	0	122	122
8. TAXES (IF APPLICABLE)	0	0	0	0	1,010	13	0	0	25	1,048
9. TELEPHONE (LONG DISTANCE)	7	0	0	0	8	1	2	4	141	141
10. OTHER (TRAVEL, ETC.)	85	23	56	0	217	517	11	22	1,702	2,638
TOTAL DIRECT EXPENSES	416	85	425	0	3,292	951	81	104	2,739	8,093

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INSTITUTION: WESTERN

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	37	5	81	0	55	4	26	382	50	640
(II) OTHER	0	0	0	0	0	0	0	0	0	0
2. RENOVATIONS AND ALTERATIONS	1	6	1	0	1,416	0	9	2	119	1,554
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	30	16	45	0	325	12	80	552	189	1,249
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	41	0	101	0	1,444	288	127	14	855	2,870
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	18	0	2,734	617	0	0	444	3,813
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	109	27	246	0	5,974	921	242	950	1,657	10,126
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	332	110	178	0	494	0	72	74	124	1,384
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	150	85	0	0	0	0	1,000	0	0	1,235
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	482	195	178	0	494	0	1,072	74	124	2,619
TOTAL EXPENSES	1,007	307	849	0	9,760	1,872	1,395	1,128	4,520	20,838
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	121	-132	232	0	1,104	-79	-135	275	-1,623	-237
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	436	-41	-262	0	2,767	-327	270	-26	-3,910	-1,093
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WILFRID LAURIER

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	157	0	128	0	0	1,220	0	1,505
(II) EXTERNAL	3,848	553	714	0	0	411	9	489	0	6,024
2. FEES	0	0	1,399	0	3,858	72	245	0	0	5,574
3. MISCELLANEOUS	0	0	0	0	0	0	69	0	0	69
SUBTOTAL - OPERATIONAL REVENUE	3,848	553	2,270	0	3,986	483	323	1,709	0	13,172
B. COST OF SALES/SERVICES										
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	216	0	0	0	0	216
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	3,848	553	2,270	0	4,202	483	323	1,709	0	13,388
B. COST OF SALES/SERVICES										
1. WAGES	71	14	127	0	605	33	4	73	0	927
2. CONTRACTOR FEES	0	0	0	0	80	0	59	15	0	154
3. SALARIES	278	60	716	0	144	49	73	159	0	1,479
4. BENEFITS	40	7	100	0	83	10	4	50	0	294
5. PRODUCTS/PROVISIONS	3,077	336	766	0	0	328	0	74	0	4,581
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	42	17	50	0	72	5	34	43	0	263
7. COST OF SALES FOR INTERNAL SALES	0	0	157	0	128	0	0	1,220	0	1,505
TOTAL COST OF SALES/SERVICES	3,508	434	1,916	0	1,112	425	174	1,634	0	9,203
GROSS CONTRIBUTION MARGIN	340	119	354	0	3,090	58	149	75	0	4,185
C. DIRECT EXPENSES										
1. UTILITIES	13	4	33	0	460	0	4	0	0	514
2. RENTAL OR SPACE COST										
(I) INTERNAL	35	10	90	0	0	9	0	0	0	144
(II) EXTERNAL	0	0	0	0	0	0	4	0	0	4
3. INSURANCE	0	0	0	0	25	0	0	0	0	25
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	11	9	2	0	21	0	0	0	0	23
6. MARKETING AND PROMOTION	0	0	0	0	0	5	0	22	0	47
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	5	0	5
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	5	1	1	0	0	1	0	3	0	11
10. OTHER (TRAVEL, ETC.)	19	10	10	0	16	4	0	21	0	80
TOTAL DIRECT EXPENSES	83	34	136	0	522	19	8	51	0	853

INSTITUTION: WILFRID LAURIER

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	27	1	4	0	0	0	0	61	0	93
(II) OTHER	0	0	0	0	191	0	0	0	0	191
2. RENOVATIONS AND ALTERATIONS	0	0	19	0	226	0	0	0	0	245
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	23	2	7	0	20	4	4	70	0	130
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	13	0	1,750	0	0	0	0	1,763
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	125	0	0	0	0	0	0	125
TOTAL EQUIPMENT AND CAPITAL COSTS	50	3	168	0	2,187	4	4	131	0	2,547
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	0	0	0	0	0	0
(II) INTERNAL	33	6	0	0	0	0	0	0	0	39
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	17	4	20	0	35	4	16	0	0	96
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	200	200
4. ANCILLARY OVERHEADS	17	7	25	0	17	17	20	0	0	103
TOTAL OVERHEAD COSTS	67	17	45	0	52	21	36	0	200	438
TOTAL EXPENSES	200	54	349	0	2,761	44	48	182	200	3,838
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	140	65	5	0	329	14	101	-107	-200	347
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	-107	0	-107
NET INCOME (LOSS) BEFORE RESERVES	140	65	5	0	329	14	101	0	-200	454
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	32	0	5	0	202	0	0	0	140	379
NET INCOME (LOSS) FOR THE YEAR	108	65	0	0	127	14	101	0	-340	75
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	108	65	1	0	126	14	101	0	-178	237
I. ACCUMULATED RESERVE BALANCES APRIL 30	32	0	5	0	205	0	0	0	140	382

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: WINDSOR

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESTI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	5,709	0	2,014	0	23	302	0	643	518	9,209
2. FEES	0	0	2,624	0	4,290	0	683	0	0	7,597
3. MISCELLANEOUS	0	0	59	0	288	35	0	0	0	382
SUBTOTAL - OPERATIONAL REVENUE	5,709	0	4,697	0	4,601	337	683	643	518	17,188
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	0	0
5. GOVERNMENT FUNDING										
(I) MET	0	0	0	0	155	0	0	0	0	155
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	5,709	0	4,697	0	4,756	337	683	643	518	17,343
B. COST OF SALES/SERVICES										
1. WAGES	119	0	1,193	0	795	112	4	39	0	2,262
2. CONTRACTOR FEES	0	0	3	0	38	0	0	1	0	42
3. SALARIES	590	0	945	0	335	80	50	106	57	2,163
4. BENEFITS	144	0	355	0	71	23	12	26	10	641
5. PRODUCTS/PROVISIONS	4,489	0	1,848	0	0	0	0	609	0	6,946
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	0	0	169	0	4	18	0	0	0	191
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	5,342	0	4,513	0	1,243	233	66	781	67	12,245
GROSS CONTRIBUTION MARGIN	367	0	184	0	3,513	104	617	-138	451	5,098
C. DIRECT EXPENSES										
1. UTILITIES	36	0	124	0	814	0	22	0	17	1,013
2. RENTAL OR SPACE COST										
(I) INTERNAL	0	0	9	0	0	0	0	0	0	9
(II) EXTERNAL	0	0	0	0	0	0	0	0	0	0
3. INSURANCE	3	0	11	0	13	0	0	0	0	27
4. GARBAGE	0	0	0	0	0	0	0	0	0	0
5. GROUNDS COSTS	0	0	7	0	9	0	0	0	4	20
6. MARKETING AND PROMOTION	6	0	21	0	0	3	0	0	0	30
7. PROFESSIONAL FEES	0	0	12	0	78	1	0	0	0	91
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	92	92
9. TELEPHONE (LONG DISTANCE)	7	0	5	0	2	2	0	0	0	16
10. OTHER (TRAVEL, ETC.)	49	0	364	0	77	21	365	2	20	898
TOTAL DIRECT EXPENSES	101	0	553	0	993	27	387	2	133	2,196

INSTITUTION: WINDSOR

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	39	0	33	0	13	0	4	0	0	89
(II) OTHER	7	0	53	0	329	0	42	0	0	431
2. RENOVATIONS AND ALTERATIONS	0	0	26	0	74	18	12	0	98	228
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	7	0	79	0	85	19	120	0	0	310
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	238	0	1,475	0	0	0	0	1,713
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	53	0	429	0	1,976	37	178	0	98	2,771
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL (II) INTERNAL	0	0	0	0	0	0	0	0	0	0
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	95	0	0	0	0	0	0	0	0	95
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	95	0	0	0	0	0	0	0	0	95
TOTAL EXPENSES	249	0	982	0	2,969	64	565	2	231	5,062
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	118	0	-798	0	544	40	52	-140	220	36
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	118	0	-798	0	544	40	52	-140	220	36
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	118	0	-798	0	544	40	52	-140	220	36
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS)
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
A. REVENUE										
1. SALES OF SERVICES AND PRODUCT										
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	10,412	0	645	483	1,067	0	5,824	1,307	8,098	27,836
2. FEES	0	0	0	0	16,558	0	0	0	0	16,558
3. MISCELLANEOUS	0	0	0	0	0	0	631	0	0	631
SUBTOTAL - OPERATIONAL REVENUE	10,412	0	645	483	17,625	0	6,455	1,307	8,098	45,025
4. INVESTMENT INCOME	0	0	0	0	0	0	0	0	10	10
5. GOVERNMENT FUNDING	0	0	0	0	524	0	0	0	0	524
(I) MET	0	0	0	0	0	0	0	0	0	0
(II) OTHER ONTARIO GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
(III) FEDERAL	0	0	0	0	0	0	0	0	0	0
(IV) MUNICIPAL	0	0	0	0	0	0	0	0	0	0
6. DONATIONS, NON-GOVERNMENT GRANTS AND CONTRACTS	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUE	10,412	0	645	483	18,149	0	6,455	1,307	8,108	45,559
B. COST OF SALES/SERVICES										
1. WAGES	370	0	5	5	1,762	0	1,951	105	64	4,262
2. CONTRACTOR FEES	34	0	43	0	45	0	3	0	124	249
3. SALARIES	870	0	226	53	925	0	1,280	414	1,218	4,986
4. BENEFITS	218	0	44	11	486	0	523	96	231	1,609
5. PRODUCTS/PROVISIONS	8,032	0	0	384	0	0	0	627	405	9,448
6. OTHER (SUPPLIES, SMALL WARES, LAUNDRY, UNIFORMS, ETC.)	153	0	19	8	1,069	0	181	21	731	2,182
7. COST OF SALES FOR INTERNAL SALES	0	0	0	0	0	0	0	0	0	0
TOTAL COST OF SALES/SERVICES	9,677	0	337	461	4,287	0	3,938	1,263	2,773	22,736
GROSS CONTRIBUTION MARGIN	735	0	308	22	13,862	0	2,517	44	5,335	22,823
C. DIRECT EXPENSES										
1. UTILITIES	37	0	106	0	2,306	0	123	0	1,558	4,130
2. RENTAL OR SPACE COST	142	0	19	0	465	0	0	0	157	783
(I) INTERNAL	0	0	0	0	0	0	0	0	0	0
(II) EXTERNAL	1	0	0	0	20	0	0	0	9	30
3. INSURANCE	0	0	52	0	201	0	0	0	0	253
4. GARBAGE	0	0	0	0	197	0	500	0	0	697
5. GROUNDS COSTS	15	0	0	0	35	0	0	4	0	66
6. MARKETING AND PROMOTION	14	0	1	3	26	0	108	0	14	166
7. PROFESSIONAL FEES	0	0	0	0	0	0	0	0	0	0
8. TAXES (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
9. TELEPHONE (LONG DISTANCE)	0	0	1	3	167	0	0	10	0	181
10. OTHER (TRAVEL, ETC.)	14	0	4	1	191	0	4	1	25	240
TOTAL DIRECT EXPENSES	223	0	183	7	3,608	0	735	15	1,775	6,546

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ANCILLARY ENTERPRISES STATEMENT OF INCOME (LOSS) [CONTINUED]
FOR THE FISCAL YEAR ENDED 30 APRIL 1997
(IN THOUSANDS OF DOLLARS)

INSTITUTION: YORK

FUNCTIONAL AREA	BOOK- STORES (1)	RETAIL (2)	FOOD (3)	BEV- ERAGES (4)	RESI- DENCES (5)	CON- FERENCES (6)	PARKING (7)	PRINTING (8)	OTHER (9)	TOTAL (10)
D. EQUIPMENT AND CAPITAL COSTS:										
1. MAINTENANCE										
(I) FURNITURE AND EQUIPMENT	60	0	0	0	883	0	52	15	20	1,030
(II) OTHER	144	0	131	0	462	0	0	0	106	843
2. RENOVATIONS AND ALTERATIONS	3	0	11	0	671	0	35	0	0	720
3. EQUIPMENT AND FURNITURE PURCHASES, RENTAL AND LEASING	22	0	113	0	263	0	160	41	157	756
4. RESERVE (IF APPLICABLE)	0	0	0	0	0	0	0	0	0	0
5. DEPRECIATION	0	0	0	0	0	0	0	0	0	0
6. PRINCIPAL AND INTEREST, BUILDING LEASE COSTS	0	0	0	0	0	0	0	0	0	0
7. LAND AND SITE SERVICES	0	0	0	0	0	0	0	0	0	0
8. BUILDINGS	0	0	0	0	0	0	0	0	0	0
TOTAL EQUIPMENT AND CAPITAL COSTS	229	0	255	0	2,279	0	247	56	283	3,349
E. OVERHEAD COSTS:										
1. FINANCE COSTS (I) EXTERNAL	0	0	0	0	7,991	0	0	0	2,339	10,330
(II) INTERNAL	0	0	0	0	0	0	1,014	0	672	1,686
2. CENTRAL UNIVERSITY OVERHEADS - INTERNAL COST ALLOCATION	0	0	0	0	0	0	1,078	0	0	1,078
3. CONTRIBUTION TO UNIVERSITY'S OPTG. BUDGET - INTERNAL COST ALLOCATION	0	0	0	0	0	0	0	0	0	0
4. ANCILLARY OVERHEADS	0	0	0	0	0	0	0	0	0	0
TOTAL OVERHEAD COSTS	0	0	0	0	7,991	0	2,092	0	3,011	13,094
TOTAL EXPENSES	452	0	438	7	13,878	0	3,074	71	5,069	22,989
NET INCOME (LOSS) BEFORE SUBSIDIES AND RESERVES	283	0	-130	15	-16	0	-557	-27	266	-166
F. LESS: SUBSIDIES RECEIVED	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) BEFORE RESERVES	283	0	-130	15	-16	0	-557	-27	266	-166
G. ALLOCATION TO RESERVES (APPROPRIATIONS)	0	0	0	0	0	0	0	0	0	0
NET INCOME (LOSS) FOR THE YEAR	283	0	-130	15	-16	0	-557	-27	266	-166
H. ACCUMULATED SURPLUS (DEFICIT) APRIL 30	0	0	0	0	0	0	0	0	0	0
I. ACCUMULATED RESERVE BALANCES APRIL 30	0	0	0	0	0	0	0	0	0	0

DESCRIPTIVE DATA

**ANCILLARY ENTERPRISES - UNIVERSITIES
FOR THE FISCAL YEAR ENDED 30 APRIL 1997**

1. BOOKSTORES				
BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Brock	Yes	n/a	No	Selling 5,000 Storage and office 750 Total area 5,750
Carleton	Yes	n/a	No	Selling 8,130 Storage and office 3,822 Total area 11,952
Guelph	Yes	n/a	Yes - New and Used	Selling 9,500 Storage and office 3,500 Total area 13,000
Lakehead	Yes	n/a	No	Selling 6,328 Storage and office 1,200 Total area 7,528
Laurentian	Yes	n/a	No	Selling 6,230 Storage and office 1,770 Total area 8,000
Algoma	Yes	n/a	No	Selling 682 Storage and office 128 Total area 810
Hearst	Yes	n/a	No	Total area 76
McMaster	Yes	n/a	No	Selling 17,640 Storage and office 4,760 Total area 22,400
OCAD	No	n/a	No	n/a
Ottawa	No	Private company Ottawa Brennan of which the university owns 51% .	No	n/a
Queen's	No	n/a	Yes - New and Used	Selling 13,000 Storage and office 6,000 Total area 19,000
Ryerson	Yes	n/a	Yes - used	Selling 7,043 Storage and office 4,523 Total area 11,566
Toronto	No	U of T Press Inc.	No	Selling 42,000 Storage and office 9,000 Total area 51,000
Trent	Yes	n/a	No	Selling 4,648 Storage and office 3,272 Total Area 7,920
Waterloo	Yes	n/a	Yes - used	Selling 15,000 Storage and office 2,000 Total 17,000
Western	Yes	n/a	Yes - used	Selling 12,901 Storage and office 7,897 Total area 20,799

1. BOOKSTORES

BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
W. Laurier	Yes	n/a	No	Selling 5,600 Storage and office 1,400 Total area 7,000
Windsor	Yes	n/a	Yes	Selling 13,150 Storage and office 2,815 Total area 15,965
York	Yes	n/a	Yes - used	Selling 20,311 Storage and office 10,295 Total 30,606

1. BOOKSTORES

BOOKSTORES	e) What is the \$ value of sales of the following:					
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	vi) total sales
Brock	\$2,957,149	\$31,867	\$179,091	\$973,052	\$770,197	\$4,911,356
Carleton	\$4,444,918	\$292,255	\$164,188	n/a	\$592,901	\$5,494,262
Guelph	\$3,929,623	\$364,977	\$225,699	n/a	\$926,088	\$5,446,387
Lakehead	\$2,997,000	included in i)	\$47,000	\$999,000	\$373,000	\$4,416,000
Laurentian	\$1,846,000	\$79,000	\$32,000	\$370,000	\$318,000	\$2,645,000
Algoma	\$333,094	\$27,434	n/a	n/a	\$11,420	\$371,948
Hearst	\$36,514	n/a	n/a	n/a	n/a	\$36,514
McMaster	\$6,776,905	\$1,397,322	\$872,062	\$3,713,534	\$1,719,276	\$14,479,099
OCAD	n/a	n/a	n/a	n/a	n/a	n/a
Ottawa	n/a	n/a	n/a	n/a	n/a	n/a
Queen's	\$5,037,536	\$681,772	\$72,839	n/a	\$1,491,739	\$7,283,886
Ryerson	\$4,288,230	\$265,139	\$68,389	\$2,379,590	\$1,068,629	\$8,069,977
Toronto	\$11,013,000	\$6,631,000	Included in textbooks	\$11,474,000	\$3,174,000	\$32,292,000
Trent	\$1,566,016	\$566,381	\$100,000	included in v)	\$471,494	\$2,703,891
Waterloo	\$6,138,712	\$852,676	n/a	n/a	\$666,169	\$7,657,557
Western	\$8,426,000	\$1,060,000	\$137,000	n/a	\$2,031,000	\$11,654,000
W. Laurier	\$2,582,131	\$221,587	\$268,543	\$128,510	\$638,573	\$3,839,344
Windsor	\$4,860,337	inc. in i)	n/a	\$439,285	\$409,935	\$5,709,557
York	\$7,554,482	\$1,051,004	\$712,798	\$118,506	\$975,492	\$10,412,282

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) what is the \$ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Either suggested retail or 25% mark-up of net price	\$992,882	No	9	Brought into operating income.
Carleton	i) Books purchased at list less 20% are sold at list. ii) Books purchased at net price are sold at cost plus 30% to give gross margin of 23%. iii) Books purchased at list less 10% or 15% are sold at cost plus 30%.	\$783,870	Yes - 5.35% Rate used is the average prime rate for the fiscal period.	15	Any surplus is retained by the bookstore in their appropriated fund for future use. Any deficit is carried by the bookstore into the subsequent year.
Guelph	Canadian list - as sent in by publisher. Canadian net - multiply Canadian list by 1.3 = selling price US list - multiply by exchange rate for Canadian currency. US Net - convert to US list, multiply by 1.3 = selling price.	\$902,073	Yes - fixed amount established yearly	15	Carried forward
Lakehead	Cost + 25%	\$784,000	Yes - MLR-2%	7	Surpluses transferred to Scholarship Account
Laurentian	Achieve gross margin of 20%	\$922,000	5.3% - a flat rate of \$45,000 per yr. is charged.	9	Carried forward
Algoma	Publisher's list price plus shipping. Pre-priced books are sold at price on books.	\$62,173	No	1	Become part of operating
Hearst	20 % is added to invoice total (including taxes and freight).	\$20,737	No	0.06	Transferred to operating.
McMaster	The suggested retail price is used, if available. If the book is net priced, there is a 129% mark-up. On US books, an exchange rate factor is used in setting the price.	\$1,920,246	Yes - 7.5%	38	When surpluses occur, a portion is retained in a reserve for renovation and equipment purchases, and a portion is transferred to help fund student services. If deficits arose, they would be a first-charge on future operations.
OCAD	n/a	n/a	n/a	n/a	n/a
Ottawa	n/a	n/a	n/a	n/a	n/a
Queen's	Canadian sources textbooks 7% below suggested retail; if on Globe & Mail bestseller list, 25% below suggested retail. Foreign sourced material at suggested list.	\$1,470,000	No	25	Responsibility of bookstore.
Ryerson	Canadian publishers list price - retail price = list price + .50 Canadian publishers net priced - retail price = net price X 1.35 US publishers - retail price = US net price X 1.4 (currency exchange rate) X 1.35 + transportation	\$692,100 (bookstore and computer shop)	Yes - 7.26%	23 (bookstore and computer shop)	Contributed to the university's capital debit program

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) what is the \$ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Toronto	List price or net + 33%	\$5,284,000	Consolidated in with corporate borrowing and trade payables	n/a	Corporation is responsible for all surpluses and deficits.
Trent	23.5% margin on publisher's net price or publisher's suggested retail price, if higher.	\$641,569	Yes - 3.75%	12.52	Surplus to reserve (used for enhanced automation and renovations). Deficits are covered from reserve.
Waterloo	20% mark-up; suggested retail less 3.5%	\$1,232,546	Yes - 4%	25	Accumulated in unappropriated surplus/deficit account
Western	The publisher's suggested retail selling price is used. Foreign textbooks are adjusted for currency exchange rates.	\$2,442,985	Yes - 4.75%	48	Carried forward in the unit's fund balance, expected as surplus.
W. Laurier	Sell at publisher's suggested list price or, if net priced, mark-up from cost of 25%.	\$1,182,856	Yes - 3.685% short-term interest rate	13	Ancillary Services Reserve Fund
Windsor	25% Margin	\$1,492,083	Yes - Prime rate - 0.25%.	26	Financial surpluses & deficits return to the Bookstore.
York	25% mark-up	\$3,135,923	Yes - 5%	39	Deficits are subsidized by the university to extent of deficit financing amount. Annual surpluses are applied to the accumulated deficit.

2. RETAIL

RETAIL	a) List types of retail outlets and square- foot area of each:	b) Number of retail outlets; locations	c) Are they university operated	d) If contracted out, to whom?
Brock	Bank of Nova Scotia 500	1 - on campus	No	n/a
Carleton	Computer Store 2,089 Raven Corner 420	2	Computer Store - yes Raven Corner - no	Raven Corner - Valiquette Sports
Guelph	Pharmacy 2,900 Proshop 273 Convenience 480	3 - 3 locations	Yes	n/a
Lakehead	Bookstore 5,193 Clothing & Sundry 1,616 Computers 700 Convenience 419	4 in one location	Yes	n/a
Laurentian	n/a	n/a	n/a	n/a
Algoma	n/a	n/a	n/a	n/a

2. RETAIL

RETAIL	a) List types of retail outlets and square- foot area of each:	b) Number of retail outlets; locations	c) Are they university operated	d) If contracted out, to whom?
Hearst	n/a	n/a	n/a	n/a
McMaster	n/a	n/a	n/a	n/a
OCAD	n/a	n/a	n/a	n/a
Ottawa	Computer Store 1,335	1	Yes	n/a
Queen's	Microcomputer Store 500	1	Yes	n/a
Ryerson	Bookstore 11,566 Computer Shop 1,678	2 - 2 locations	Yes	n/a
Toronto	Hart House Hart House Hair Place 210 U of T Press Koffler 25,000 Computer shop 2,500 Innis 1,000 Hart House 500 Scarborough 5,000 Erindale 7,000	Hart House 1 U of T Press n/a	Hart House No U of T Press No	Hart House Mr. Ben Cataudella U of T Press University of Toronto Press Inc.
Trent	Campus Store 1,093 Ancillary Computing Services - sales by computing department n/a	2 - 2 locations	Yes	n/a
Waterloo	UW Computer Store 2,502 UW Shop 4,280 Compu-scape - Student Life Centre 1,000	3 - 3 locations	Yes	n/a
Western	Variety Store 3,046 Games Room 1,313 Art Craft Studio 2,844 Hair Salon 447 Travel Services 602 Postal Outlet 586 Computer Store 33,778 Used Bookstore 2,030 Bar 13,813 Bar 9,172 Drug Store 572 Photo Shop 320 Pool Room 1,096	13	No - except computer store	Private tenants, University Student Council
W. Laurier	Purple & Gold Store 2,000	1	Yes	n/a
Windsor	Pharmacy 927 Travel Agency 462 Photography Studio 539 Copy Centre 246	4 - 1 location	No	Contracted out to local business persons.
York	Postal Outlet 926 Telecommunications 921	2 outlets 1 location	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) If the outlets are leased, what is the basis for rent?
Brock	Yes	100% leased	Monthly fee
Carleton	No	100% owned	n/a
Guelph	No	n/a	n/a
Lakehead	No	100% owned	n/a
Laurentian	n/a	n/a	n/a
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a	n/a
McMaster	n/a	n/a	n/a
OCAD	n/a	n/a	n/a
Ottawa	Yes	0.6% leased 99.4% owned	\$10/square foot
Queen's	No	100% owned	n/a
Ryerson	No	100% owned	n/a
Toronto	Hart House No U of T Press No	Hart House 100% owned U of T Press 100% owned	Hart House Hart House collects monthly rent based on a lease agreement. Rent was calculated based on estimated cleaning, maintenance and utility costs per net assignable square meter of space plus an allowance for inflation, profit margin etc. U of T Press n/a
Trent	No	100% owned	n/a
Waterloo	No	100% owned	n/a
Western	No	100% owned	n/a
W. Laurier	No	100% owned	n/a
Windsor	n/a	n/a	n/a
York	Yes	100% leased	All outlets pay all utilities, real estate taxes, promotional and common area expenses. Tenants also pay a basic minimum rent (based on square footage) and may pay the greater of the minimum rent on a percentage of gross sales.

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s)	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Marriott Food Services	5	No	n/a
Carleton	Marriott Canadian Management Ltd Capital Foods Ltd.	11	Yes	Any surplus or deficit for the period is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit
Guelph	Self-operated	29	Yes, except East Residence and Married Student Residence.	Carried forward
Lakehead	Versa Foods	2	Yes	Transferred to Repairs & Renewals (Cafeteria)
Laurentian	Marriot Food Services	4	No	Carried forward to subsequent years.
Algoma	Self-operated - May/96-Aug/96 Kings Catering - Sept/96-Apr/97	1	No	Self-operational profits (deficits) become part of operating. Contracting out - n/a
Hearst	n/a	n/a	n/a	n/a
McMaster	Self-operated	10	Yes	Appropriated and carried over to the subsequent year.
OCAD	n/a	n/a	n/a	n/a
Ottawa	Versabec (Versa Foods) Study Break Student Federation Selena Graduate Student Association University Bistro (Le Solstice)	19	No	Surplus is used for future purchase or renovation
Queen's	Marriott Management Services Brown's Fine Foods	7	Yes	Responsibility of the food services unit
Ryerson	Versa Campus Services	2 Cafeterias and 3 Satellites	Yes	Contributed to University Capital Debt Program
Toronto	Scarborough - contracted out - Versa Campus Services, Eastwood Food Services (vending) St. George - 1 self-operated, others contracted out - Marriott, Second Cup, , a la Carte Kitchens, Innis Cafe Erindale - contracted out - Beaver Foods- General Harvey's Taco Bell Roasters' Hart House Self-operated	Scarborough - 4 St. George - 18 Erindale - 3 Hart House - 2 + catering operation	Scarborough No St. George In some residences Erindale, Hart House n/a	Scarborough Any surpluses above department needs are contributed to the operating budget of the college. Any deficits are financed at a rate established by the university. St. George Remain with food ancillary Erindale Retained by Food Service Ancillary. Hart House Accumulated in unappropriated accumulated equity of Hart House.

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s)	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Trent	Marriott	10	Yes	Surpluses reserved for repairs, deficits charged to reserve or made up in fees the following year
Waterloo	Self-operated	13	Yes	Retained within Food Services.
Western	Self-operated	18	Yes	Carried forward in unit's fund balance, surplus expected.
W. Laurier	i) Self-operated: Dining Hall Food Court (part) ii) Contracted out: Second Cup A&W Domino's Pizza Wilf's (Student Union)	6	Yes	Retained in the Ancillary Service Fund, or paid out of the fund.
Windsor	Self-operated	12	Yes	Senior Administration's final decision. Historically - carried forward into the next fiscal operating year.
York	Marriott Restauronics Various franchises and independents	25	Yes	Retained within department. Deficits incur interest charges. Deficits are expected to be recovered by future operations.

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations? If yes, percentage of sales:	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Brock	No	No	n/a	Yes - Percentage of sales
Carleton	No	No	Retail \$1,481,098 Vending \$141,947 Franchises \$597,003 Catering functions \$42,923 Other \$245 Total \$2,263,216	Yes - charged a prorated share (based on square footage and cleaning methods) of the costs of the "Unicentre" which houses Food Services.
Guelph	Yes - 7%	No	Retail \$3,501,038 Vending \$508,756 Catering \$484,393 Total \$4,494,187	Yes - Through the use of a budget model, all costs associated with the operation of Hospitality Services are transferred to the department. Additional funds for academic enhancement are also charged to the department on an ad hoc basis. Utilities are charged based on space used.

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations? If yes, percentage of sales:	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Lakehead	No	No	n/a	Yes - % of sales with a minimum guarantee
Laurentian	No	No	n/a	Yes - Based on square footage of occupied space.
Algoma	No	No	Retail \$16,269	No
Hearst	n/a	n/a	n/a	n/a
McMaster	Yes - 4%	No	n/a	No
OCAD	n/a	n/a	n/a	n/a
Ottawa	No	No	n/a - Versabec	No
Queen's	No	No	Retail \$2,508,360 Vending \$ 63,635 Catering Functions \$ 94,978 Other \$ 508,130 Total \$3,175,103	Yes - \$10/sq.ft.
Ryerson	No	No	Retail \$1,910,898 Vending \$ 155,000 Franchises \$ 274,000 Catering Functions \$ 247,000 Total \$2,586,898	Yes - Fixed percentage charge based on operating expenditures. Residence cafeteria costs are based on actual space costs.
Toronto	No	No	Scarborough n/a St. George Retail \$4,051,828 Vending \$ 481,972 Franchises \$ 721,150 Catering Functions \$1,566,552 Other \$ 2,229 Total \$6,823,731 Erindale Retail \$ 229,000 Vending \$ 148,000 Franchises \$ 545,000 Catering Functions \$ 471,000 Total \$1,393,000 Hart House Retail \$ 969,900 Vending \$ 12,600 Catering Functions \$1,214,700 Total \$2,197,200	Scarborough n/a St. George Calculated including caretaking, utilities, building maintenance, and portion of major maintenance. Erindale Based on estimated usage of utilities, maintenance and security and administration. Hart House Facilities and services invoiced quarterly for steam and hydro, and a portion of overheads. Maintenance costs are invoiced monthly for charges incurred.
Trent	No	No	Retail \$135,332 Vending \$ 7,000 Catering Functions \$ 61,676 Others (Bars and Pubs) \$517,249 Total \$721,257	Yes - on a square metre basis
Waterloo	Yes -17%	No	Retail \$3,188,818 Vending \$ 84,079 Catering Functions \$ 510,000 Total \$3,782,897	Yes - Average plant operations costs per gross sq. ft. (GSF) x actual GSF for Food Services.

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If Yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations? If yes, percentage of sales:	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Western	Yes - 0.7%	No	Retail \$ 7,583,439 Vending \$ 492,674 Franchises \$ 2,250,017 Catering Functions \$ 945,759 Other \$ 119,204 Total \$11,391,093	Yes - Average campus cost per sq. ft. before caretaking and common costs associated with the specific space.
W. Laurier	Yes -1%	Yes - 5%	Retail \$ 848,802 Vending \$ 17,259 plus contract commission Franchises \$ 115,267 Catering \$ 303,863 Total \$1,285,191	Yes - building mortgage, utilities
Windsor	No	No	Retail \$ 955,031 Vending \$ 50,000 (not viewed as food service revenue; revenue is pure profits and is reported under CAW Student Centre) Franchises \$ 97,000 Catering Functions \$ 713,500 (includes conference food) Other \$ 345,000 Total \$2,160,531	Yes - per square foot.
York	No	Yes - 10%	Commission \$ 509,000	No

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Brock	University and Student Organization	2	Each operates their own	Distribution Event Planning Bartending	Mark-up
Carleton	University and Student Organization	4	Carleton University Student's Association Faculty Club Carleton University Graduate Student's Association	Distribution Monitoring Event Planning Bartending	Mark-up
Guelph	University and Student Organization	3	Executive Director of Facilities and Hospitality Services Central Student Association University Club	Distribution Monitoring Event Planning Bartending	Mark-up
Lakehead	University	1	Lakehead University Administration	Distribution Monitoring Event Planning Bartending	Mark-up

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Laurentian	University	5	University contracted to Marriott Services	Distribution Monitoring Event Planning Bartending	Mark-up
Algoma	University	1	University	Event planning Bartending	Mark-up
Hearst	n/a	n/a	n/a	n/a	n/a
McMaster	University and Student Organization	4	Food Services for the University 1. University 2. McMaster Student Union 3. Grad Student Association 4. Faculty Club	Event Planning Bartending	Mark-up
OCAD	n/a	n/a	n/a	n/a	n/a
Ottawa	University and Student Organization	3	University of Ottawa Student Federation Graduate Students Assoc.	Distribution Monitoring Event Planning Bartending	Mark-up
Queen's	University	2	University	Distribution Monitoring Event Planning Bartending	Mark-up
Ryerson	University	2	University	Event Planning Bartending	Percentage of Sales
Toronto	Scarborough, Erindale, St. George University Hart House University for Arbor Room, separate corporation for Gallery Grill.	Scarborough - 1 St. George - 2 Erindale - 1	Scarborough - Distribution and service are handled by campus caterer. Monitoring is done by the university. Event planning is jointly done by university and caterer. St. George - Marriott distributes for the main licence Erindale - Student union through a pub management board.	Scarborough, St. George Distribution Monitoring Event Planning Bartending Erindale Distribution Monitoring Bartending	Scarborough Consignment Fee. St. George Mark-up percent varies on product - 42% to 75%. Erindale Mark-up
Trent	University	1	Conference Services	Distribution Monitoring Event Planning Bartending	Cost + Mark-up
Waterloo	University and Student Organization	3	Bar Services Graduate Students University Club	Distribution Monitoring Event Planning Bartending	Mark-up
Western	University	1	University	Event Planning Bartending	Mark-up
W. Laurier	University	1	University Student's Union	Distribution Monitoring Event Planning Bartending	\$30 administration fee per event, plus 12% markup (if sales less than fixed, mark-up plus admin. fee)

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Windsor	University and Student Organization	2	University Uniwin (Student Organization - university)	Distribution Monitoring Event Planning Bartending	Mark-up
York	University	1	Beverage Services Dept.	Distribution	Mark-up

5. RESIDENCES

RESIDENCES	a) Number of beds			
	Apartments	Townhouses	Dormitory Residences	Total
Brock	n/a	539	902	1,441
Carleton	n/a	n/a	1,665	1,665
Guelph	615	340 families	3,485	4,100 beds + 340 families
Lakehead	n/a	430	714	1,144
Laurentian	547	n/a	240	787
Algoma	n/a	51	n/a	51
Hearst	n/a	n/a	11	11
McMaster	500	n/a	2,281	2,781
OCAD	n/a	n/a	n/a	n/a
Ottawa	40	708	1,308	2,056
Queen's	723	303	3,023	4,049
Ryerson	237	n/a	603	840
Toronto	Scarborough, St. George (Grad & law only) - n/a Erindale - 168	Scarborough - 536 St. George (Grad & law only) - n/a Erindale - 661	Scarborough, Erindale - n/a St. George (Grad & law only) - 261	Scarborough - 536 St. George (Grad & law only) - 261 Erindale - 829
Trent	n/a	51	1,097	1,148
Waterloo	600	396	2,293	3,289
Western	1,146	452	2,560	4,158
W. Laurier	300	n/a	892	1,192
Windsor	163	224	1,416	1,803
York	1,327	n/a	2,292	3,619

5. RESIDENCES

RESIDENCES	h) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Brock	n/a	99	99
Carleton	n/a	n/a	97
Guelph	99	96	97
Lakehead	n/a	98	98
Laurentian	95	n/a	90
Algoma	n/a	79	n/a
Hearst	n/a	n/a	91
McMaster	100	n/a	100
OCAD	n/a	n/a	n/a
Ottawa	100	100	99.5
Queen's	98	98	98.5
Ryerson	100	n/a	100
Toronto	Scarborough - n/a St. George (Grad & law only) - n/a Erindale - 100%	Scarborough - Sum. 74.7%, Win. 97% St. George (Grad & law only) - n/a Erindale - 88%	Scarborough, Erindale - n/a St. George (Grad & law only) - 98% Erindale - n/a
Trent	n/a	98.8	93.4
Waterloo	95	75	68
Western	99	99	99.5
W. Laurier	98	n/a	98.5
Windsor	80	95	76
York	98 - F/W 70-80 - S	n/a	100 - F/W 10-15 - S

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Free board	8 meals/wk plus \$400 DCB \$2,433 10 meals/wk \$2,333 15 meals/wk \$2,467 19 meals/wk \$2,575 25 meals/year plus \$150 DCB \$300 DCB=Declining Cash Balance acct	900	F/W Single \$2,675 Double \$2,410 Village \$2,930	Brought into operating income

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Carleton	Free meals, but treated as taxable benefit; Residence Fellows also receive free accommodation	Plan A - 14 meals/wk. \$2,455 Plan B - 12 meals/wk plus \$300 in cash account (debit card) \$2,605	1,615	F/W \$1,585/term	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit.
Guelph	Monetary stipend equivalent to cost of single room	<u>Semester</u> Minimum \$1,045 Light \$1,225 Full \$1,380 Plus \$1,525	3,485	F/W \$1,286 - \$1,563/term S \$800 fee does not include family housing	Carried forward
Lakehead	Hourly Salary	21 meals per week	714	F/W \$1,148/term S Weekly	Transferred to Residence Repairs & Renewals
Laurentian	\$2,800 per academic year	Meal Plans: a-la-carte \$1,600 \$1,800 \$1,920 Number of meals covered to the extent of dollar value of Plan	150	F/W Dormitory Single \$2,650 Double \$2,290 Single Students Residence Single \$2,735 Double \$2,360 Married Students Residence \$460/mo	Carried Forward
Algoma	\$2,000 for fall and winter terms.	n/a	n/a	F/W/S \$1,560/term	Become part of operating.
Hearst	No	n/a	n/a	F/W/S Single monthly \$235 Double monthly \$313	The transfer is in the amount so that at the end of the year there are no surpluses or deficits.
McMaster	Residence executive receives stipends: Presidents \$3,300 Vice Presidents \$1,500 Floor Reps \$800 Inter-Residence Council Reps \$150 Hall Directors \$10,500 less market rent for accommodation	Residence Light \$2,250 Small \$2,450 Regular \$2,625 Large \$2,825 The light plan is mandatory for traditional residence students, except for Bates apartments, where it is optional.	2,281	F/W Traditional Single \$2,900 Double/triple/quadruple \$2,825 Bates (apts.) \$3,025	Appropriated and carried forward to the subsequent year.
OCAD	n/a	n/a	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Ottawa	Suite at no cost, stipend approximately \$325, telephone, voicemail	n/a	n/a	F Single \$1,320 Double \$1,134 W Single \$1,355 Double \$1,164 S - per day Single \$11.20 Double \$9.60	For future deficit and major renovations
Queen's	Free room and board	Room and board: Single \$5,732 Double \$5,529	2,231	F/W Single \$5,732 Double \$5,529	Responsibility of the department.
Ryerson	Residence Assistant/Don \$300 per month	Compulsory Food Contract \$ 2,200 Flexible Food Contract \$1,300 Non-Compulsory \$540	550	To be determined	Contributed to University's Capital Debt Program
Toronto	Scarborough - Residence Fees. Senior Don also receives stipend of \$500. St. George - n/a Erindale - 11 Dons @\$2,650 = \$29,150	n/a	n/a	Scarborough - single F/W \$1,566 S \$1,360 St. George - n/a Erindale F/W PH 1-4 \$2,950 PH 5 \$725/mo. S PH-4 \$1,250 PH-5 \$725/mo	Scarborough, St. George (Grad & law only), Erindale Responsibility of Residence Ancillary
Trent	Subsidized rent (\$291) and free meals	21 meals per week for full academic year \$2,424 Meal plan is compulsory for students in residence except for students in townhouses. Meal plan may be purchased by students in townhouses. Various meal plans are available to off-resident students.	1,098	F/W - combined townhouses: Single \$3,046 Double \$2,750	Surpluses are reserved for major repairs; deficits are charged to the reserve, or made up in fees the next year.
Waterloo	Room in Village plus small meal plan	One term: Starter \$995 Convenience \$1,295 Complete \$1,495	2,221	F \$1,655 W \$1,215 S \$1,215	Remain in the department
Western	Residence fees	\$2,985 - \$1,185 for fixed costs - \$1,800 meal allowance \$2,685 - \$1,185 for fixed costs - \$1,500 meal allowance \$2,285 - \$1,185 for fixed costs - \$1,100 meal allowance	2,320	F/W Single \$3,106-\$6,081 (no meals) Double \$5,191 - \$5,891	Carried forward in the unit's fund balance. A surplus fund balance is expected.
W. Laurier	8 Head Residents: - apartment plus \$25.95 per student in building (per 8 months) 48 Dons: single room, \$500 reduction in meal plan, plus \$574 stipend	Plan A - 21 meals \$2,494* Plan B - 18 meals \$2,172* Plan C \$300* * - declining balance	A + B 865	F/W Dormitory Style Single \$3,238 Double \$2,972 Apartment Style Single \$4,090	Retained in the Ancillary Service Fund or paid out of the fund.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees for coming year: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Windsor	Resident assistants receive honorarium equal to cost of single room plus \$500 toward meal plan.	1. 10 meals per week plus \$1,025 flex money \$3,275 2. 8 meals per week plus \$1,025 flex money \$2,875 3. 100% flex \$2,200 4. 100% flex \$1,650 5. 100 flex% \$750 6. 100% flex \$350 (flex money may be spent at other outlets around campus)	1,416	F Single \$1,904 Double \$1,513 W Single \$1,695 Double \$1,347 S \$550	Retained within the department. Surplus kept in reserve and used primarily for upgrading and maintaining residence facilities. Deficits are carried until covered.
York	Residence Dons receive free apt. for 8 months with kitchen (no meal plan) + \$1,000 stipend. Assistant Dons - no meal plan required. Residence Tutor - free apartment 12 months.	Number of meals depends on size & cost of meals \$1,200 or \$1,800	1,900	F/W \$2,712 - \$3,883 S \$1,500	Deficits are carried forward & are expected to be eliminated by future years surpluses. After the cumulative deficit is eliminated, any surplus would be held for capital improvements.

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of FTE staff: FTE (full-time equivalent) W = Winter S = Summer P/T - Part Time
Brock	4 months	850	45% 35,000	115	Residence based	F/W 3 S 3
Carleton	4 months	1,400	68.2%	177 groups of which 21 were conferences.	One-stop shopping	F/W 4 S 4
Guelph	12 months - meeting facilities only 4 months - residences	2,000 per day (summer only)	10% 20,432 (sold)	66	One-stop shopping	F/W 3 S 7
Lakehead	4 months	1,144	50%	25	Residence based	F/W 1 S 2
Laurentian	4 months	600	10% 7,500	20	One-stop shopping	F/W 0.0 S 0.5
Algoma	n/a	n/a	n/a	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of FTE staff: FTE (full-time equivalent) W = Winter S = Summer P/T - Part Time
Hearst	n/a	n/a	n/a	n/a	n/a	n/a
McMaster	4 months	2,282	10% 15,000	60	One-stop	W 2.5 S 8.5
OCAD	n/a	n/a	n/a	n/a	n/a	n/a
Ottawa	12 months	1,200	50-60% 1,200 for 115 days	30	One-stop	In residence for conference: 18 summer operations
Queen's	Donald Gordon Centre - 12 months Residence - 4 months	75 - year round 2,500 - seasonally	38.6% year-round 17,600 16% seasonally 41,000	172 - year round 162 - seasonally	One-stop	F/W 35 S Seasonal 25 Year-round 28
Ryerson	3 months - meeting space only	600	65%-75% 35,100	60	Residence based	F/W 2 S P/T 11
Toronto	Scarborough 4 months St. George 3.5 months Erindale 4 months	Scarborough 356 St. George 380 Erindale 400	Scarborough 25% 8,000 St. George 35% Erindale 50% 22,200	Scarborough 34 + 130 families St. George 71 conferences & tour groups Erindale 37	Scarborough One-stop St. George One-stop Erindale One-stop	Scarborough F/W 0.5 S 2.0 St. George F/W 1.5 S 4.0 Erindale F/W 1.0 S 2.0
Trent	4 months	700	8.7% 7,349	38	One-stop	F/W 2.5 S 2.7
Waterloo	4 months	1,000	11.8% 14,551	47	Residence-based	F/W 1 S 5
Western	4 months	2,560	7.7% 25,091	42	One-stop	W 3 S 7
W. Laurier	4 months	800	12.5% 12,000	32	One-stop	F/W 1.00 S 2.25
Windsor	4 months	800	10% 10,000	23	One-stop	F/W 2 S 8
York	12 months	F/W 40 S 2,000	10%-20% 38,000	30+	Residence based	F/W 5 S 5

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Brock	Brought into operating income	Food Services Recreation Hospitality Computer Services	n/a
Carleton	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent year(s). Interest is calculated on the total surplus/deficit.	Meeting and planning assistance Banquet & catering Phone/fax/instructional media equipment Housekeeping, 24 hours security Air conditioning Access to all university services, i.e. athletics	n/a
Guelph	Carried Forward	Meeting and Planning Coordinate catering and conference requirements including 24-hour on-call facilitation support and information and services Childcare Services Express copy & Graphic services Accommodation with meal plans Hospitality, services & special catering services Recreational & sports facilities Music Room & theatre facilities	Co-ordination fee per delegate per day = Total Projected Unrecoverable Conference Planning Unit Staff Costs, divided by the Total Projected # of Delegates x Projected Average conference Length (Days)
Lakehead	Combined with Residence	Conference Rooms & equipment Meals & Coffee Use of University Facilities	n/a
Laurentian	Carried forward to subsequent years.	Residence Food Services Audio Visual Parking Reservations Set-up	n/a
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a-	n/a
McMaster	Transferred to housing reserve account	Accommodation Meals Catering Coffee services Meeting facilities Recreation/athletic facilities Conference supplies Registration services Parking Buses Ground Transportation Off-campus event management (Sep.- Apr) Setups and referrals to tourism office	No fees charged for conferences using residence accommodation. For event management, hourly fee charged September to April.
OCAD	n/a	n/a	n/a
Ottawa	To cover the deficit of the past year	Conference Management Rooms, meeting rooms, Auditoriums Food & beverages Equipment, Audio Visual etc. Protection, transportation	n/a

6. CONFERENCES

CONFERENCES.	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Queen's	Responsibility of the Department.	Accommodation Food Services Meeting Space Audio Visual Parking Tours	n/a
Ryerson	Contributed to the University's Capital Debt Program	Faxing, Photocopying Athletic Centre Daily Linen Service Express service from airport (which they pay) Parking Conference registration services Long-distance phone service	Registration Fee: \$10 - \$30 depending on complexity of client's format.
Toronto	Scarborough Retained within ancillary operations St. George Retained by the Conference Ancillary Erindale \$150,000 is transferred to the Operating budget. Part of Residence Ancillary Balance of Surplus remains with Residences.	Scarborough Conference planning, Accommodation, catering, Audio Visual, Facilities, Recreation, Printing/duplicating, Transportation. St. George Lecture Halls, Break-out Rooms, Seminar & Boardrooms. Receptions, Food & Beverage Services Residence Bedrooms, Hotels Audio Visual Registration Services, Parking, Athletics Meeting Planning Erindale Coordination of complete package - food, rooms, audio visual etc.	Scarborough Calculated based upon the services required. St. George -Per delegate for registration services & for meeting planning services -flat fee for regular coordination - in some cases coordination fee included in service e.g. residence room. Erindale n/a
Trent	Distributed to ancillary budgets of colleges per bednight(\$2.10) and athletics per delegate (\$2.00) with the remaining surplus distributed to the operating budget.	Event Planning Conference Planning All services requested by customers	n/a
Waterloo	Responsibility of the Housing Department. Surpluses from conference season are used to offset expenditure in Residence budget.	Accommodation Food Audio Visual Conference planning	Fixed costs are established, then evenly distributed among delegates
Western	Merged with residence fund	Meals Accommodation Rooms Meeting Rooms Parking Complete Conference Administration	15% of revenues (negotiable)
W. Laurier	Retained in Ancillary Service Fund. If a deficit, paid out of the fund.	Conference Planning Local tours Guest Speakers Registration Audio Visual Printing Parking Meeting Rooms Athletic Complex Recreation Translation Secretarial	No internal co-ordination fees charged to departments except audio visual at 10% of the billed fees.

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Windsor	n/a	Housing Food/Beverage Meeting Room Rental All Equipment Rental Swimming Pool & Workout Facilities Parking	n/a
York	Budgeted surplus goes toward housing deficit. Surplus above budgeted level can be held or also put toward housing deficit.	Accommodation Meals Meeting Rooms Recreation Facilities Parking Audio Visual Supplies	10.15% of total other charges.

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Brock	Break-even	Permits 80% Visitors 20%	Brought into plant or operating income.
Carleton	Profit	Permits 50% Fines 3% Visitors 47%	Any surplus or deficit is added to the appropriated fund balance of the ancillary and is carried in the subsequent years. Interest is calculated on the total surplus/deficit.
Guelph	Profit	Permits 61% Fines 14% Visitors 23% Misc 2%	Carried forward to next budget for road and lot improvements or maintenance
Lakehead	Break-even	Permits 60% Fines 5% Visitors 35% (daily cash)	Transferred to Parking Repairs & Replacement Account.
Laurentian	Break-even	Permits 55% Fines 1% Visitors 44%	Carried forward
Algoma	Free	n/a	n/a
Hearst	n/a	n/a	n/a
McMaster	Break-even	Permits 49% Fines 5% Visitors 46%	Appropriated and carried forward to subsequent fiscal year.
OCAD	Profit	Permits 100%	Consolidated with Operating Fund
Ottawa	Market Break-even	Permits 55% Fines 18% Visitors 27%	Surpluses are left in a reserve for possible future deficits, long-term planning and major renovations.
Queen's	Break-even	Permits 90% Fines 5% Visitors 5%	Responsibility of the Department
Ryerson	Market	Permits 36% Visitors 64%	Contributed to University's Capital Debt Program

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Toronto	Scarborough - Profit St. George - Market Erindale - Profit	Scarborough Permits 74% Visitors 26% St. George Permits 60% Visitors 40% Erindale Permits 84% Visitors 16%	Scarborough Surpluses to cumulative surplus fund, deficits draw on funds in surplus. St. George Transferred to the University Operating fund as Land Rent. Erindale \$300,000 to College Operating Budget and \$30,000 to Library for books. Balance to Parking Ancillary.
Trent	Break-even	Permits 76% Fines 10% Visitors 14%	Surpluses are appropriated for major repairs for parking. Deficits are charged to reserve or made up in the next fiscal year through an increase in fees.
Waterloo	Break-even	Permits 51% Visitors 49%	Profits have been held over to cover losses from future years or past deficits
Western	Profit	Permits 58% Fines 8% Visitors 34%	Carried forward in the unit's fund balance. The unit is expected to maintain a surplus fund balance.
W. Laurier	Profit	Permits 58% Fines 21% Visitors 21%	Retained in Ancillary Service Fund. If a deficit, paid out of the fund.
Windsor	Profit	Permits 58% Fines 21% Visitors (includes daily cash) 21%	Retained in the department. Surpluses are kept in reserve and used primarily for acquiring new property or upgrading existing parking facilities.
York	Break-even	Permits 60% Fines 10% Visitors 30%	Carried forward to the next fiscal year.

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations	b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Brock	Print Shop \$ 677,427 59.7% Copiers \$ 315,141 27.8% Stationery \$ 142,484 12.6% Total \$1,135,052	Centralized	1
Carleton	Print Shop \$1,087,529 37.2% Copiers \$1,211,335 41.4% Graphics \$ 30,257 1.0% Other \$ 596,705 20.4% Total \$2,925,826	Centralized	167
Guelph	Print Shop \$1,155,381 77.2% Copiers \$ 4,492 0.3% Graphics \$ 337,146 22.5% Total \$1,497,019	Centralized	5
Lakehead	n/a	n/a	n/a

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations	b) Are the operations centralized, de-centralized, or both?	c) Number of copiers controlled by Printing
Laurentian	Print Shop \$ 27,000 17.4% Copiers \$ 80,000 51.6% Copycards \$ 48,000 31.0% Total \$ 155,000	Centralized	3
Algoma	n/a	n/a	n/a
Hearst	n/a	n/a	n/a
McMaster	Print Shop/Copiers \$2,300,000 76.7% Graphics \$ 300,000 10.0% Other \$ 400,000 13.3% Total \$3,000,000	Decentralized - 3 locations	9
OCAD	n/a	n/a	n/a
Ottawa	n/a	n/a	n/a
Queen's	n/a	n/a	n/a
Ryerson	Print Shop \$ 869,177 67.0% Copiers \$ 428,777 33.0% Total \$ 1,297,954	Centralized	79
Toronto	U of T Press Print Shop \$10,328,000 88.5% Copiers \$ 916,000 7.8% Graphics \$ 430,000 3.7% Total \$11,674,000	U of T Press Both	U of T Press 6
Trent	Print shop \$ 277,121 40.4% Copiers \$ 170,075 24.8% Graphics \$ 160,507 23.4% Other \$ 78,576 11.4% Total \$ 686,279	Both	46
Waterloo	Print Shop \$ 2,036,549 43.1% Copiers \$ 508,542 10.8% Graphics \$ 113,355 2.4% Other \$ 2,060,417 43.7% Total \$ 4,718,863	Both	200
Western	Print Shop \$ 1,904,975 67.1% Copiers \$ 797,425 28.1% Other \$ 135,922 4.8% Total \$ 2,838,322	Both	66
W. Laurier	Print Shop \$ 801,098* 66.9% Copiers \$ 396,648 33.1% Total \$ 1,197,746 * Graphics revenue is included in the print shop revenue totals and comprises 5% of this total.	Centralized	6
Windsor	Copiers \$ 580,000 90.1% Graphics \$ 12,000 1.9% Other \$ 51,160 8.0% Total \$ 643,160	Centralized	8
York	Print Shop \$ 547,861 42.6% Copiers \$ 500,531 38.9% Sub-Contracted Printing & Copying \$ 173,321 13.5% Student Copy Centre \$ 64,775 5.0% Total \$ 1,286,488	Both	9

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.	b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY GROSS REVENUE	
Brock	Aquatics \$353,208 Rentals <u>\$ 94,150</u> \$447,358	Brought into operating income
Carleton	Facilities Rental \$902,767	n/a
Guelph	University Centre Administration \$2,380,000 Child Care Centre \$1,048,000 London House \$91,000 Real Estate Management <u>\$891,000</u> \$4,410,000	Carried Forward
Lakehead	Locker - 8-month rate \$10,000 Liquor operations - cost plus mark-up \$18,000 Vending - percent of sales <u>\$44,000</u> Total \$72,000	Transferred to the appropriate Repair & Replacement Account
Laurentian	Photo I.D. \$15,000 Fraser Auditorium Rental <u>\$6,000</u> Total \$21,000	Carried forward to subsequent years.
Algoma	George Leach Athletic Centre \$300,577 Student Membership Income Community Membership Income Pro Shop Income Program Income Bar <u>\$19,141</u> Total \$319,718	Become part of operating
Hearst	n/a	n/a
McMaster	Rental Properties \$214,000 Parking \$240,000 Travel Agency \$15,000 Credit Union \$13,000 Room Rental <u>\$115,000</u> \$597,000	Surpluses are transferred to the capital fund
OCAD	n/a	n/a
Ottawa	University Centre (breakdown below) \$919,000 Space rental \$604,000 Material rental \$ 98,000 Sale of services \$ 87,000 Vending machines \$ 80,000 Sale of used equipment \$ 37,000 Other \$ 13,000	Kept for future planning, future deficits or major renovations.
Queen's	Parteq Research and Development Innovations \$895,000 International Study Centre \$3,498,000 Building Rent <u>\$550,000</u> \$4,943,000	Responsibility of the Department.
Ryerson	Facilities Rental & Ryerson Theatre \$423,000	Contributed to University's Capital Debt Program

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.		b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY	GROSS REVENUE	
Toronto	Book Sales \$4,840,000 Publishing \$4,300,000 Compulsory Student Fees \$3,867,000 Royalties & Licences \$3,633,000 Rental Income \$2,245,000 Other Membership Fees \$709,000 Interest & Sundry Revenue <u>\$538,000</u> \$20,132,000		Hart House Accumulated in unappropriated equity. Surplus cash is invested with U of T.
Trent	Rental Properties	\$56,102	Transferred to operating
Waterloo	Centre for the Arts \$164,531 Optometry Clinic \$1,635,029 Married Student Apartments <u>\$3,763,286</u> \$5,562,846		Accumulated in surplus/deficit account
Western	Animal Care & Veterinary Services Full Recovery \$808,000 Business Quarterly Full Recovery \$502,000 Case & Publications Full Recovery \$2,129,000 Machine Stop Full Recovery \$918,000 Occupational Health & Safety Resource Centre Full Recovery \$268,000 Off Campus Housing Full Recovery (\$6 fee) \$146,000 Thompson Recreation & Athletic Centre Full Recovery (\$14.63 Activity fee) \$1,075,000 The London & Middlesex Heritage Museum Full Recovery \$167,000 The London Museum of Archaeology Full Recovery \$168,000 UWO Research & Development Park Inc. Full Recovery \$2,782,000 Ivey Management Services Inc. <u>\$1,705,000</u> \$10,668,000		Carried forward in the unit's fund balance.
W. Laurier	The WLU Press is not included above. The gross revenue earned in 1996/97 was \$585,775 principally from book sales, journal publishing and subscription fulfillment services. There is no fee schedule relating to this activity.		The university provides a subsidy for the press operation therefore any surplus (deficit) is absorbed by the university.
Windsor	Rental Properties	\$518,122	Retained in the department. Surpluses are kept in reserve and used primarily for acquiring new rental properties.
York	Tenant Rentals - rents lab space by sq. ft. \$341,000 Vending Services - 25% Commission food/beverage machines) - 35% of refrigerator rentals) - owns & operates laundry machines) \$351,000 York Lanes Shopping Mall \$2,314,000 Telecommunications <u>\$5,092,000</u> \$8,098,000		Held by unit for capital improvements unless transferred to University. Deficits to be recovered from future operations.

**ANCILLARY ENTERPRISES - AFFILIATES
FOR THE FISCAL YEAR ENDED 30 APRIL 1997**

1. BOOKSTORES				
BOOKSTORES	a) Does the university operate the bookstore?	b) If the university contracts out, who is the contractor?	c) Is there a separate, student-operated bookstore? If yes, are books new or used?	d) Gross square feet of space utilized:
Huntington	No	n/a	No	n/a
Sudbury	No	n/a	No	n/a
Thorneloe	No	n/a	No	n/a
Saint-Paul (OTT)	Yes	n/a	No	Selling 840 Storage and office 575 Total area: 1,415
Knox	No	n/a	No	n/a
St. Augustine's	No	n/a	No	n/a
St. Michael's	No	n/a	No	n/a
Trinity	No	n/a	No	n/a
Victoria	No	University of Toronto Press - Retail Division. Victoria collects rent and percentage of net sales. It is a five-year lease agreement starting April 1, 1996.	No	Selling 3300 Storage and office 500 Total area: 3800
Wycliffe	No	n/a	No	n/a
Conrad Grebel	No	n/a	No	n/a
Renison	No	n/a	No	n/a
St. Jerome's	No	n/a	No	n/a
St. Paul's United	No	n/a	No	n/a
Brescia	No	n/a	No	n/a
Huron	No	n/a	No	n/a
King's	No	n/a	No	n/a
St. Peter's	No	n/a	Yes - New and Used	Selling: 50 Storage/Office: 150 Total Area: 200
Dominicain	Yes	n/a	No	Total Area: 498

1. BOOKSTORES

BOOKSTORES	e) What is the \$ value of sales of the following:					vi) total sales
	i) core text books	ii) trade books	iii) used books	iv) computing equipment and supplies	v) incidentals, including stationery	
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	\$50,000	\$329,406	n/a	\$10,000	\$40,194	\$429,600
Knox	n/a	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a	n/a	n/a
Victoria	not available	not available	not available	not available	not available	not available
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a	n/a
St. Peter's	\$10,592	n/a	n/a	n/a	\$1,000	\$11,592
Dominicain	\$17,500	\$17,500	n/a	n/a	n/a	\$35,000

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the \$ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	n/a	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Suggested retail price.	\$200,007	n/a	4.5	Taken by administration.
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a

1. BOOKSTORES

BOOKSTORES	f) Explain the textbook pricing policy.	g) What is the \$ value of the book-store inventory at year-end?	h) Is interest charged on inventory at year-end?	i) Number of full-time equivalent staff?	j) If financial surpluses (deficits) arise, how are they dealt with?
St. Michael's	n/a	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a	n/a
Victoria	Determined by University of Toronto Press. Victoria has no input to its textbook pricing policy.	not available	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a
St. Jerome's	n/a	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a	n/a
St. Peter's	Cost + 10%	n/a	No	0.5	All operating expenses incurred by Seminary
Dominicain	Purchase price before discount plus 10% plus GST.	\$15,790	No	n/a	Annual deficit compensated via Library by Dominicans.

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a	n/a
Trinity	n/a	n/a	n/a	n/a
Victoria	n/a	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a

2. RETAIL

RETAIL	a) List types of retail outlets and square-foot area of each:	b) Number of retail outlets; locations	c) Are they university operated?	d) If contracted out, to whom?
Renison	Vending machines 40	1	No	Red Carpet
St. Jerome's	n/a	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a
Huron	n/a	n/a	n/a	n/a
King's	n/a	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a	n/a
Dominicain	Bookstore Xerox Coffee machine Total square feet 520	3 - 1 location	Yes	n/a

2. RETAIL

RETAIL	e) Is the space for these outlets leased?	f) Percentage of leased space (sq. feet) versus university owned	g) If the outlets are leased, what is the basis for rent?
Huntington	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a
Knox	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	n/a	n/a	n/a
Trinity	n/a	n/a	n/a
Victoria	n/a	n/a	n/a
Wycliffe	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a
Renison	No	n/a	n/a
St. Jerome's	n/a	n/a	n/a
St. Paul's United	n/a	n/a	n/a
Brescia	n/a	n/a	n/a
Huron	n/a	n/a	n/a
King's	n/a	n/a	n/a
St. Peter's	n/a	n/a	n/a
Dominicain	Yes	1.36%	\$1.67 per square foot

3. FOOD SERVICES

FOOD SERVICES	a) Is the food service self-operated or contracted out? Name contractor(s).	b) Number of outlets	c) Are the residence meal plans mandatory?	d) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Space only given to Students' Council who rent to residence students.	1	No	Student who rents is responsible for losses, and gets profits.
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	Versabec Inc.	2	No	Taken by administration.
Knox	Canada Catering	1	Yes	All expenses and revenues flow through the Consolidated Statement
St. Augustine's	Self-operated	1 Cafeteria	No	Deficits are subsidized by operating fund.
St. Michael's	Marriott Corporation of Canada	2	Yes	Part of Ancillary Operations which are included in Operating Fund.
Trinity	Marriott Corporation of Canada	3	Yes	Absorbed into operating fund.
Victoria	Self-operated	2	Yes	Carried over to the next year under the Food Services operations.
Wycliffe	Canada Catering - 8-month contract September to April	1	Yes	n/a
Conrad Grebel	Self-operated	1	Yes	Absorbed into Residence operations income.
Renison	Beaver Foods	1	Yes	Absorbed into overall operational budget.
St. Jerome's	Beaver Foods	1	Yes	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Beaver Foods	1	Yes	n/a
Brescia	Beaver Foods	1	Yes	Transferred to Operating.
Huron	Beaver Foods: Harvey's/Swiss Chalet Market Grille/Sub-To-Go Roasters Snack Shack	6	Yes	Split 50%.
King's	Versa Campus Services	2	Yes	Become part of ancillary fund balance.
St. Peter's	Self-operated	1	Yes	All operating expenses incurred by Seminary
Dominicain	The only food service under the management of the College is one coffee and soup distributor with an annual profit of less than \$200 (which has been broken during the year). The room and board facilities (cafeteria included) remain the responsibility of the Dominicans of Friars Preachers of Ottawa, a totally independent Corporation to which the College pays rent.			

3. FOOD SERVICES

FOOD SERVICES	e) Are meal plans valid at off-campus operations? If yes, percentage of off-campus sales:	f) Are meals plans valid at any student-run operations?	g) Break-down of cash sales:	h) Do you pay rent or space costs to university? How is the calculation derived?
Huntington	n/a	n/a	n/a	n/a
Sudbury	n/a	n/a	n/a	n/a
Thorneloe	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	No
Knox	No	No	Retail: \$52,231 Catering: \$25,726 Total: \$77,957	No
St. Augustine's	No	No	n/a	n/a
St. Michael's	No	No	Retail: \$ 98,000 Vending: \$ 19,000 Catering: \$166,000 Other: \$ 12,000 Total: \$295,000	No
Trinity	No	No	Retail: \$ 99,722 Catering: \$149,953 Other: \$ 92,358 Total: \$342,033	No
Victoria	No	No	Retail: \$567,536 Catering: \$285,512 Other: \$ 17,740 Total: \$870,788	Yes - space costs, according to expenses of the space, including any capital, e.g. mortgage.
Wycliffe	No	No	n/a	No
Conrad Grebel	No	No	Retail: \$20,153 Catering: \$53,252 Other: \$24,679 Total: \$98,084	No
Renison	No	No	n/a	n/a
St. Jerome's	No	No	Other \$634	No
St. Paul's United	No	No	n/a	No
Brescia	No	No	Retail \$ 5,215 Vending \$ 1,442 Other (Fees) \$321,392 Total: \$328,049	No
Huron	No	No	Vending: \$ 14,010 Franchises: \$388,429 Catering: \$148,451 Total: \$550,890	No.
King's	No	No	Retail: \$154,171 Vending: \$ 30,566 Catering: \$125,698 Total: \$310,435	No
St. Peter's	No	No	n/a	No
Dominicain	n/a	n/a	n/a	n/a

4. BEVERAGE

BEVERAGE	a) Who holds the liquor licence?	b) How many licences are on campus?	c) Who operates the licence?	d) What services are offered?	e) How is the product charged to the customer?
Huntington	University	1	President/Principal	Distribution Event Planning Bartending	Mark-up
Sudbury	University	1	Student operated pub	Monitoring Event Planning Bartending	Mark-up. Occasional internal functions; no charge to participants.
Thorneloe	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a
Knox	n/a	n/a	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a	n/a	n/a
St. Michael's	University	1	University	Distribution Monitoring Event Planning Bartending	Mark-up
Trinity	n/a	n/a	n/a	n/a	n/a
Victoria	University	3	Victoria University Food Services VUSAC (Student Union)	Monitoring Event Planning Bartending	Percentage of sales Mark-up
Wycliffe	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a	n/a	n/a
Renison	n/a	n/a	n/a	n/a	n/a
St. Jerome's	University	3	Conference Centre	Bartending	Mark-up
St. Paul's United	n/a	n/a	n/a	n/a	n/a
Brescia	n/a	n/a	n/a	n/a	n/a
Huron	University	1	Huron College through Beaver Foods and Students Council	Distribution Event Planning Bartending	Mark-up
King's	University	1	Versa Campus Services	Bartending	Mark-up
St. Peter's	n/a	n/a	n/a	n/a	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	a) Number of beds			Total
	Apartments	Townhouses	Dormitory Residences	
Huntington	n/a	n/a	171	171
Sudbury	n/a	n/a	173	173

5. RESIDENCES

RESIDENCES	a) Number of beds			Total
	Apartments	Townhouses	Dormitory Residences	
Thorneloe	n/a	n/a	53	53
Saint-Paul (OTT)	43	n/a	84	127
Knox	n/a	n/a	103	103
St. Augustine's	n/a	n/a	105	105
St. Michael's	n/a	n/a	240	240
Trinity	n/a	n/a	410	410
Victoria	210	9	490	709
Wycliffe	6	n/a	69	75
Conrad Grebel	n/a	n/a	116	116
Renison	n/a	n/a	172	172
St. Jerome's	n/a	n/a	262	262
St. Paul's United	2	n/a	149	151
Brescia	n/a	n/a	167	167
Huron	n/a	n/a	348	348
King's	n/a	n/a	360	360
St. Peter's	n/a	n/a	100	100
Dominicain	About 20 rooms are kept for male students who wish to reside on the premises. Totally under the management of the Dominicans of Friars Preachers of Ottawa. The cost is decided by the Friars Preachers and the students pay directly to them.			20

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Huntington	n/a	n/a	95%
Sudbury	n/a	n/a	99%
Thorneloe	n/a	n/a	100%
Saint-Paul (OTT)	90%	n/a	70%
Knox	n/a	n/a	85%
St. Augustine's	n/a	n/a	100%
St. Michael's	n/a	n/a	87%
Trinity	n/a	n/a	100%
Victoria	100%	100%	100%

5. RESIDENCES

RESIDENCES	b) Occupancy Rates (%)		
	Apartments	Townhouses	Dormitory Residences
Wycliffe	100%	n/a	100%
Conrad Grebel	n/a	n/a	91%
Renison	n/a	n/a	100%
St. Jerome's	n/a	n/a	F 65.5%-100.0% W 80.0% S 15.6%
St. Paul's United	100%	n/a	100%
Brescia	n/a	n/a	90%
Huron	n/a	n/a	98%
King's	n/a	n/a	97.2%
St. Peter's	n/a	n/a	62%
Dominicain	n/a	n/a	n/a

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Proctors - free single room Residence Supervisor - free apartment President, Student's Council - half free single room	n/a	n/a	F/W - per term Single: \$2,625 Double: \$2,225 S Single: \$1,100 Double: \$900	Combined with university operating funds.
Sudbury	75% of single room rate	n/a	n/a	F/W Single: \$2,625 Double: \$2,265 Spring Single: \$950 Double: \$800	Objective is for residence to be self-supporting. To cover a deficit or major repair, funds can be approved from expendable endowments.
Thorneloe	Dean of residence @ \$4,000	n/a	n/a	F/W - per term \$1,375	Transferred to Plant Fund.
Saint-Paul (OTT)	n/a	Room and Board per month \$775	100%	F/W/S per month Room and Board: \$800	Taken by administration.
Knox	Dons - reduction in room and board rate.	Room and Board: 20 Meals per week: \$5,750 15 Meals per week: \$5,550	100%	F/W - includes 20 Meals \$5,900 15 Meals \$5,700	All revenues and expenses flow through the Consolidated Statement.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
St. Augustine's	n/a	n/a	n/a	F/W per term \$3,160	Deficits are subsidized by Operating Fund
St. Michael's	Dons receive free room and board.	19 meals per week: \$3,000 14 meals per week: \$2,800	209	F/W Single \$3,100 Double \$2,900 S - per week Single \$90 Double \$75	Part of ancillary operations which are included in the operating fund.
Trinity	Room and board, amount determined by quality/size of accommodation.	19 meals per week: \$5,950 15 meals per week: \$5,600	410	F/W 19 meals: \$6,200 15 meals: \$5,850	Absorbed into operating fund.
Victoria	Dons receive free accommodation and meals valued at \$5,800.	200 meals per session: \$1,300 12 meals per week: \$2,200 19 meals per week: \$2,600 (all include taxes)	709	F/W per term \$3,900	Carried over to the following years under Residence operation.
Wycliffe	n/a	Residential meal plan mandatory. 12 meals per week - no meals on Sunday. Kitchens provided on each of the residential floors.	69	F \$2,615 W \$2,760	n/a
Conrad Grebel	Free room. (Charged 60% of residence rates, which applies to food and program costs.	Meals (21 per week) are included in the residence rates and are compulsory. Meals are considered to comprise 50% of residence rate.	259	F/W/S per term \$2,527	Absorbed into general College operating fund.
Renison	Senior Dons: One-half of residence fee Other Dons: One-third of residence fee	Included in residence fees.	0	F/W Single \$2,860 Double \$2,606 S Single \$2,517	Absorbed into overall operational budget.
St. Jerome's	Per term: F/W Regular Dons \$2,000 Senior Dons \$2,200 S All Dons \$1,000	F/W/S \$1,237 Monday - Saturday - 3 meals Sunday - 2 meals	All	F/W per term \$1,279 S \$917	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Senior Don receives a taxable housing allowance of \$487.50 monthly. Junior Don receives a taxable housing allowance of \$200 monthly.	19 meals per week - included in residence fees (no breakdown between room and board).	149	F \$2,579 W \$2,559 S \$2,029	Applied to (against) operating fund.
Brescia	3/4 of residence fee	21 meals per week - included in residence fees	167	F/W \$5,400	Transferred to operating.

5. RESIDENCES

RESIDENCES	c) Reimbursement for residence assistants/dons, if applicable.	d) List the various meal plans, prices and number of meals covered by the plans.	e) Number of residents on meal plans?	f) Residence fees: F = Fall W = Winter S = Summer	g) If financial surpluses (deficits) arise, how are they dealt with?
Huron	Residence Managers: room, board, parking, honorarium \$2,925 Dons: honorarium \$2,925	Accommodation Food Total A \$3,330 \$2,500 \$5,830 B \$3,330 \$2,300 \$5,630 C \$3,330 \$2,100 \$5,430	All	F/W per term \$3,330	Absorbed in General Ancillary / Academic Operations
King's	Value of room and phone allowance	Declining balance \$1,950	350	F \$5,450	Become part of Ancillary Fund
St. Peter's	n/a	21 meals per week compulsory \$5,650 per year residence and meals.	62	F/W \$5,950	n/a
Dominicain	n/a	n/a	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer
Huntington	n/a	n/a	n/a	n/a	n/a	n/a
Sudbury	4 months	150	5% 1,140	n/a	n/a	W 2 S 1
Thorneloe	n/a	n/a	n/a	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a	n/a	n/a	n/a
Knox	4 months	50	75% 1,200	2	Residence based	n/a
St. Augustine's	1 month	105	100%	1	Residence based	F/W/S 5
St. Michael's	4 months	240	83% 23,904	10	One-stop	F/W 0.5 S 5.0
Trinity	4 months	410	60% - 70%	2-3 per summer	One-stop	F/W 0.5 S 1.5
Victoria	12 months	F/W 60 S 750	63% 65,000	20	One-stop	F/W 5 S 12
Wycliffe	n/a	n/a	n/a	n/a	n/a	n/a
Conrad Grebel	4 months	65	40% 3,200	15	Residence based	S 1
Renison	4 months	130	10%	4	One-stop	F/W 1 S 1
St. Jerome's	3 months.	129	8.9% 1,040	30	One-stop	F/W 0.1 S 1.2
St. Paul's United	4 months.	50	Varies	1	Residence based	n/a

6. CONFERENCES

CONFERENCES	a) Are facilities available year-round or seasonally? Number of months	b) Number of beds available for occupancy	c) Average occupancy rate (percentage) Number of bed-nights	d) Number of conferences hosted	e) Is the conference office one-stop shopping or residence based?	f) Number of staff: FTE (full-time equivalent) F = Fall W = Winter S = Summer
Brescia	4 months	167	0%	0	Residence-based	S 1
Huron	5 months	348	3% 2,519	52	One-stop	F/W 1 S 1
King's	4 months	379	5.9% 2,754	38	One-stop	F/W 0.1 S 0.5
St. Peter's	4 months	100	10% 150	5	Residence based	n/a
Dominicain	12 months	n/a	n/a	4	One-stop	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Huntington	n/a	n/a	n/a
Sudbury	Conferences/summer rentals are part of overall residence operation. Revenues are considered a contribution to costs of residence.	n/a	n/a
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	n/a	n/a	n/a
Knox	All revenues and expenses flow through the Consolidated Statement	Room and Board Meeting Rooms	n/a
St. Augustine's	Deficits are subsidized by the operating fund	Room and Board Conference Rooms	n/a
St. Michael's	Part of ancillary operations, which are included in operating fund.	Conference facilities Accommodation Meals	n/a
Trinity	Absorbed into operating fund.	Linen supplied Maid service Optional meals Credit card payment	n/a
Victoria	Carried to the next year under the Residence operations.	Bed and Breakfast Parking Complete Food Services Laundry Facilities e.g. meeting rooms, TV lounges, fan rentals, air conditioning, audio visual equipment, sports facilities, Registrations	Calculated per person.
Wycliffe	n/a	n/a	n/a

6. CONFERENCES

CONFERENCES	g) If financial surpluses (deficits) arise, how are they dealt with?	h) List the services offered to customers.	i) If co-ordination fees are charged, how are they calculated?
Conrad Grebel	Absorbed into the overall operating budget of the residence program.	Accommodation Meals Telephone Mail service Meeting/seminar rooms Faxes/Photocopying	n/a
Renison	Absorbed into overall operational budget.	Residence Rooms Food Conference rooms Fax machines Audio-Visual Parking	n/a
St. Jerome's	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.	Meal Plans Single or Double Rooms Cash Bars Use of Recreation Facilities Meeting Rooms, large and small	n/a
St. Paul's United	Applied to (against) operating fund.	Overnight Accommodation Meeting Room Rentals	n/a
Brescia	Transferred to Operating	Bed & Breakfast College Facility Rentals Housekeeping	n/a
Huron	Absorbed in General Ancillary / Academic Operations	Catering Room Accommodations Meeting room Audio Visual Use Computer Room Use /Internet Access Parking (free)	n/a
King's	Become part of ancillary fund balance.	Meeting Rooms Refreshments Accommodation Meals Audio-Visual services	n/a
St. Peter's	n/a	Food Services Meeting Space	n/a
Dominicain	n/a	n/a	n/a

7. PARKING

PARKING	a) On what basis are parking facilities run?	b) Percentage of income derived from:	c) If financial surpluses (deficits) arise, how are they dealt with?
Huntington	Break-even	Permits: 88% Visitors: 12%	Combined with University operating funds.
Sudbury	Profit	Permits: 75% Visitors: 25%	Surpluses provide funds for major repairs to parking facilities. Deficits are to be recovered through future rate adjustments.
Thorneloe	Break-even	Permits: 100%	Transferred to plant fund.
Saint-Paul (Ott)	Free	n/a	n/a
Knox	Free	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	Profit	Permits: 20% Visitors: 80%	Part of ancillary operations which are included in the operating fund.
Trinity	Profit	Permits: 10% Visitors: 90%	Absorbed into operating fund.
Victoria	Profit	Permits: 100%	Carried over to the following years.
Wycliffe	n/a	n/a	n/a
Conrad Grebel	Profit	Permits: 40% Visitors: 60%	Absorbed on a 40% - 60% ratio between the Residence Program and Academic Program respectively.
Renison	Break-even	Permits: 70% Visitors: 30%	n/a
St. Jerome's	Profit	Permits: 15% Visitors: 85%	Surpluses are invested and used to offset any future deficits. Surpluses of one operation may be used to cover deficits of other operations. Deficits are covered first with prior years' surpluses and then with funds from the General Operating Fund.
St. Paul's United	Profit	Permits: 90% Visitors: 10%	Applied to (against) operating fund.
Brescia	Market	Permits: 85% Fines: 10% Visitors: 5%	Transferred to operating.
Huron	Profit	Permits: 65% Visitors: 35%	Absorbed in General Ancillary / Academic Operations
King's	Market	Permits: 100%	Become part of ancillary fund balance.
St. Peter's	n/a	n/a	n/a
Dominicain	Under the management of the Friars Preachers.		

8. PRINTING

PRINTING	a) Types of operation, breakdown of revenue dollars, and percentage split between operations	b) Are the operations centralized, de-centralized, or both?	d) Number of copiers controlled by Printing
Huntington	n/a	n/a	n/a
Sudbury	Copiers: \$11,000 100%	Centralized	2
Thorneloe	n/a	n/a	n/a
Saint-Paul (OTT)	Print Shop \$42,000 23% Copiers \$57,000 31% Other \$83,000 46% Total \$182,000	Centralized	10
Knox	n/a	n/a	n/a
St. Augustine's	n/a	n/a	n/a
St. Michael's	Print Shop \$6,400 10% Copiers \$57,600 90% Total \$64,000	Centralized	1
Trinity	n/a	n/a	n/a
Victoria	Print Shop \$38,051 48% Copiers \$41,056 52% Total \$79,107	Centralized	2
Wycliffe	n/a	n/a	n/a
Conrad Grebel	n/a	n/a	n/a
Renison	n/a	n/a	n/a
St. Jerome's	Copiers \$5,934 100%	Centralized	2
St. Paul's United	n/a	n/a	n/a
Brescia	Copiers \$12,227 100%	Decentralized	3
Huron	n/a	n/a	n/a
King's	Copiers: \$9,132 100%	Centralized	4
St. Peter's	n/a	n/a	n/a
Dominicain	Three copiers - two are controlled by cards and one is on a programming system. Each student has a code which is already programmed for a certain amount and paid for before use.	Centralized	3

9. OTHER

OTHER	a) Name ancillary operations not included above. Report gross revenue and fee structure.		b) If financial surpluses (deficits) arise, how are they dealt with?
	ANCILLARY	GROSS REVENUE	
Huntington	n/a		n/a
Sudbury	Rental of excess office space Coin laundry Vending, Miscellaneous Rentals, etc.	\$149,000 \$5,000 <u>\$37,000</u> \$191,000	Surpluses contribute to general budget. Deficits would be dealt with through future rate adjustments.
Thorneloe	n/a		n/a
Saint-Paul (OTT)	Sale of Publication Royalties from above	110,000 <u>2,040,000</u> 2,150,000	Taken by administration
Knox	Rental income	\$66,000	n/a
St. Augustine's	n/a		n/a
St. Michael's	College Fees \$195 per FTE student College Fees - Summer \$20 per student Student Campaign Fees \$20 per FTE student Publications Variable Pubs Variable Theatre Variable	\$598,000 \$23,000 \$60,000 \$232,000 \$15,000 <u>\$11,000</u> \$939,000	Part of ancillary operations which are included in the operating fund.
Trinity	Coin-operated laundry machines for residents.		Absorbed into operating fund.
Victoria	n/a		n/a
Wycliffe	n/a		n/a
Conrad Grebel	Publishing Brubacher House Museum Secretarial Services Building rental Equipment rental	Annual subscription fees (Conrad Grebel Review): Voluntary donation at door Annual-flat rate for affiliated group(s) Hourly rate for classrooms, dining hall, chapel Hourly rate for equipment use	\$13,142 \$449 \$100 \$27,586 <u>\$1,121</u> \$42,398
Renison	n/a		n/a
St. Jerome's	Refrigerator Rentals Campus Ministry Miscellaneous	\$40 each per term Donations from Mass collections	\$18,334 \$1,225 <u>\$2,500</u> \$22,059
St. Paul's United	n/a		n/a
Brescia	n/a		n/a
Huron	Vending machines commissions	\$48,000	Absorbed into general operations.
King's	n/a		n/a
St. Peter's	n/a		n/a
Dominicain	n/a		n/a



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